## Exhibit 77

## NY-09875

## Garlinghouse\_Bradley\_20200910

9/10/2020 9:03 AM

**Full-size Transcript** 

Prepared by:

NY-09875

Thursday, October 8, 2020

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1
      UNITED STATES SECURITIES AND EXCHANGE COMMISSION
 1
 2
 3
      In the Matter of: )
                         ) File No. NY-09875-A
 4
      RIPPLE LABS, INC.
 5
 6
 7
      WITNESS: Bradley Kent Garlinghouse, Jr.
      PAGES: 1 through 256
 8
 9
      PLACE:
               Securities and Exchange Commission
10
                100 F Street, N.E.
                Washington, D.C. 20549
11
      DATE: Thursday, September 10, 2020
12
13
14
          The above-entitled matter came on for hearing via
      Webex, pursuant to notice, at 9:03 a.m.
15
16
17
18
19
20
21
22
23
                Diversified Reporting Services, Inc.
24
25
                           (202) 467-9200
```

```
2
 1
      APPEARANCES:
 2
 3
      On behalf of the Securities and Exchange Commission:
           DAPHNA A. WAXMAN, ESQ.
 4
 5
           JON DANIELS, ESQ.
 6
           JORGE TENREIRO, ESQ.
 7
           JOHN ENRIGHT, ESQ.
           Securities and Exchange Commission
 8
 9
           100 F Street, N.E.
10
           Washington, D.C. 20549
           (202) 551-4683
11
12
      On behalf of the Witness:
13
14
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15
           NICOLE TATZ, ESQ.
           Cleary Gotlieb
16
           2112 Pennsylvania Avenue, N.W.
17
           Washington, D.C. 20037
18
19
           (202) 974-1973
20
21
22
23
24
25
```

```
3
 1
      APPEARANCES (CONT.):
 2
 3
           ANDREW J. CERESNEY, ESQ.
           JOY GUO, ESQ.
 4
 5
           JENNIFER R. COWAN, ESQ.
           Debevoise & Plimpton
 6
 7
           919 Third Avenue
 8
           New York, New York 10022
 9
            (212) 909-6348
10
11
                          ESO.
12
           Ripple
           General Counsel
13
14
           315 Montgomery Street
           San Francisco, California 94104
15
16
           (415) 213-4838
17
18
19
20
21
22
23
24
25
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18				
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21				
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24				
25				

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6
                        PROCEEDINGS
 1
 2
                MS. WAXMAN: We are on record on September
      10th, 2020 at 9:03 a.m.
 3
                Mr. Garlinghouse, will you please raise your
 4
      right hand?
 5
 6
      Whereupon,
 7
                   BRADLEY KENT GARLINGHOUSE, JR.
      was called as a witness and, having been first duly
 8
      sworn, was examined and testified as follows:
 9
10
                             EXAMINATION
11
                BY MS. WAXMAN:
12
                Please state your full name and spell your name
13
      for the record.
                Full legal name is Bradley Kent Garlinghouse,
14
      Jr., B-r-a-d-l-e-y, K-e-n-t, G-a-r-l-i-n-g-h-o-u-s-e,
15
      Jr., J-r.
16
17
           Q Good morning.
18
           Α
               Good morning.
19
                My name is Daphna Waxman and with me are
20
      colleagues Jon Daniels, John Enright and Jorge Tenreiro,
21
      all of whom are officers of the Commission for the
22
      purpose of this proceeding. This is an investigation by
23
      the United States Securities & Exchange Commission In the
24
      Matter of Ripple Labs, NY-9875.
25
                The purpose of the investigation is to
```

```
7
      determine whether there have been violations of the
 1
      federal securities laws. However, facts developed in
 2
      this investigation may constitute violations of other
 3
      federal or state civil or criminal laws.
 5
                Prior to the opening of the record, you were
 6
      provided with a copy of the formal order of investigation
 7
      in this matter. It will be available for your
      examination during the course of this proceeding.
 8
 9
                Mr. Garlinghouse, have you had an opportunity
      to review the formal order?
10
11
           А
                Yes, I have.
12
                Do you have any questions regarding the formal
13
      order?
                No, I do not.
14
           Α
15
                Prior to the opening of the record, you were
      also provided a copy of the SEC Form 1662.
16
                Mr. Garlinghouse, have you had an opportunity
17
      to review the Form 1662?
18
19
           Α
                Yes, I have.
20
           Q
                Do you have any questions regarding this
21
      notice?
                No, I do not.
22
           Α
23
                Mr. Garlinghouse, are you represented by
24
      counsel here today?
25
           Α
                I am.
```

```
8
 1
                MS. WAXMAN: Would counsel please identify
      themselves for the record, state who you represent, your
 2
      firm's name, your location and whether you're
 3
      participating by video or by phone.
 4
 5
                MR. SOLOMON: Sure. Matthew Solomon from
 6
      Cleary Gotlieb Steen & Hamilton. We represent Mr.
 7
      Garlinghouse in his personal capacity, and Nicole Tatz,
 8
      T-a-t-z, my colleague from Cleary, is on video here in
      Washington, D.C. I am in New York City with Mr.
 9
10
      Garlinghouse.
11
                MR. CERESNEY: Andrew Ceresney and my
12
      colleagues Joy Guo and Jen Cowan. I and Joy are in the
13
      conference room with Mr. Garlinghouse in New York City.
      Jen Cowan is in her apartment in New York City. We are
14
15
      from Debevoise & Plimpton. We represent Ripple, the
      company, as well as Mr. Garlinghouse personally.
16
                And also I'll identify
17
                general counsel of Ripple, is here in the
18
19
      conference room in New York City with Mr. Garlinghouse.
20
                MS. WAXMAN: Is there anyone else who is
21
      participating today either by video or by phone?
22
                Okay. And Matt, just to clarify, are you in a
23
      conference room in New York City with Mr. Garlinghouse?
24
                MR. SOLOMON: Yes, I am.
25
                MS. WAXMAN: And also with attorneys from
```

```
9
      Debevoise?
 1
                MR. SOLOMON: That's correct, and
 2
      There are five of us here.
 3
                MS. WAXMAN: In New York City?
 4
                MR. SOLOMON: Correct.
 5
                MS. WAXMAN: In Debevoise's offices?
 6
 7
                MR. SOLOMON: No. We're at Ripple's offices in
 8
      Chelsea.
                MS. WAXMAN: Okay. Got it. Thank you.
 9
                BY MS. WAXMAN:
10
11
                Mr. Garlinghouse, as you may be aware, multiple
12
      representation of witnesses by counsel presents a
13
      potential conflict of interest, and the Form 1662 states
      that the Commission will assume that the witness and
14
15
      counsel have discussed and resolved all issues concerning
      possible conflicts.
16
           Α
                Understood.
17
                           (SEC Exhibit No. 254 was marked for
18
19
                          identification.)
20
                I'm going to share my screen and provide you
           Q
      with the background questionnaire which we have marked as
22
      Exhibit 254. I don't have a printed copy because I
23
      received it late the other day and we didn't have enough
      time to send it to the printer. So give me a minute and
24
      I will share it with you, share my screen with you.
25
```

```
10
 1
           A Okay. Sounds good.
 2
                MR. CERESNEY: Just give us one moment. We
      just want to arrange, make sure that Mr. Garlinghouse has
 3
      the appropriate copy.
 4
 5
                MS. WAXMAN: Sure.
 6
                MR. CERESNEY: We have a sealed box.
 7
                THE WITNESS: We have not opened this.
                BY MS. WAXMAN:
 8
                No, don't open that. We're not going to open
 9
      that until the evening.
10
11
                I received -- I don't even remember, maybe it
12
      was late yesterday or maybe the day before -- a completed
13
      background questionnaire.
14
           Α
                Yes.
15
                And I couldn't -- it was too late for us to
      send to our copier vendor. It was too late to put it --
16
      to prelabel and put it in the binder of exhibits that
17
      were -- the exhibits that were sent by PDF.
18
19
                No problem. I will review it on the screen as
20
      you share it.
21
                Sure. So I just wanted to clarify where this
22
      document fits into the scheme of things. Do you have a
23
      binder of documents that have been prelabeled?
24
           Α
               (Indicating.)
25
                Perfect.
           0
```

```
11
                Sorry. To acknowledge verbally, yes, I do.
 1
           Α
 2
                Okay. Thank you.
           Q
                Can everyone see my screen?
 3
                Yes. Well, I can. I won't speak for everyone.
 4
           Α
 5
                Okay. So I've been showing you what's been
 6
      marked as Exhibit 254. Mr. Garlinghouse, do you
 7
      recognize what's been marked as 254? And on the first
      page, it says Background Questionnaire, and I can scroll
 8
      down. It's a total of 12 pages.
10
                Yes, I do see that.
11
                And is this the background questionnaire that
12
      you completed?
               Yes, it is.
13
           А
                Is everything that you provided accurate in the
14
15
      questionnaire?
                Yes, it is.
16
           Α
                Do you have any additional -- some of the
17
      answers are incomplete. Do you have any additional
18
      information that you want to add today?
19
20
                I'm happy to answer any other further questions
21
      about it.
22
                Okay. I think we'll hold on for now. I just
23
      wanted to mark it as an exhibit. And now I'm going to
24
      stop sharing my screen.
25
                Mr. Garlinghouse, can you just provide me with
```

```
a brief background of your educational history?
```

A Sure. For -- starting with undergraduate work,

I actually my freshman year went to Georgetown

University, transferred to the University of Kansas for

my sophomore, junior, senior, graduated from the

University of Kansas in 1994 with a bachelor of arts in

economics. I attended Harvard Business School and

graduated with my masters in business administration in

1997.

Q And can you provide a brief history of your employment since graduating from graduate school?

A Of course. My first job out of graduate school was with a company called the Home Network. I left the Home Network to join an investment group called CMGI Ventures. From there I became CEO of a voice over IP startup called Dialpad. Dialpad was acquired by Yahoo. I worked at Yahoo for about six years in a range of positions.

I left Yahoo in 2008 and joined an investment firm called Silver Lake Partners. I was at Silver Lake for approximately one year and then joined AOL for about three years. And then I was CEO of another startup called YouSendIt, changed its name to Hightail, and then I joined Ripple.

Q Okay. I just want to make sure I got that.

```
13
      When did you join the company that merged with -- that
 1
      was bought by Yahoo?
 2
                I joined Dialpad in 2000.
 3
                And what was your role?
                CEO.
 5
           Α
 6
                And what was Dialpad's business at the time
 7
      that you joined?
                Dialpad was an early pioneer in voice over IP
 8
      technologies. You can simplistically consider it a
 9
      precursor to Skype.
10
11
                And when Yahoo acquired Dialpad, did you assume
      the same role that you had when you joined?
12
13
           Α
                I'm not sure I understand that question.
                Well, did your responsibilities change when
14
15
      Yahoo acquired Dialpad?
                Yes. At Yahoo, I had a broader mandate running
16
      their -- well, when I first joined Yahoo, I was
17
      responsible for what we called the communication
18
19
      products, which included Dialpad but it also included
20
      Yahoo Mail, Yahoo Messenger, some other things I'm sure
21
      I'm forgetting, Yahoo Groups. My career progression at
22
      Yahoo ultimately included the Yahoo home page, Flickr.
23
      I'm probably forgetting some other things.
24
                But generally what were your responsibilities
      with respect to all those products?
2.5
```

14 Apologies. My response -- I was effectively 1 the general manager of the group at Yahoo responsible for 2 those products, from both an operations as well as P&L, 3 profit and loss. 5 Were those products profitable for Yahoo? 6 А Yes. 7 Were they profitable during your entire time 8 that you were in that role? Honestly, I don't know that I remember the first year or two but certainly the last four years. 10 11 And how did it happen that you left Yahoo and 12 joined Silver Lake Partners? 13 Yahoo had had an acquisition offer from Microsoft which, frankly, caused all kinds of turmoil, 14 and myself and a number of other leaders left at that 15 time when Yahoo decided not to take the Microsoft 16 acquisition offer. And I announced my departure in the 17 summer of 2007 but left in O1 of 2008. 18 19 And what role did you take at Silver Lake? 20 My title was senior advisor. I've -- in Silicon Valley parlance, I would have called it 21 22 entrepreneur in residence. 23 What does that mean? What were your 24 responsibilities at Silver Lake? 25 Silver Lake, as you may know, is a large

technology, mostly buyouts and -- well, buyouts, and the thesis was that Silver Lake might buy something that I would end up running. So I was an advisor to them, as when I joined they had not done any investments in the Internet space. And so I was an advisor on a number of deals they were looking at and the thesis was that perhaps they would buy something, I would end up running it. Ultimately obviously I left to join AOL as part of the team there that spun out of Time-Warner.

- Q Did Silver Lake buy any of the deals that you were advising on while you were at Silver Lake?
  - A Yes.

- Q Which one?
  - A Skype was probably the biggest one. I mean, advising of course is a loose word so there may have been some other deals they consummated while I was there that I may have had meetings about, but Skype would have been the most consequential one.
  - Q And what sorts of advisory services did you provide on the Skype deal?
  - A I was an -- I mean, the Silver Lake team had very few people who had worked in the Internet space, and so I advised them on how my experience with Internet-based business models, whether it's subscriptions, advertising, customer acquisition, even to

```
16
      some degree technology and operations.
 1
 2
                Were there any deals that Silver Lake acquired
      other than Skype that you advised on?
 3
                I can't recall.
 4
           Α
 5
                How did it happen that you joined AOL?
 6
                A gentleman named
                                                 called me and
 7
      recruited me to join the team at AOL.
                And when was that?
 8
           Q
 9
                Q4 2008, I believe.
                And what did he say when he called?
10
           0
11
           Α
                I don't recall.
12
                And what position did you take at AOL?
13
           Α
                My title was president of consumer
      applications.
14
15
                And what were your responsibilities?
                I was the general manager of a host of
16
      different products similar in many ways to the product
17
      suite was responsible for at Yahoo.
18
19
                And as manager, what were your general
20
      responsibilities?
21
                I was responsible for -- I was ultimately
      responsible for product strategy, product development,
22
23
      P&L.
24
           Q Anything else?
25
                I think that encompasses all of it.
```

17 And when did you leave AOL to join YouSendIt? 1 Α 2012. I think 2012. 2 And why did you leave AOL? 3 Q I was tired of commuting back and forth across 4 Α the country. 5 6 Where were you commuting? 7 I have spent basically all of the last 23 years in the San Francisco Bay area. As you may know, AOL is 8 headquartered in New York City. 9 Were there any other reasons that you left AOL 10 11 besides the commuting issue? 12 I probably lost some confidence in the direction the company was going. 13 Why did you lose confidence in the direction of 14 15 the company? Yeah, I think any -- there is a famous Warren 16 Buffett saying that most turnarounds don't turn, and I 17 think in order to pursue a project like AOL at that stage 18 in its revolution, you have to have the confidence and 19 20 belief that you can turn it around. And after two and a 21 half years of pursuing that endeavor and traveling across 22 the country at some personal expense, I decided that my 23 time and energy might be best applied somewhere else. When you say -- what are you referring to when 24 you say turn it around? 2.5

A Well, AOL at that stage of its evolution, you know, as you're probably familiar, America Online, AOL, had started as a dial-up Internet service and its business had -- you know, that part of the business certainly was contracting, and AOL had sought to grow its business in more of a traditional online media framework analogous frankly to Yahoo, I think.

And when I described turnaround, I'm thinking about a contracting business in hopes of investing in and growing a new business to yield growth in the overall business.

- Q You said earlier that after AOL, you joined YouSendIt as CEO. Does YouSendIt still exist?
  - A I actually don't know the answer to that.
  - Q What was it at the time that you joined?

A YouSendIt was a file management service. The name described it aptly. Particularly at that time, it was very difficult to send and manage and share securely large files. Actually, I don't know the service that the SEC uses but I know that you use some service to share files with us. It would have been similar to that.

- Q We use Accellion formerly known as Kiteworks.
- A So YouSendIt was a competitor in that space.

  It was ultimately acquired after I left. I can't

25 remember by whom right now.

```
19
                And how did it happen that you became CEO of
 1
 2
      that company?
                I was recruited by the board of directors.
 3
                And what were your responsibilities as CEO of
 4
      YouSendIt?
 5
 6
                I was responsible for the strategy, operations,
 7
      profitability, overall success and execution of the
 8
      company.
                When you joined YouSendIt, how large a company
           Q
      was it?
10
11
           A
                As measured by what?
12
           Q
                How many employees did it have?
                It had about 200 employees as I recall.
13
           Α
                Did it have any operating products?
14
           0
                Yes. The file sharing product was live.
15
           Α
                Was it in beta? Was it commercially -- was it
16
      in commercial use?
17
                It was in commercial use.
18
19
                At the time that you joined was the company
20
      generating revenues?
21
           А
                Yes.
22
                And what were the company's revenues
23
      approximately?
                I don't remember. If I were to hazard a guess,
24
2.5
      somewhere in the $20 million range.
```

20 1 So was the company profitable? 2 Α No. Why not? 3 Q Because the expenses associated with the Α operations of the business were larger than the revenues. 5 6 At any point while you were employed by 7 YouSendIt, did the company become profitable? 8 Α No. Did you have an understanding what were some of 9 the obstacles that YouSendIt faced while you were CEO in 10 11 terms of profitability? 12 Α Yes. 13 What were they? YouSendIt started as what I think would 14 15 generally be described as a Freemium -- well, a free service to manage files online, which migrated to a 16 Freemium which generally describes using a free product 17 to acquire customers to get customers -- I shouldn't call 18 19 it customers -- to get users to register that then the 20 company sought to upgrade to a paid product which had 21 more features and capabilities than the free product. 22 And so the company was introducing subscription products 23 layered on top of those free products that, as I 24 described earlier, are often described as a Freemium 25 revenue or Freemium business model.

Q So was that an obstacle that the company faced in terms of its profitability at the end of the day?

A Yes. The costs of operating a Freemium service -- it's free and there's costs associated with it, and the goal of course is to achieve enough scale to sign up enough paid users to more than cover the costs of the Freemium service.

Q While you were CEO of YouSendIt, were you involved in certain strategies to get -- to enable the company to become profitable?

A Yes.

Q What were some of the things that you were involved with that were aimed to earn a profit?

A I would say that there were two macro strategies. One was simply to grow revenue by expanding up-market, meaning going from free to premium consumers to corporate enterprise sales and expanding the book of business around corporations, having things like a site license, again, not that dissimilar to Accellion selling into the SEC.

And also the other macro strategy to help achieve profitability would have been to manage costs carefully and grow costs in line with a budget as approved by the board of directors with the goal of achieving a profit.

22 These things that you just described, had you 1 done these in your prior employments at Yahoo and at 2 Dialpad? 3 Α Yes. So did you have experience helping smaller 5 6 companies grow their business? 7 Α Yes. You said that YouSendIt, while you were there, 8 didn't earn a profit, correct? 9 10 That is correct. 11 When did you leave YouSendIt? The fall of 2014. 12 Α 13 Q And why did you leave? I disagreed with the -- well, we had an offer 14 15 to acquire the company. The board decided not to take that offer to sell the company, and I decided that the 16 company would be best to have a CEO who is more excited 17 about the future of the business. 18 19 Were you not excited about the business at or 20 around the time you left? 21 Α No, I was not. 22 Why not? Q 23 Online file sharing and management is a 24 commodity business with many competitors ranging from, at 25 that time, Box and Dropbox, but certainly bigger players

- like Google and Microsoft have entered that space and made it a commoditized segment with, in my judgment, very difficult to make money.
  - Q Was there something specific about YouSendIt that was discouraging? I understand that the business was -- I understand what you just explained with respect to file sharing and some of the obstacles for adoption but is there something specific about YouSendIt that was -- in your words, you weren't excited about?
- 10 A No.

- Q So it was just related to the company's business and products?
  - A I believe that -- I believe now and I believed then that the macro market opportunity around file sharing was challenged for small, independent companies given where larger companies like Google and Microsoft were headed.
    - Q What did you do when you left YouSendIt?
- A I drove an Uber.
  - Q And why did you choose to drive an Uber after
    YouSendIt despite having a very long professional career
    before YouSendIt?
- 23 A I thought it would be fun.
  - Q Any other reason?
- 25 A I was bored.

25 That's correct. 1 2 How did it happen that you began your employment with Ripple? 3 I received a recruiting call from an outside recruiter asking me if I would be interested in talking 5 6 to Ripple about a position as COO. 7 Had you heard of the company before that call? 8 Α No. What did the recruiter tell you about the 9 Q company, if you recall? 10 11 А I don't really recall exactly. 12 Did you do any independent research about 13 Ripple at the time? Not before taking a meeting with Chris Larsen. 14 15 And when did you meet with Chris? Q Some sometime at the end of 2014 or beginning 16 of 2015. I don't remember exactly but I would guess 17 January or February of 2015. 18 And who is Chris Larsen? 19 20 Chris Larsen is one of the cofounders of Ripple and at the time, the CEO of Ripple. 22 And what did Chris tell you at your meeting, 23 your initial meeting with him? 24 We spent some time getting to know each other. 25 Despite both of us having done things in Silicon Valley

- in entrepreneurial ways for a couple of decades, we had not met, and he described a vision for what an Internet of value might look like and how Ripple's role in that might be catalyzed and impact the growth of an Internet of value.
- Q What did he tell you -- did you understand at the time what he meant by Ripple's role in the Internet of value?
  - A No.

- Q Did you eventually become to learn what he meant?
- A I don't know that he or I knew exactly what that could mean or would mean. I think the nature of entrepreneurial endeavors, particularly in the technology industry, you often have a vision or view of what the future might look like and then you work to build products and services to help catalyze that outcome.
- Q At the time that you had this initial conversation or meeting with Chris, did the company have any products?
- A Yes.
- 22 Q Did you discuss them with Chris?
- 23 A I doubt that we did at that meeting.
- Q And where did that meeting take place?
- 25 A I believe it took place at Ripple's offices.

28 1 Α No. Did you discuss the job of COO with Chris? 2 0 3 Α Yes. And did he tell you what your responsibilities 4 would be as COO? 5 6 That first meeting was just an introductory 7 meeting and I don't have a specific recollection of discussing responsibilities of COO. 8 Did you discuss with Chris at the time the company's financial position? 10 11 А I don't know. 12 Well, was the company profitable at the time? 13 At the point of that meeting, I did not know. With the knowledge I have now, I know the answer to that 14 15 is no. Did you discuss Ripple with anyone else before 16 you took the job? 17 18 Α Yes. 19 Who else did you discuss Ripple with? Q 20 Α To the best of my recollection, I reached out to a number of different friends who I thought would have 21 22 an interesting insights about the crypto industry. Most 23 of those people would have been what I think now are 24 referred to as bitcoin maximalists, just because they 25 were early adopters in crypto. I spoke to a gentleman

```
I spoke to a woman named

I'm sure I spoke to other people but it's been a number

of years and I can't remember all the specifics.
```

Q So ultimately, you took the job but why did you decide to take the job at that time?

A I was compelled by the big vision for what Chris had described as an Internet of value and how that might impact society.

Q Was there any other reasons that you decided to take the job?

A Well, I also suppose it's worth noting I had a general view that any time a Silicon Valley company is looking to hire a CEO, it usually means there's something wrong with the company, and the reason why the Board is replacing a CEO or hiring a CEO is because there is something wrong.

And so I had made the decision that pursuing a CEO job was not something I wanted to do, and instead finding a compelling opportunity with an interesting company and joining as part of the management team was a more interesting -- where I wanted to spend my time. In contrast with the AOL experience of trying to turn something around or even the YouSendIt experience of trying to transition a business model as CEO, I felt like joining as a number two or part of the management team

```
30
      was where I wanted to spend the next years
 1
      professionally.
 2
 3
                Did you think that was a more stable or secure
      position as opposed to CEO?
 4
 5
                I'll ask a new question. Did you think that
      was a less risky position?
 6
 7
           А
                No.
 8
                Why not?
           Q
                Well, I think any startup at that stage is
 9
      extremely risky. The other opportunities I had at that
10
11
      time would have been lower risk than that for sure.
12
                And why was the Ripple opportunity a high-risk
13
      opportunity for you?
                Well, I think Ripple and almost any startup at
14
15
      that stage which had a series A round of funding done,
      didn't have clarity on product strategy, didn't have
16
      clarity on product market fits, that is always very, very
17
18
      risky.
19
                And who told you that Ripple didn't have
20
      clarity on strategy or market fit at the time that you
21
      joined?
22
           Α
                That's my opinion.
23
           Q
                Did anyone share that opinion?
                I don't know.
24
           Α
25
                And why did you believe that Ripple didn't have
           0
```

clarity on strategy or market fit at the time? 1 It was an extremely early stage company in a 2 nascent industry and I think any time you're trying to 3 build a company with a suite of products in a new 5 industry, it's very difficult to be able to forecast how 6 that industry will evolve, how customers will engage in 7 products that are enabled by those technologies. So I think it's consistent with my experience 8 of 20 years in Silicon Valley that companies at that 9 stage rarely have clarity about product market fit. In 10 11 fact, companies at that state I think at that stage, if they think they do have that clarity, that's probably 12 13 arrogance versus reality. What industry were you talking about when you 14 15 said it was a nascent industry?

A  $\mbox{I}$  was thinking of the blockchain crypto industry when  $\mbox{I}$  said that.

Q And is Ripple in the blockchain crypto industry?

A Yes.

16

17

18

19

20

21

22

23

24

2.5

Q At the time that you were considering the position, was it in the crypto blockchain industry?

A Yes.

Q And why was it considered part of the blockchain crypto industry?

- A I consider it part of the blockchain and crypto industry because the technologies that Ripple uses to solve customer problems are based upon derivatives of the -- based upon and derivatives of blockchain technologies and cryptocurrencies that are digital assets.
- Q Are Ripple products based upon technologies that are based upon and derivatives of blockchain technology?
  - A And digital assets.

- Q And at the time, what products did Ripple have?
- A There were two -- I'm not sure I would say
  Ripple had any products. There was one that you might
  call a product that was live at the time called Ripple
  Trade. And there was a technology that Ripple had
  developed called Codius. That would have been the two
  that I might -- could be called products.
  - Q And what technology did they use?
- A Meaning what products?
  - Q What technology did Ripple Trade use that was based on blockchain?
  - A Oh, well, Ripple Trade was a front end for enabling the trading of XRP. So when you ask what technologies, I mean, I -- you know, I think it was written in Ruby. Certainly would have been JavaScripts as

He was vice president of product.

```
34
                And Monica Long's role at the time?
 1
           Q
                I believe she was director of communication.
 2
           Α
 3
           Q.
                And
                He was vice president of engineering.
           Α
                And who did you directly report to?
 5
           Α
                Chris Larsen.
 6
 7
                And forgive me if I asked you already. What
           Q
 8
      were your roles and responsibilities as COO?
                I mean, simplistically, I was responsible for
 9
      the operations of the company. I certainly spent some of
10
11
      that time in the early days thinking about the company
12
      strategy, trying to focus the resources we had in a way
13
      that I thought would enable us to sign up customers and
      to have clarity on what problem we were going to solve
14
15
      for our customers.
                Were you responsible for P&L at the company?
16
                I guess I would say no.
17
           Α
18
                Why not?
           0
                There wasn't -- well, I think about the P&L is
19
20
      usually somebody who controls both sides of profit and
21
      loss and, at that point in my position, I would not have
22
      said that I had all the levers of profit and loss.
23
                When did you become CEO of Ripple?
24
           Α
                January 1 of 2017.
25
                And how did it come that you became CEO?
           0
```

- A Chris Larsen, who was the CEO prior to me, asked me if I would take on the position of CEO.
- Q Did Ripple consider any other candidate other than you for the position of CEO?
- A Not that I'm aware of.

2.5

- Q And why did he ask you to take the position of CEO?
- A I would be speculating about his impressions but he wanted to step down from being CEO and so asked me if I would be able to.
- Q What was your understanding of why he asked you to be CEO?
- A My understanding is that he thought I would be capable of leading the company going forward in a way that would be good for the company, good for shareholders.
  - Q And did he tell you why he was stepping down?
- A I think he -- my impression is he has two young kids, and I think he felt like I might be better suited to lead the company than he was.
  - Q And why did he think you were better suited than him?
- A I would purely be speculating but I think -- my impression of that was in some ways the -- he is more a quiet introvert, very effective at the entrepreneurial

```
36
      stage but maybe as the company scales, my leadership
 1
      style might be better for the company as it grew.
 2
                You said that was your understanding of why he
 3
      stepped down and perhaps why you were tapped to be CEO?
 5
           Α
                Yes.
 6
                Did anyone share that understanding -- did you
 7
      discuss that understanding with anyone else at the
 8
      company?
           Α
                No.
                What were your responsibilities as CEO?
10
11
                I was responsible for all aspects of product,
12
      company strategy, execution of that strategy, you know,
13
      holistically responsible for the growth and investment in
14
      the company.
15
                As CEO, were you involved in Ripple's efforts
      to raise capital from private investors?
16
           Α
                Yes.
17
                Were you involved in Ripple's series B or
18
      series C?
19
20
           Α
                Both.
                And what was your involvement with Ripple's
21
22
      efforts to raise capital from private investors?
23
                I solicited and participated in numerous
24
      meetings with prospective investors and discussed our
25
      strategy, discussed our progress, discussed all aspects
```

of the business in both the series B and series C financings.

Q As part of your responsibilities as CEO, did you have interactions with Ripple's board of directors?

A Yes.

2.4

Q And how often did you interact with the board of directors?

MR. SOLOMON: I'm sorry, Daphna, are we talking about soon after he became CEO, during his whole time period he became CEO? I just want to make sure the record is clear on, you know --

BY MS. WAXMAN:

Q During your tenure as CEO, outside of board meetings, how often did you communicate with board members and, if that changed, please let me know.

A The Ripple board of directors met four times per year. Let me restate that. The Ripple board of directors currently meets four times per year. I don't remember if we met more than that in earlier years. We may have met five times a year in 2016 but outside of regularly scheduled board members, there was not a lot of communication with the board. I would send regular -- well, I intended to send regular email updates to the board about the business.

Q Did you send regular board updates to board

38 1 members? Depending on how you define the word regular, 2 3 the answer is yes. Well, how often did you send updates to the 4 board outside of these regular scheduled meetings? 5 6 My recollection is that I started sending them 7 monthly and at some point that moved to quarterly, is my recollection. 8 And what was the purpose of these communications? 10 11 Just to update stakeholders at the board of 12 directors about what's happening at their company. 13 Q As CEO, did you have interactions with Ripple's shareholders? 14 15 Yes. And how often do you communicate with Ripple's 16 shareholders? 17 The question is pretty broad meaning, you know, 18 my brothers and sisters, as it turns out, are Ripple 19 20 shareholders and I spoke to them a lot. Q I can rephrase the question. How often did you 21 22 talk or communicate with Ripple shareholders about 23 Ripple? 24 A Similar to the board of directors, my intention was to send regular or semi-regular updates about the 2.5

```
39
 1
      status of the company.
 2
                Did you field individual questions from
      Ripple's shareholders outside of regular communications
 3
      or regular updates?
 4
 5
                Yes.
           Α
 6
                How often?
 7
                I would be speculating. You know, that's a
      question about my reaction to shareholders. You know, I
 8
      get a lot of emails so maybe I got one a day. I don't
      really know how to -- without going through and kind of
10
11
      looking at that.
12
                Did Ripple hold an investor day?
13
           Α
                Yes.
                And --
14
           Q
15
                But to be super precise about language, I think
      you said an investor day. We held multiple investor
16
      days.
17
                When was the first time that Ripple held an
18
      event for its investors?
19
20
           Α
                I don't recall exactly.
21
                Did it do it when you were COO?
           0
22
                I don't recall.
           Α
23
           Q
                Did you hold those events while you were CEO?
24
           Α
                Yes.
25
                As CEO, did you participate in any panels,
           0
```

40 public panels or provide any public interviews? 1 2 Α Yes. What types of panels or interviews did you 3 participate in? 4 Numerous, ranging from banking conferences to 5 crypto conferences to FinTech reporters. Numerous. 6 7 When you say numerous, how often did you 8 participate in these? I don't know exactly how to quantify that. I mean, at different times, depending upon what was going 10 11 on in our business or in the industry, there might be a 12 month where I did a bunch and there might be two or three 13 months where I did almost none. So it kind of depends upon what time. 14 I suppose if I were trying to just say over the 15 last five and a half years I've been there, on average 16 maybe I've done something once or twice a month. 17 And you said -- did you, as part of your 18 19 participation on those panels or interviews, did you 20 appear on television at any time? 21 Α Yes. 22 And what programs, what television programs did 23 you appear on? 24 I don't know that I can provide an exhaustive list. At various times I was on, you know, programs that 2.5

```
41
      I doubt -- well, I hadn't heard of like Cheddar, but also
 1
      well-known programs like CNBC or CNN.
 2
                What specific program on CNBC did you appear
 3
      on?
                I don't know.
 5
 6
                Was it a financial news program?
 7
                My maybe simplistic answer there is I think all
           Α
      of the CNBC's programs are financial programs so, yes.
 8
                And did you appear on CNN?
 9
           Q
10
                Yes.
                Did you appear on Bloomberg TV?
11
12
           Α
                Yes.
13
                And what was the purpose of your appearances on
      all these TV programs or panels?
14
15
                I think there is not just one purpose. You
      know, I'll identify a couple. May not be totally
16
      inclusive, but educating people about the industry. As I
17
      mentioned earlier in our discussion or testimony, this is
18
19
      a nascent industry. People are learning about it, so
20
      educating people about the industry of blockchain and
      crypto, educating people about Ripple's products and
22
      services within that context, discussing global
23
      regulatory posture towards crypto and blockchain, those
24
      are three topics I certainly would have touched on.
25
                Are there other topics that you discussed
```

42 during these panels or interviews? 1 For certain there are a myriad. 2 So what was the primary purpose of discussing 3 Ripple's products and services on these panels or TV 4 programs? 5 To help the company succeed, to help raise 6 7 awareness by customers and overall market participants. As I mentioned, it was a very nascent industry and 8 educating people about the industry and what Ripple was trying to do within the industry helped us build the 10 11 brand of Ripple and increased customer awareness and 12 interests and engagement. 13 You said it raised awareness by market participants. What market participants are you talking 14 15 about? Well, financial institutions as a primary 16 customer, regulators, market makers, you know, anyone 17 interested in the growth and evolution of these markets. 18 19 Whether it involved Ripple or not, I think it's useful to 20 raise awareness for the industry on these new 21 technologies. 22 Did you want to raise awareness for XRP 23 purchasers? 24 I wanted to raise awareness about XRP as a digital asset and how it is and is not similar to other 2.5

digital assets. As you're probably aware, there is a lot of misinformation in the crypto industry. Some of it may be innocent misinformation. Some of it may be not so innocent information. And so I felt there was value in clarifying and correcting misinformation about XRP.

Q But the question was, to whom did you want to -- the question was, did you want to raise awareness to XRP holders or purchasers?

A I would include them in the category of stakeholders. And so did I want the industry at large, I would include XRP. That would be a subset of that super set, I think.

Q What do you mean by the term XRP stakeholders?

A What I think about XRP stakeholders, I think those -- as you're probably aware, XRP is an open source technology and there are a number of different companies doing things in the XRP technology stack, with the XRP Ledger, with XRP as a digital asset. I think of all of them as XRP stakeholders.

Quite frankly, I think of regulators as part of that stakeholder group. On a global basis, I certainty spent, I don't know, maybe 20 percent of my time talking about and discussing and educating, whether it's central banks, whether it's regulators, about what Ripple was doing, how we used XRP in our technology stack, and so I

44 view all of those players as stakeholders. 1 Going back to your participation in panels and 2 interviews, did anyone else at Ripple engage in similar 3 activities? Yes. 5 Α Who else? 6 7 I don't know that I can provide an exhaustive 8 list. Certainly Chris Larsen, David Schwartz, Asheesh Birla, Patrick Griffin would be some names that would 9 10 have been doing panels and discussions like that also. 11 Beginning in 2017, did their participation rise 12 to the level of your participation in such events? In 13 other words, were they participating in panels and interviews twice a month like you said you did on 14 15 average? Just to clarify, I don't know exactly what my 16 testimony was. My intent was to say the average of both 17 panels and press -- as I recall the question before when 18 19 I said it was a couple of times a month, was referring to that broader definition. I don't think I did two panels 20 a month. 21 22 But the new question I think is about the other 23 participants in that did they participate at a similar 24 level, I think, yes. 25 Was there any department at Ripple that kept

```
46
      primary spokesperson for Ripple?
 1
 2
                I certainly would have been an important
      spokesperson. Primary is a word that can be interpreted
 3
      different ways. To the extent -- I doubt I was the
 4
 5
      most -- other people did more public speaking and press
 6
      than I did by virtue of how I chose to prioritize my
 7
      time, but to the extent primary, as am I the, quote, most
 8
      important spokesperson for Ripple, probably, yes.
                So you considered yourself the most important
 9
      spokesperson for Ripple?
10
11
           Α
                Yes.
12
                And why did you consider yourself the most
13
      important spokesperson for Ripple?
                Because I was the CEO. I am the CEO.
14
15
                And why are you the most important spokesperson
      as CEO?
16
                I think most companies -- maybe this is a
17
      generalization from my experience. I think most
18
19
      companies, the CEO is the most important spokesperson,
20
      again, not necessarily measured by volume of activity but
      by their position as CEO, kind of the buck stops there.
21
22
                Is the CEO responsible ultimately for the
23
      direction of the company?
24
           Α
                Yes.
25
                As CEO, are you the face of Ripple?
```

I think some would describe that, yeah.

1

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

21

22

24

2.5

- Did you believe that you were the face of Ripple as CEO?
- I don't have a clear answer to that. I think Ripple has multiple people who speak on behalf of Ripple and it kind of depends on which audience we're talking about. Sometimes Chris Larsen is the face of Ripple as a cofounder and previous CEO. Sometimes David Schwartz is the face of Ripple for certain audiences. David Schwartz, who is the chief technology officer, certainly is an important spokesperson and face of Ripple in some contexts.
- Other than you, David Schwartz and Chris Larsen, would you consider anyone else as being the face of Ripple?
- From my point of view, it depends upon audiences. In some contexts, you know, Asheesh Birla has been the face of Ripple, but I wouldn't expand the list much beyond that.
  - To what audience are you the face of Ripple?
- I mean, to the public. As the CEO, I think ultimately the buck stops there and so for many people, 23 I'm the face of Ripple.
  - Are you the face of Ripple to individual XRP holders or individual XRP purchasers?

```
48
 1
                I don't know.
                You don't know? Is it your understanding that
 2
      XRP holders and purchasers look to you as the face of
 3
      Ripple?
 4
 5
           Α
                I don't know.
 6
                To what audience is David Schwartz the face of
 7
      Ripple?
 8
           Α
                When I commented on that earlier, I was -- in
      my head, I was thinking about very technology-centric
 9
      conferences or audiences that are keenly interested in
10
11
      the underlying technology where I think of David as our
12
      primary face for those audiences.
13
                What is David's standing in the Ripple
      community and in relation to the audience you just
14
15
      described?
               He is the chief technology officer of Ripple.
16
                MR. SOLOMON: Daphna, it's around 10:20. I
17
18
      know you had said that you wanted to take a break after
      one hour. We started at about 9:04.
19
20
                MS. WAXMAN: I just want to finish this section
      and I'm happy to take a break. Would it be okay if we go
21
22
      about five more minutes?
23
                MR. SOLOMON: Is that okay with you?
24
                THE WITNESS: Yes, that's fine.
25
                MR. SOLOMON: Thank you.
```

```
49
 1
                MS. WAXMAN: Okay.
                BY MS. WAXMAN:
 2
                And what audience do you think Chris Larsen was
 3
      the public face of Ripple to?
 4
                The public, Silicon Valley. Chris is a
 5
      well-known entrepreneur in technology circles,
 6
 7
      specifically FinTech circles given his experience with
      E-Loan and Prosper.
 8
                When you say the public, does that include XRP
      holders or XRP purchasers in the market?
10
11
                Yes, meaning, I think of public as the broadest
12
      statement, and so I view that as the super set and an XRP
13
      holder or stakeholder would be a part of that subset.
                And just going back to David's standing, did he
14
15
      have kind of a cult following?
               I have heard some people describe it as that,
16
17
      yes.
18
                Is that an accurate description from your
19
      understanding?
20
                I would hesitate to -- yeah, I don't know what
      a cult following really means. I don't know what --
22
      yeah, I -- I don't have a particular view on that
23
      personally. I think certainly I have heard him described
      as having a cult following. Cult is a loaded word, so I
24
25
      don't --
```

```
50
                Fair enough. I'll take it.
 1
           Q
 2
                Was he highly respected among the XRP
      community?
 3
 4
           А
                Yes.
 5
                And was he highly respected at Ripple?
 6
           Α
                Yes.
 7
                And why was he highly respected?
           0
                He's brilliant and insightful.
 8
           Α
 9
                And did he play a role in the founding of the
           Q
10
      company?
11
           Α
                To my knowledge, no. I don't know if that's
      entirely fair meaning he was certainly in and around the
12
13
      people at the founding of Ripple but, to my
      understanding, chose not to join as a founder and
14
15
      employee.
16
                Just a couple more questions and then we'll
      take a break.
17
18
           Α
                Sure.
19
                Do you have a Twitter account?
           Q
20
           Α
                I do.
21
                And do you use it to post information about
           0
22
      Ripple?
23
           Α
                Yes.
24
           Q
                And do you post those tweets on your own?
25
                Not always but generally, yes.
           Α
```

52 1 I don't know. And did you use your Twitter account in the 2 same way that you spoke publicly, to raise awareness for 3 Ripple and its products? 4 That would be one way I used my Twitter 5 account, yes. 6 7 Well, I'll ask a better question. Why did you tweet and how did you use your Ripple Twitter? 8 I used my personal Twitter account, not the 9 Ripple Twitter. But I used my personal Twitter account 10 to educate, clarify, correct and at times, frankly opine 11 12 on things that were certainly outside of just Ripple, 13 Ripple's business and Ripple's products. How many followers do you have on your Twitter 14 15 account? Somewhere around 200,000. 16 Did you have a Twitter account before you 17 joined Ripple? 18 I did. 19 Α 20 Q And how many follows did you have then? 21 Α Fewer than 10,000. 22 Is the number of follows you have connected to 23 your role at Ripple? 24 I would be speculating but I think by virtue of the fact that the number of followers has grown so much 2.5

```
53
      during my tenure at Ripple, I think the answer is yes.
 1
 2
                And what is
                            is a public relations firm that
 3
           Α
      Ripple had retained for a handful of years. I can't
 4
 5
      remember.
                Did you retain
 6
 7
                Personally or -- I mean, the company retained
           . I didn't personally retain
 8
           Q
                Did you have any involvement in that --
 9
10
                Yes.
                And what was your involvement?
11
12
           A
                I knew at least one of the principals at the
                  from previous work experience and thought
13
      highly of their abilities and so had encouraged the
14
      Ripple team to include in our consideration of a
15
      new public relations communications firm.
16
                MS. WAXMAN: So it's 10:25. Let's go off the
17
18
      record.
19
                (A brief recess was taken.)
20
                MS. WAXMAN: We are back on the record at
21
      10:39.
22
                BY MS. WAXMAN:
23
                Mr. Garlinghouse, while we were off the record,
24
      did you have any conversations with the staff?
25
                I'm sorry, with whom?
           А
```

```
54
 1
                With any member of the SEC staff.
 2
           Α
                No.
                MS. WAXMAN: Counsel, will you please confirm?
 3
 4
                MR. SOLOMON: Yes.
 5
                MR. CERESNEY: Yes. Just to clarify so that
 6
      the witness understands, you asked that to make sure the
      record was clear there were no consultations with staff
 7
      off the record.
 8
                THE WITNESS: Got it.
                MR. CERESNEY: Everything was on the record.
10
11
                MS. WAXMAN: Thank you.
12
                THE WITNESS: Thank you for explaining.
                BY MS. WAXMAN:
13
                What is the XRP Ledger?
14
15
                The XRP Ledger is a set of code-written
      technology that is open source and is what enables XRP to
16
      exist.
17
                What is XRP?
18
           0
19
                XRP is a digital asset.
           Α
20
           Q
                And how much XRP exists?
21
           Α
                Approximately 100 billion units.
22
                Can any more XRP ever be created?
23
           Α
                No.
24
                How was the initial 100 billion XRP
25
      distributed?
```

```
55
 1
                I don't know. I was not a party to that. I
      have information subsequently but I wasn't a part of
 2
      that.
 3
                Well, how much XRP did Ripple receive?
 4
                My understanding is that Ripple received 80
 5
 6
      billion units.
 7
                And what's the basis for that understanding?
           Q
                What I have read and been told.
 8
           Α
                And who told you that?
 9
           Q
                I don't know. To be clear, I'm not disputing
10
11
      that but when I arrived at the company, I can say with
      much more confidence Ripple had about 64 billion units of
12
      XRP.
13
                At some point did you come to learn that Ripple
14
      had received 80 billion XRP?
15
16
                That is what has been shared with me, yes.
                And do you know who told you that?
17
           0
                I do not recall.
           А
18
19
                And when did you learn that Ripple had been
20
      provided 80 billion XRP?
21
                I don't recall.
           Α
22
                And who provided the XRP to Ripple?
                I don't have specific knowledge about that.
23
24
                Do you have any understanding of how Ripple got
25
      the 80 billion XRP?
```

56 My understanding is that the founders of the 1 XRP Ledger bestowed 80 billion units to Ripple, the 2 3 company. Ripple has publicly emphasized that the 4 founders of Ripple gifted 80 billion XRP to Ripple. 5 6 Would you agree with that? 7 Α No. Okay. Why not? 8 Q I believe the question you asked was if the 9 founders of Ripple gifted 80 billion units. I think the 10 founders of the XRP Ledger gifted 80 billion units is my 11 understanding to Ripple. The founders of the XRP Ledger 12 13 and the founders of Ripple are not the same group of 14 people. 15 Was there any overlap between the founders of Ripple and the creators of the Ledger? 16 Α 17 Yes. 18 And what was the overlap? My understanding -- I mean, Jed McCaleb would 19 20 have been the primary overlap point as a creator in terms 21 of coding of the XRP Ledger and also a cofounder of 22 Ripple. 23 So it's your testimony that the -- who --24 sorry. I want to make sure I understand. Who provided 25 the XRP to Ripple?

```
57
                I don't know. I assume Jed McCaleb or Arthur
 1
 2
      Britto or David Schwartz.
                So one of those three people provided XRP to
 3
      Ripple?
 4
 5
                Actually, I don't know.
           Α
 6
           Q
                Have you ever asked?
 7
           Α
                No.
                As CEO of Ripple, is that something that you
 8
      would want to know?
 9
10
                What I would want to know is how much XRP does
11
      Ripple own. I don't know how the -- the way I think
12
      about it is the transaction of moving, as you asked
13
      earlier, the 80 billion units to the company, I don't
      know exactly when the -- I mean, I wasn't here. I can --
14
15
      and I've never asked. Exactly who actually moved the 80
      billion units I don't know.
16
                Was Chris Larsen involved in providing the 80
17
      billion XRP to Ripple?
18
19
           А
                I don't know.
20
           Q
                Have you ever asked him?
21
           Α
                No.
22
                Have you ever discussed with anyone Chris
23
      Larsen's involvement in providing Ripple 80 billion XRP?
24
           Α
                No.
25
                Did Ripple receive XRP as a gift?
```

```
58
 1
           Α
                That's my understanding.
 2
                And what is the basis for that understanding?
           Q
 3
           Α
                What has been shared with me -- you know, what
      has been shared with me inside the company.
 5
                By whom?
           Q
 6
           Α
                I don't recall.
 7
                Did Chris Larsen share that with you?
           0
                I don't recall.
 8
           Α
                Did Ripple emphasize in public disclosures that
 9
           Q
      it had received XRP as a gift?
10
11
                Yes. Gift -- sorry. I don't know that the
12
      word gift would have been used specifically. I think
13
      certainly we have sought to -- during my tenure at the
      company, we have sought to educate the industry about
14
15
      when the XRP Ledger was created as contrasted with when
      Ripple, the company, was founded.
16
                MR. SOLOMON: And I just want to be -- she
17
18
      asked whether Ripple emphasized in its filings. I just
      want to make sure that you're answering her question.
19
20
      There may be a difference between emphasized and --
21
                MS. WAXMAN: I'll ask a new question.
22
                BY MS. WAXMAN:
23
                Did Ripple state that it had received the XRP
24
      as a gift?
25
                I'm actually not aware whether or not the word
```

```
59
 1
      gift has been used or not.
                Okay. Is it your understanding that Ripple
 2
      received XRP as a, quote, unquote, gift?
 3
           Α
                Yes.
 4
                And did you discuss with anybody why the XRP
 5
      was, quote, unquote, gifted to Ripple?
 6
 7
                MR. SOLOMON: If you can remember, Brad. It's
      a very general question. You should give a general
 8
      answer.
 9
10
                THE WITNESS: No, I don't know.
11
                BY MS. WAXMAN:
12
                Were there any legal risks that the founders of
13
      Ripple wanted to avoid by distributing XRP to Ripple as a
      gift?
14
15
                I don't know.
                You said that it was important to distinguish
16
      the chronology or the timing of when Ripple received the
17
      XRP in relation to the founding of the company.
18
19
                Why is that information important?
20
                MR. SOLOMON: I don't think he said important.
21
      I think he was just distinguishing.
22
                I just want to, instead of repeating back what
23
      Mr. Garlinghouse said may or may not be important, it
24
      might be better just to ask him his understanding of the
25
      difference. I just want to make sure the
```

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60
      characterization is equal to the question. That's all.
 1
                MS. WAXMAN: Thank you. I'll ask a different
 2
 3
      question.
                MR. SOLOMON: Sorry, Daphna. I'm not trying to
 4
      be difficult. I just want to make sure that you're
 5
      getting an answer.
 6
 7
                MS. WAXMAN: That's fine. Thank you.
                BY MS. WAXMAN:
 8
                Did the company want to make known the timing
 9
      of the gift in relation to when the company was founded?
10
11
           Α
                Yes.
12
                And when I say make known, did the company want
13
      to make that known publicly?
14
           Α
                Yes.
15
                Why?
           Q
                There was incorrect -- as is the case in I
16
      believe crypto at large, there was a lot of
17
      misinformation. There are a lot of people championing
18
19
      different versions of their realties. And I have always
20
      felt at Ripple that it is in our best interests to be
      transparent, to be clear and to correct those that
21
22
      would -- generally speaking, to correct those that share
23
      misinformation.
24
                In this case, some people have conflated -- one
      of the challenges has been the conflation of Ripple and
25
```

- XRP, and so identifying that the XRP Ledger pre-existed 1 the formation of Ripple, the company, is a clarification that we have sought to make in the market.
  - And why did you want to make that clarification to the market?
  - I think any time there is confusion in the market conflating Ripple and XRP, that has not been good for the industry.
  - Can you be a little more specific about what confusion you're talking about?
  - I mean, as one example, a frustrating -- in a frustrating way, CoinMarketCap, which has is often, at least historically, been viewed as the source of pricing information for digital assets, listed Ripple instead of listing XRP, and those are two different things. And so that would be one of many examples of that confusion.
  - So did you believe that people confused the relationship between XRP and Ripple, the company?
  - Α Yes.

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

- And why do you think people confused the relationship?
- In part because CoinMarketCap, as the historically most looked-to source of digital asset pricing information, referred to XRP as Ripple.
  - Are there any other reasons why people confused

```
62
 1
      the relationship?
           Α
                I mean, yes.
 2
 3
           Q
                And what are they?
                MR. SOLOMON: I'm not trying to be difficult.
 4
      You're asking him whether the reasons why all people
 5
 6
      confuse the relationship?
 7
                MS. WAXMAN: Well, I was going to clarify that.
                MR. SOLOMON: I think it would be good to --
 8
                BY MS. WAXMAN:
 9
                Are you talking about XRP holders? Did XRP
10
11
      holders confuse the relationship between Ripple and XRP?
12
                I don't know and can't speak to what any
13
      individual XRP holder may or may not have thought. What
      I do know is that the industry at large, whether that's
14
15
      reporters, whether that's -- you know, there's
      certainly -- and to my recollection, actually, one of
16
      tweets of years ago, a tweet from me, you know, kind of,
17
      hey, let's all just be clear about XRP is an open source
18
      digital asset; Ripple is a private company in Silicon
19
20
      Valley.
21
                I don't remember if that was actually a tweet
22
      but I have some vaque recollection of that. And I think
23
      any time there is confusion about that, confusion in a
24
      marketplace, that's generally unhealthy.
25
                But the question was do you have an
```

understanding whether there was confusion between the relationship between Ripple and XRP by XRP holders?

A And I believe my answer is that I don't feel comfortable speculating about what any individual XRP holder did or did not think. At large, do I think there is confusion in the industry? Yes.

Q And when you say industry, does that include XRP holders and XRP purchasers in the secondary market?

A I would expect, yes.

Q Did Ripple contribute in any way to that confusion?

A I hope not. I think we certainly, during my tenure, have sought to -- what I remember early in my tenure at Ripple, as an example, going to CoinMarketCap and asking them to correct how they characterized XRP.

Q Other than the situation that you described with CoinMarketCap, were there other reasons why there may have been confusion?

A Yes.

2.5

Q And what are they?

A I don't know that I can provide a comprehensive explanation for all the confusion. I think CoinMarketCap is a big one because they were the most prominent. I think -- and maybe even as evidenced by some of your earlier questions, the fact that, as one example, Jed

```
64
      McCaleb was an original coder/architect of the XRP Ledger
 1
      and also a cofounder of Ripple would be an example. I
 2
      don't want to at all suggest that those two data points
 3
      are a holistic synopsis of why there could be confusion.
 4
 5
                Did Ripple's holdings of XRP contribute to that
 6
      confusion?
 7
                I don't know.
           Α
                Did Ripple's statements regarding XRP holdings
 8
      contribute to the confusion?
 9
                I don't know.
10
11
                Earlier you said that Ripple and XRP are
12
      distinct.
                MR. SOLOMON: Daphna, you just cut out. I'm
13
14
      sorry.
15
                THE WITNESS: Oh, yeah.
                MR. SOLOMON: It's freezing on the screen here.
16
                BY MS. WAXMAN:
17
                Why do you believe Ripple and XRP are distinct?
18
19
                Ripple is a privately held C Corp. with
20
      shareholders that is a company with hundreds of
      employees. XRP is an open source, decentralized digital
22
      asset not that dissimilar from bitcoin or Ether that are
23
      very distinct.
24
                With respect to the confusion, at what point
      was there confusion? At what point in time?
2.5
```

```
65
                I think -- it is my opinion that throughout my
 1
      entire tenure at Ripple there has been confusion.
 2
                Is there currently confusion?
 3
                I believe -- my opinion is yes.
 4
                Has Ripple engaged in efforts to try to clarify
 5
      the relationship?
 6
 7
           А
                Yes.
 8
                And what has Ripple done?
                I don't know that I could provide an -- I'm
 9
      unable to provide an exhaustive list. Certainly in my
10
      own public comments, I have been, as part of my
11
12
      testimony, providing -- I apologize. A truck making some
13
      noise in the background here.
                My own comments in this testimony helping
14
15
      provide clarification when I speak to sometimes
      prospective -- well, the press, prospective employees,
16
      prospective, you name it. I would say it's an ongoing
17
      discussion.
18
                By the way, I miss the New York City noise
19
20
      so -- I haven't heard it for a while.
21
                What was the timing of the gift in relation to
22
      the formation of the company?
23
                I don't know.
24
                I think you testified earlier that the
      confusion was not good for the industry. Is that
25
```

66 1 correct? I don't think confusion in any market is good 2 Α 3 for an industry. Okav. Earlier we talked about that 100 billion 4 XRP was created, 80 billion was given to the company by 5 6 the founders, the XRP creators. What happened to the 7 remaining 20 billion? 8 I don't have a precise answer to that, simply meaning I am aware that some of the founders of the XRP 9 Ledger, they received some of that 20 billion but I don't 10 11 have specific knowledge about that. Were some of the -- the founders that received 12 13 some of the XRP, were they -- when you say the founders, who are you talking about? 14 15 The founders of the XRP Ledger I typically refer to as the people who helped code the XRP Ledger, 16 and the three people contributing to the coding of the 17 XRP Ledger, to my knowledge, are Arthur Britto, David 18 19 Schwartz and Jed McCaleb. 20 Did Chris Larsen receive any of the 100 billion 21 XRP? 22 It is my understanding that yes. Α 23 Q How much? 24 Α I actually don't know the answer to that. 25 Do you know approximately how much he received? 0

67 I believe he received about 7 billion units. 1 Α Did he receive the XRP in lieu of Ripple stock? 2 Q I don't know. 3 Α Did you ever discuss with anybody why Chris 4 0 Larsen had received so much XRP? 5 6 Α No. 7 Did you ever -- strike that. Q What is xCurrent? 8 XCurrent was the name of a product offering 9 that Ripple brought to market in, I'm guessing, late 2016 10 11 or the beginning of 2017, and xCurrent was a product that enabled messaging to debit and credit existing pre-funded 12 accounts for financial institutions. 13 When did development of xCurrent begin? 14 15 I don't know exactly. Α Was it before you joined the company as COO? 16 In some context, probably, yes, meaning, you 17 Α know, how code is contributed to a product over a period 18 19 of time, you know, some aspects of what came to fruition 20 with xCurrent were -- ideas were germinating prior to my 21 arrival, and certainly we decided to focus on that 22 segment of work that had been going on at Ripple. 23 Does Ripple ever earn any revenue from 2.4 xCurrent? 25 We have -- the name of the product, xCurrent,

```
68
      is not a product we currently use, and so I suppose the
 1
      answer is no.
 2
                At any point did Ripple earn any revenues from
 3
      xCurrent?
                Yes.
 5
           Α
 6
                And during your entire tenure at Ripple, how
 7
      much revenue did the company earn from xCurrent?
                I don't know.
 8
           Α
                Can you approximate?
 9
                I would -- you know, $10 million, 5 to $10
10
11
      million.
12
           Q
                Does xCurrent use XRP or the XRP Ledger?
13
           Α
                No.
                Does it use blockchain technology?
14
15
                You know, that's an interesting question in the
      context of it depends a little bit how you define
16
      blockchain technologies. I recall internally someone
17
      saying, well, on a literal basis, I think the answer is
18
      no because blockchains by definition are enablers of
19
20
      digital assets and xCurrent wasn't using digital asset.
21
                Does xCurrent use ILP?
           0
22
                I would say it uses a derivative of ILP.
23
                And is that derivative of ILP that the product
24
      uses a blockchain?
25
                Well, ILP is not a blockchain and I think as
```

- I -- my testimony earlier, you know, X current in a literal definition is not a blockchain technology.
- Q Under any definition is xCurrent a blockchain technology or does xCurrent use blockchain?
- A You know, I think blockchain is becoming -- in my judgment, blockchain has become a heavy marketing term and many companies use it loosely. IBM talks about using blockchain in their marketing. Blockchain -- IBM doesn't -- has not developed technology that enables a digital asset and so, again, from a literal definition, I would say that that is false advertising.

My point is simply that I think the word blockchain has been used loosely by the industry to describe, you know, derivatives of literal blockchains to solve other problems as, again, IBM talks about they're a blockchain but, again, they don't actually have a digital asset technology. They just use a set of technologies that I think they generally call Hyperledger.

- Q The question is, under any definition, did xCurrent use blockchain technology?
- A Yes.
- O How?

A So if the question is under any definition of blockchain, does xCurrent use blockchain technology, under some definitions of blockchain as I was describing,

```
70
      some people use blockchain loosely. When you're talking
 1
      to a technologist and you say does xCurrent use
 2
      blockchain, the answer is no.
 3
                So is it your understanding that xCurrent used
 4
      blockchain technology?
 5
 6
           Α
                No.
 7
                Did Ripple use the term blockchain loosely to
      describe its xCurrent product?
 8
                MR. SOLOMON: I'm sorry, did Ripple use?
      Brad? Did anybody at Ripple? In its company's
10
11
      publications? I just want to make sure the record is
12
      clear what you're asking.
13
                BY MS. WAXMAN:
                Mr. Garlinghouse, do you understand the
14
15
      question?
16
           Α
                No.
                Did you use the term blockchain loosely to
17
      describe the xCurrent product?
18
                I don't recall specifically. Perhaps.
19
20
           Q
                Did anyone at Ripple use the term blockchain
      loosely when describing the xCurrent product?
22
                I'm not aware of any specific examples.
                Did anyone -- did you ever describe xCurrent as
23
24
      a blockchain technology or as using blockchain
25
      technology?
```

71 1 I don't recall. Did anyone at Ripple describe xCurrent as using 2 blockchain technology? 3 I don't know. If they did, would that be false? 5 6 Again, it depends upon which definition of 7 blockchain you're using. As I think I testified earlier, I think a literal technology definition of what is a 8 blockchain, the answer would be no. As I was describing using IBM's material, I think a technologist would argue 10 11 that what IBM is doing is not actually using blockchain 12 technology. 13 So IBM's use of the term is not accurate in your opinion? 14 15 I think they're using a loose definition. What do you mean by loose? 16 I mean I think as we all have experienced, 17 people have used terms and a literal definition -- I 18 19 mean, again, not to be too cute, but Kleenex is actually 20 a branded product of Kleenex, yet we use it loosely to 21 describe any paper tissue. 22 And by the way, I apologize. I'm not trying to 23 be argumentative at all. I'm simply pointing out that 24 the word blockchain in a nascent industry is being used 25 in ways that sometimes aren't actually a blockchain

```
72
 1
      technology.
 2
                Is the term being used to generate --
                Did I lose her?
 3
           Α
                -- hype?
 4
           0
 5
                Sorry. I had a computer glitch there.
 6
                Sorry. Are people using the term to generate
 7
      hype?
                It's my opinion that it is being used loosely
 8
      in a way for companies and sometimes people to generate
 9
      interest in the space. Would I characterize it as hype?
10
11
      You know, that's one interpretation.
                What is xVia?
12
           Q
13
                XVia is another branded product in some ways
      similar to xCurrent, also has been deprecated. We don't
14
      use that name anymore but for a period of time, we sold
15
      xVia to customers.
16
                And when was xVia commercially deployed to
17
      customers?
18
19
                Around the same time as xCurrent.
20
                And during your entire tenure at Ripple, how
           Q
      much revenue did Ripple learn from xVia?
22
           А
                I don't know.
23
           Q
                Approximately?
               I don't know.
24
           А
25
                Was it less than the revenue that it earned
           0
```

```
73
      from xCurrent?
 1
                I would expect, yes.
 2
                And does xVia use the blockchain technology?
 3
      And I'm defining blockchain technology under the literal
 4
      definition.
 5
 6
           А
                No.
 7
                Did you ever refer to xVia as using blockchain
 8
      technology?
                I don't know.
                Same question for anyone else at Ripple. Did
10
      anyone else at Ripple refer to xVia as using blockchain
11
      technology?
12
13
                I don't know.
                When you first joined Ripple as COO, how did
14
15
      XRP fit into Ripple's business model?
           А
                I didn't know.
16
                At what point did you -- at some point did you
17
      come to learn how XRP fit into Ripple's business model?
18
19
                I think Ripple's -- as is the case with many
20
      technology startups in Silicon Valley, I think that is a
21
      journey, not a destination, if you will. And so
22
      understanding how XRP fits into Ripple's business model I
23
      think hasn't been a fixed, we know exactly the answer.
24
      Instead, it's been part of the journey of, you know,
25
      understanding what Ripple looks like in five years is not
```

```
74
      clear to me.
 1
                So would you say that XRP's relationship with
 2
      Ripple and its business is evolving?
 3
           Α
                Yes.
 4
                And has it changed since the time that you
 5
      joined Ripple?
 6
 7
           А
                Yes.
 8
                And how did it fit into Ripple's business when
      you joined, recognizing that it has changed and evolved
 9
      over time?
10
11
                I don't know that I had a point of view about
12
      how XRP fit into Ripple's business model when I joined.
13
      I was very new to the -- well, obviously to the company
      but I was also new to the industry. So when I joined,
14
15
      that was part of the let's figure it out.
                How does XRP fit into Ripple's business today?
16
                XRP is a digital asset that Ripple owns today
17
      somewhere around 55-56 billion units of. We think about
18
19
      how to make XRP the most trusted, the most liquid and the
20
      most useful of digital assets, and we think that by
21
      achieving that, that is valuable to Ripple's
22
      shareholders.
23
                What is XRP's target market or customer?
24
           Α
                I'm not --
25
                For Ripple.
           0
```

- A Sorry, say again.
- Q Who does Ripple see as its -- as XRP's target customer?
  - A Today, Ripple's target customer are financial institutions doing cross-border payments.
    - Q And when did Ripple target that group?
  - A Well, all the way back to 2015, certainly that was one of a number of different possible market opportunities Ripple was considering pursuing, and so we over time got more and more focused on that specific customer set.
  - Q Did you have any involvement in Ripple's decision to focus on banks and financial institutions?
- A Yes.

- 15 Q What was your involvement?
  - A I would I was the decision-maker.
- 17 Q And why did you decide that?
  - A I believe in a broader business context that focus is paramount and if you want to achieve success, you need to have very good clarity about what problem you're trying to solve and how you're going to solve it.

    When I joined Ripple, there were a number of different market opportunities that the company was evaluating and I was an advocate and champion of choosing one and going

25 deep in that vertical.

- Q Why focus specifically on banks and financial institutions?
- A I thought the market opportunity, the size of the market and the unique characteristics of technologies that Ripple had in its -- native to its technical stack aligned well with solving a financial institution problems around cross-border payments.
- Q What was the growth potential in terms of how much profit the company could earn if it focused on banks or financial institutions?
  - A I did not know.

- Q Was there any other reason that you decided to focus on banks and financial institutions?
- A I mean, I suppose I would add it was my opinion joining Ripple that some of the ethos and almost mantra of the crypto industry was kind of an antibank, antigovernment perspective, and it was my thesis that the best way to impact the most people in a positive way with these technologies was to work with the financial institutions, not to circumvent financial institutions. With that in mind, it felt like if you can work with these financial institutions to deploy these technologies in ways that makes them more efficient, that's good for them. It's good for the industry and good for Ripple.
  - Q Did Chris Larsen have any role in the decision

to focus on banks and financial institutions?

2.4

A To be fair, I said earlier that it would have been my decision. The reality is Chris was the CEO at the time. I would have recommended to him that I would say it ultimately would have been his decision. I think internally I was certainly known as the person that was championing being focused and specific in what customer segment we're going after.

Q Prior to that decision, was the company focused on several business opportunities related to XRP?

A I'm parsing your question a little bit by saying I don't think they were focused so, no, I guess is the answer to the question. I think there were multiple different market opportunities. As you may know, at the time the company referred to itself as Ripple Labs. I felt that it was important that we not be a lab, just researching and pursuing and testing, but actually to be clear about let's build a product for a clear customer, let's sell that product to a customer and let's get people using these technologies.

Q Earlier we spoke a little bit about Ripple

Trade. At the time that you decided to focus on banks and

financial institutions, what was the status of Ripple

Trade?

A I can't recall.

```
78
                Did Ripple decide to shut down Ripple Trade?
 1
 2
                Ripple decided to shut down Ripple Trade as
      part of a settlement with FinCEN.
 3
                Were you involved in the decision to shut down
 4
      Ripple Trade?
 5
 6
                I was involved in executing the decision to
 7
      shut down Ripple Trade. I believe that decision predates
 8
      my arrival at Ripple.
                Do you know who made that decision?
                I do not. The CEO, Chris Larsen.
10
                Did anyone tell you why the company decided to
11
12
      shut down Ripple Trade?
                Because of a settlement with FinCEN.
13
14
                Was there any other reason that the company
15
      decided to shut down Ripple Trade?
           А
               I don't recall.
16
                Did you understand there to be any legal risks
17
      associated with Ripple Trade?
18
19
           Α
                In what time period?
20
           0
                In or around 2015?
21
                MR. CERESNEY: I assume, Daphna, you're not
22
      asking about privileged information here because if he's
23
      talking about legal risk, he's probably talking to a
24
      lawyer about that. So I just want to make sure the
25
      witness understands --
```

```
79
 1
                MS. WAXMAN: Thank you.
                MR. CERESNEY: -- that when answering that, he
 2
      should try stay clear of privileged territory.
 3
 4
                THE WITNESS: Right.
                BY MS. WAXMAN:
 5
                That's correct. Thank you. I don't want to --
 6
 7
      please don't disclose any conversations that would be
      privileged. And when I say privileged, conversations
 8
      where you are receiving advice from -- legal advice from
10
      counsel.
11
           A Right. Thank you for both of those
      clarifications.
12
13
                Can you repeat the question just so I have it
      in my head?
14
15
                Sure. Other than conversations with counsel in
      which you received legal advice, did you understand or
16
      did you have any conversations about whether there were
17
      any legal risks associated with Ripple Trade?
18
19
             Outside of the conversations with legal
20
      counsel, I can't recall.
21
                Did you ever discuss Ripple Trade with Chris
22
      Larsen?
23
           A
                I'm certain I did.
24
           Q
               What did you discuss?
25
                I'm sure we discussed the efficient wind-down,
           Α
```

80 how to stop accepting new customers, how to migrate 1 existing customers, how to deal with customer service 2 inquiries that come in, things like that. Not that 3 that's all-inclusive but as I testified earlier, I believe the decision to wind down Ripple Trade predates 5 6 my arrival at Ripple. I'm not 100 percent sure about 7 that but I viewed one as my -- one of my early projects 8 at Ripple was to wind down Ripple Trade. Earlier you said Ripple Trade was like an early version of Coinbase, correct? 10 11 I think I would have described it as analogous 12 to Coinbase. I'm not sure I would call it an early 13 version of Coinbase but analogous to Coinbase. So it was a venue for people to buy and sell 14 15 XRP? That is my recollection, yes. 16 And could anyone buy and sell XRP through 17 Ripple Trade? 18 19 Α I don't know for certain. 20 Did Ripple ever promote Ripple Trade to traders Q or market makers or people who would speculate in XRP? 21 22 Α I don't know. 23 Did you ever discuss with anybody the risks of 24 using Ripple Trade to sell XRP to speculators, traders or 25 market makers?

81 MR. SOLOMON: I guess the same qualification in 1 answering again about not getting into sensitive 2 information. 3 THE REPORTER: I'm sorry, Mr. Solomon. I could not hear you. "The same qualification" --5 6 MR. SOLOMON: I apologize. Subject to the same 7 qualification Mr. Ceresney just gave, Mr. Garlinghouse should not be talking about any privileged communications 8 including communications with others that are not lawyers where legal advice may have been discussed. 10 11 THE WITNESS: So my answer is outside of any 12 conversations that involved legal advice, I don't know. BY MS. WAXMAN: 13 Okay. When you joined Ripple as COO, did 14 15 Ripple have a plan or a strategy on how to use or distribute its XRP? 16 When I joined, I did not know. 17 Α At any point did you come to learn whether 18 Ripple had a strategy for its XRP? 19 20 Yes. I probably am -- I mean, sometimes the early stage of a company, calling something a strategy 21 22 might be generous. I think Ripple has had the view for a 23 long time, since really inception, that we will have an 24 Internet of value and that having a highly efficient, as

measured by speed, as measured by cost, having a highly

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efficient digital asset underlying that Internet of value is important.
```

- Q My question is specifically whether the company had a plan on how to distribute its XRP holdings, and if they did, at what point in time and what was that plan?
- A I don't -- I think my testimony was that I don't know that Ripple, like many companies, had -- many starts-ups, has a clear strategy and a clear plan and instead those -- you know, that is a journey. I think my testimony was I think the strategy from the beginning of the company was in order to enable an Internet of value, you would need the underpinnings from a highly-efficient, measured-by-speeding-cost digital asset, and XRP is, particularly compared to other digital assets, much more efficient.

So in that context, that was the strategy of how do we think about XRP, how do we make it very liquid, how do we make it very trusted.

- Q What do you mean by make it very liquid?
- A In the trading of XRP against other currencies, whether they be fiat or digital.
- Q Did the company set to monetize its XRP holdings?
  - A I'm sorry, I missed part of the question.
  - Q Did Ripple set out to monetize its XRP

holdings?

MR. SOLOMON: Can you -- I'm sorry, did they set out at the beginning? When he joined? At some point later? I think if you could unpack that just a bit for him, it would be helpful.

Maybe ask him was he aware that there were asset sales -- that there were sales of XRP prior to his joining and what was his awareness of that, which is -- and did he come to understand that they had a strategy in terms of XRP sales going forward.

I just think it would be helpful to break it down a little bit instead of asking really sweeping question. Just whether he answers or not, hopefully.

MS. WAXMAN: Appreciate it.

BY MS. WAXMAN:

Q I will ask you specific questions about sales but I'm curious to know whether at the outset in 2015 or at any point after the company looked -- and when I say monetize, I meant to make money, to sell XRP into the market.

A When I joined the company in 2015, I was not aware of that. After joining the company, I became aware that Ripple was selling XRP.

Q And how did you learn that Ripple was selling XRP?

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84
                I don't recall specifically but certainly
 1
      through financial statements, through participation in
 2
      meetings and just generally getting educated about the
 3
      company as I was onboarded.
 5
                And sorry if I asked this but when did you
 6
      learn that the company was selling XRP?
 7
                I don't recall specifically but shortly after
      joining. Certainly in 2015.
 8
                And you said you learned the company was
      selling XRP from looking at financial statements?
10
11
                I don't recall specifically. That would have
12
      been one example of how I may have learned of that.
13
                And at the time that the company was selling
      XRP, did the company have revenues from any other
14
15
      sources?
16
           Α
               In what time period?
                At the time that you first learned about those
17
18
      sales.
19
                I believe, yes.
           Α
20
           Q
                And how much revenue was the company earning
      from other -- from non-XRP sales?
22
                I don't recall.
23
                At the time that you learned that XRP was
24
      selling -- that Ripple was selling XRP, was it your
25
      understanding that the company was relying on those
```

Case 1:20-cv-10832-AT-SN Document 827-77 Filed 06/13/23 Page 87 of 297 85 proceeds to fund its operations? No. The qualifier, I guess I'll proactively

offer here, is the company had raised capital as part of a seed round, a series A round, and so the company had money in the bank from a number of resources.

At any point while you were at Ripple, did you come to the understanding that it was relying on XRP sales to fund operations?

Α Yes.

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2

3

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And when was that?

I think my testimony earlier was I don't recall when exactly but certainly in 2015 or shortly after joining the company.

And I just want to make sure I understand and I'll ask a clear question. When did the company begin to rely on XRP sales to fund its operations?

Well, I'm not sure we're communicating effectively in that your use of the word rely, I would -what do you mean, rely?

Well, could the company operate, pay its bills, if it didn't receive any -- if it didn't sell XRP into the market?

Α Yes.

> Q And what --

In which time period would be helpful, but, Α

```
yes, the point being that as many Silicon Valley
 1
      companies have done, Ripple prior to my arrival and after
 2
      my arrival had raised venture funding from investors in a
 3
      seed round and a series A preferred financing and series
      B preferred financing, and so absent revenue from selling
 5
 6
      XRP, we would have invested, you know, spent -- we may
 7
      have spent differently but we would have continued to
      invest to build products.
 8
                So this is how I understand it. I understand
10
      it that the company had money coming from private
      investors. The company had some revenues from non-XRP
11
12
      products and the company had money from XRP sales. Is
      that correct?
13
14
           Α
                Yes.
15
                And how did the money -- my understanding is
      that revenue from non-XRP products was very small.
16
      Earlier you testified it was somewhere, you know, around
17
      5 to 10 million for xCurrent and then around 5 million
18
19
      from XRP, is that correct?
20
                No. I think I testified that xVia was simply
      less than 5 to 10 million. I didn't know how much.
22
                Well, in general, how much -- what percentage
23
      of Ripple's revenues came from non-XRP products and what
24
      percentage of Ripple's revenues came from XRP beginning
25
      in 2015?
```

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87
 1
                My recollection from 2015 is that XRP sales
      would have represented 80 to 90 percent of total revenue.
 2
                And did that percentage grow over time?
 3
                It would depend on which time period we're
 4
      discussing but, you know, the number has been around 90,
 5
 6
      95 percent in the most recent year or two.
 7
                And how did it happen that the percentage of
      XRP sales as a proportion of Ripple's revenue grew since
 8
      2015?
 9
                The amount of XRP grew faster than the other
10
      sources of revenue. The amount of XRP sales grew faster
11
12
      than the other sources of revenue so the percentage grew.
13
                How did that -- did you -- did the company sell
      more XRP in later time periods?
14
15
                I don't know the answer to that. I don't know.
      But that is a knowable answer. I just don't know off the
16
      top of mind.
17
18
                Is there any document that would refresh your
19
      memory?
20
           Α
                Yes.
                What document?
21
22
                A financial statement from any -- 2015, 2016,
23
      2017, 2018, 2019.
24
              Okay. So you're not sure what caused the
      increase in the XRP revenues as a percentage of Ripple's
2.5
```

total revenues?

2.4

MR. CERESNEY: No, I think, Daphna, the confusion here is there are a number of variables involving sales including the price of XRP as well as -- confusion in the question and the answer here is I think Mr. Garlinghouse is --

THE REPORTER? I'm sorry. Could you lean into the microphone? I'm having difficulty hearing you as well. I'm sorry.

MR. CERESNEY: Sure. I was saying that there's a number of dynamics involved in connection with the sales of XRP including the price of XRP as well as the volume that you're selling. And I think the confusion between some of your questions and answers to Mr. Garlinghouse is he is sort of weighing those different variables in trying to answer your question. And so maybe if you could phrase the question a little bit more clearly, I think you guys would be on the same page.

MS. WAXMAN: Okay. Thank you. I'll try. BY MS. WAXMAN:

Q I understand that XRP's price increased, you know, during the time period from 2015 to 2017 so due to the increase in price, the company's revenues from that, from the sales of XRP would have grown.

But independent of that, did XRP sell more XRP

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89
 1
      into the market over time?
                MR. CERESNEY: When you say more XRP, you mean
 2
 3
      a higher number, units of XRP?
                MS. WAXMAN: Yes. Yes.
 4
                THE WITNESS: And that, as I testified earlier,
 5
      I don't know. As Mr. Ceresney has articulated, there's a
 6
 7
      bunch of inputs that yield the outcome of how many
      dollars came in. So if the question is did we sell more
 8
      units of XRP in one year versus another, I would have to
      look at a financial statement to know the answer to that.
10
11
                BY MS. WAXMAN:
12
           0
                Were you involved in the decision to sell XRP?
13
           Α
                In what time period?
                In any time period.
14
           0
15
                Yes.
           Α
                And when were you involved in the decision to
16
      sell -- in the decision for Ripple to sell XRP?
17
                Just to clarify, Ripple was selling XRP prior
18
19
      to my arrival at Ripple. My decisions -- I was a
20
      participant in our posture in the XRP markets, you know,
      basically since I joined the company, maybe a couple, two
21
22
      or three months after I joined the company through today.
23
                So were you involved in the decision to sell
24
      XRP into the market from the time you arrived at Ripple?
25
           Α
                Yes.
```

Q Okay.

A Or shortly thereafter. I don't -- as I testified earlier, I don't think when I joined the company, I was aware that Ripple they were selling XRP. After being in the company for a while, I was aware and participated in those discussions.

Q So at some point after you arrived at Ripple, you learned that the company was selling XRP and at some point you were involved in those sales. And my question, what was your specific involvement?

A My recollection -- and I don't know when exactly this started but we, you know, at some point we had a regular meeting that we called the XRP markets meeting that had a number of different participants in it and I participated in that meeting discussing the state of the XRP markets and Ripple's posture within that as it related to selling XRP.

- Q And how often were those meetings?
- A At some point they became weekly.
- Q Do you recall at what point they became weekly?
- 21 A I do not.
  - Q And who participated in those meetings?
- A That list evolves over time. Certainly myself,
  Chris Larsen, legal counsel. Let's see, I think almost
  always probably the CFO or equivalent if the position may

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91
      not have existed at various points in time. But those
 1
      are a handful of the names.
 2
                Did Chris Larsen participate in those meetings
 3
      after he stepped down as CEO?
 5
           Α
                Yes.
 6
                Do those meetings still occur today?
 7
           А
                Yes.
                Does Chris Larsen still participate today?
 8
           Q
                On occasion, yes.
 9
           Α
                Does he regularly participate in those
10
           Q
11
      meetings?
12
                I mean, I know it seems like a strange answer
13
      but I don't know only because he typically joins by phone
      and sometimes I don't know if he's on or not.
14
15
                Were there any written materials that you
      reviewed in connection with those meetings?
16
           A
                Yes.
17
                And what written materials?
18
19
           A Generally speaking, there was a report sent the
20
      night before that would outline kind of an agenda and
      review the activity in the XRP markets again at large as
22
      well as Ripple's participation in them.
23
                What was discussed at those meetings?
24
               Kind of as a general matter there were a lot of
25
      meetings, so --
```

```
92
 1
                MR. SOLOMON: Just the same proviso. You said
      there was legal counsel there?
 2
 3
                THE WITNESS: Right.
                MR. SOLOMON: That's fine if you talk about the
 4
      nature of the discussions but --
 5
 6
                THE REPORTER: I'm sorry, I can't hear you, Mr.
 7
      Solomon.
                MR. SOLOMON: I'm very sorry. He had mentioned
 8
      that there was legal counsel involved in these meetings.
 9
10
      It's fine to talk about the subject matter of the
      meetings and general discussion topics of the meetings.
11
12
      I just wanted to caution him that to the extent he
13
      remembers getting legal advice during those meetings,
      just stay away from that topic.
14
15
                THE WITNESS: I think at the most macro level,
      there were, you know, simplistically three general agenda
16
      items: One, what's going on in the crypto markets at
17
18
      large, what activity we're seeing in the crypto markets,
19
      what are the drivers in the crypto markets at large; two,
20
      within that context, what's going on with XRP; and three,
      what is Ripple's posture in terms of selling XRP, how
21
22
      much had been sold, things like that.
23
                BY MS. WAXMAN:
24
                You said what was going on in terms of XRP.
      Are you talking about XRP's price or volume in the
25
```

93 1 market? Α Yes, both, and others. 2 What others? 3 Q We might discuss what other companies are doing 4 things in the XRP market, what success they may or may 5 not be having but certainly the volume -- I mean, to the 6 7 extent our goal, as I mentioned earlier, was to drive liquidity, trust and utility of XRP, we would have 8 thought about all three of those in various ways. 10 Were there any decisions made at that meeting? 11 А Yes. 12 What decisions were made? 13 Α I mean, there have been hundreds of those meetings in my five and a half years, and so I would 14 15 hesitate to try to answer that thoroughly. During that meeting, did the company make 16 decisions regarding its selling posture? 17 Α 18 Yes. 19 Who made those decisions? Q 20 Α There typically would be a recommendation from someone on the team and then, at the end of the day, I 21 22 would imagine typically we would move forward with that 23 recommendation. But I suppose at the end of the day, 24 when Chris was CEO, it would have been ultimately his 25 decision and when I became CEO, it ultimately became my

```
94
 1
      decision.
                And what recommendations were provided during
 2
      the meeting with respect to Ripple's selling posture of
 3
      XRP?
                I mean, as I mentioned earlier, there literally
 5
      have been hundreds of those meetings, so if you could
 6
 7
      maybe more narrowly -- I don't know, literally hundreds
      of decisions that may have been made and so I don't know
 8
      how to answer that.
 9
                During those meetings, did you ever discuss
10
      whether to increase Ripple's -- the amount of XRP that
11
12
      Ripple sold into the market?
13
           Α
              Yes.
                And why would Ripple increase the amount of XRP
14
15
      that it sold into the market?
                To the extent that our goal was to be a non --
16
      we wanted to not impact the market and we would
17
      definitely have evaluated, to the extent, you know, do we
18
19
      think there is an impact from Ripple in the market, and
20
      that might be an input into our posture.
                When you say impact the market, what are you
21
22
      talking about?
23
                I'm talking about the XRP market.
24
               Are you talking about XRP's price in the
25
      market?
```

```
I'm talking about the price activity, volume
 1
      activity. We wanted to be -- and as you're probably
 2
      aware, you know, 99.X percent of all XRP trading doesn't
 3
      involve Ripple and we wanted to make sure that our
      participation in the market was constructive and not
 5
 6
      harmful to the market.
 7
                What do you mean by constructive and not
      harmful to the market?
 8
                Additive to liquidity and not impacting the
 9
10
      price.
11
                When you say not impacting the price, are you
      talking about causing a price decrease?
12
13
           A Or increase.
                Or increase. Why did you not want to impact
14
15
      the price either up or down?
                I think we have always viewed that having a
16
      healthy XRP market is important to our ability to build
17
      the products we want to build, to have efficient markets.
18
      So we did not want to be a -- we did not want to be -- we
19
20
      don't want to be in a position where we're impacting the
      market.
21
22
                Did Ripple have an interest in seeing the
23
      higher XRP price?
24
                Ripple's goal has been to drive liquidity in
```

the market and solving customer problems. Does -- I

```
96
      mean, and I've said to the SEC previously, I won't shy
 1
      away from the fact that Ripple owns a lot of XRP and as
 2
      capitalists, we benefit if the price of XRP goes up.
 3
              And how does Ripple benefit?
 4
                We own a lot of XRP. If the price goes up, the
 5
      value of the assets we own goes up.
 6
 7
                So Ripple's valuation to its shareholders is
      increased?
 8
                Well, there's a lot of inputs that impact the
      valuation to shareholders, but I -- well, I don't know
10
      that I can say authoritatively that what you said is
11
12
      true, that -- it would be one of many inputs.
13
                If the price of XRP increased and Ripple sold
      that XRP into the market, could it get more money from
14
15
      its XRP holdings?
16
           Α
                Yes.
                So is that one benefit of the price going up?
17
           Α
                Yes.
18
19
                By the way, this moment of pause, at some point
20
      I need to have a bio break.
21
           0
                Okay.
22
                MR. SOLOMON: How much longer did you want to
23
      go before lunch? Did you want to go until about 12:30
24
      or --
25
                MS. WAXMAN: That works for me. Does that work
```

```
97
 1
      for everybody else?
 2
                THE WITNESS: If we're going to 12:30, I
      probably need to take a two-minute break.
 3
 4
                MR. SOLOMON: Absolutely.
 5
                THE WITNESS: I can go a couple more minutes.
 6
                MR. SOLOMON: But did you want to continue for
 7
      another half an hour before we take the lunch break?
                MS. WAXMAN: I would like to if that's okay.
 8
      So can we take a two-minute break and let him use the
 9
      rest room and then go back on the record?
10
11
                MR. SOLOMON: Absolutely.
12
                MS. WAXMAN: Okay.
13
                THE WITNESS: We'll be right back.
                MS. WAXMAN: We're off the record at 11:54.
14
15
                (A brief recess was taken.)
                MS. WAXMAN: We're back on the record at 12:00
16
17
      p.m.
                BY MS. WAXMAN:
18
19
                Mr. Garlinghouse, while we were off the record,
20
      did you have any substantive conversations with the SEC
21
      staff?
22
           Α
                No.
                MS. WAXMAN: Counsel, will you please confirm?
23
24
                MR. SOLOMON: Confirmed.
25
                BY MS. WAXMAN:
```

- Q I wanted to ask you a little bit about xRapid, what is now known as on-demand liquidity. I may use these terms interchangeably if that's okay with you.
  - A Yes, that's fine. Thank you.
  - Q And what is xRapid?

- A XRapid is a product we, Ripple, brought to market to mitigate the need for financial institutions to pre-fund in a destination currency yet still make payments in real time to those other countries or currencies.
  - Q When did Ripple start to develop xRapid?
- A A little bit like xCurrent, it has been, in one way or another, you know, part of a vision of what we can do to solve payment problems from, frankly, I think, before I was there. Productizing it was much later and, you know, really probably not actually productized in the market until 2018, I think.
  - Q Does October/late 2018 sound right?
- A Yeah, although I think perhaps we had beta or kind of what we would call alpha or beta tests or customers prior to that, but that sounds right.
  - Q When did Ripple start to pilot xRapid?
- A My pause is only confusion. I think that's what we were just -- well, I thought I was just answering that question. Maybe I'm -- when I talk about an alpha

```
99
      or beta, I'm talking about pilots. So sometime in 2018
 1
      would have been when we first started to pilot that.
 2
           Q And when was xRapid deployed for commercial
 3
      use?
 4
               I don't recall exactly but not long after that
 5
      time period.
 6
 7
                Was it six months?
           Q
                I would guess -- well, if we measure October as
 8
      the starting point, I would guess it was less than six
 9
10
      months.
11
                Well, I'll another question. How long -- how
12
      many months was Ripple piloting xRapid?
13
           Α
               I don't recall.
                Can you walk me through an ODL transaction?
14
15
                Sure. Well, to -- where would you like me to
16
      start?
              From the beginning. That's always a good
17
           Q
      place.
18
19
                I guess the reason I'm asking, I mean, you
20
      know, there is the technical, like here is how an ODL
21
      transaction persists versus how we sell to a customer.
22
      If we start with how we sell to a customer and then the
23
      customer onboards, or do we start with the customer
24
      exists, you're holding a dollar and you're getting a peso
2.5
      out of that?
```

Q Why don't you start at the very beginning. I'm not really interested in, you know, the onboarding of customers. I want to understand what your understanding is of the mechanics of an ODL transaction.

A Okay. Perfect. Thank you.

2.5

So if you are holding a dollar, United States dollar, and you would like to transfer that into a Mexican peso, you would sell the dollar on an exchange such as Bitstamp, you would use the dollar to buy an equivalent units of XRP. You would then be holding XRP. You would then move the XRP across the XRP Ledger to, in this case, Bitso in Mexico. You would sell the XRP and buy a corresponding number of units of Mexican pesos.

By doing those series of steps, you've gone from holding good liquid funds of dollars to good liquid funds of Mexican pesos in a financial institution, a regulated financial institution in Mexico, which then can be moved intra Mexico.

Q By using xRapid, does the customer avoid having, you know, the specific exchanges on the sending exchange and the receiving end, receiving exchange?

A I'm sorry, could you ask the question again? I didn't --

Q You said there is an exchange -- my understanding is that there is a sending exchange and a

101 1 receiving exchange involved in an ODL transaction. Is that correct? 2 3 Α That's correct. Is that your understanding as well? Unless you were doing XRP origination, which we 5 do today, that answer is correct. 6 7 Let me take a step back. The customer that uses XRP or ODL, what are the costs that are borne by the 8 customer as part of their -- you know, as part of using 9 XRP in connection with xRapid? 10 11 I don't know that I can answer that precisely 12 in that which costs are absorbed by Ripple and which 13 costs are absorbed by a customer isn't -- even that isn't a static thing, so --14 15 That's not my question. The question is, what costs are involved in an ODL transaction? 16 Sorry. Well, you would have the costs 17 18 associated with funding in a USD account at for, example, 19 Bitstamp. You would have the exchange costs of Bitstamp 20 going from USD to XRP. You know, arguably you would have very, very de minimis costs of moving the XRP, and then 22 you would have the costs associated with -- at the 23 terminating exchange, I can't remember your choice of 24 words but at an endpoint exchange of converting the XRP back to fiat, in this case, Mexican peso. 2.5

102 1 So there are costs at both exchanges. Are there any other costs? 2 3 Not that I'm aware. And how is the xRapid rate determined for 4 customers who are using xRapid for cross-border payments? 5 6 MR. SOLOMON: What do you mean by xRapid rate? 7 BY MS. WAXMAN: 8 My understanding is that when someone uses Q xRapid, there is a rate that they're quoted for the 9 transaction. How is that quoted rate determined? 10 11 The quoted rate is looking at the exchange price between XRP and USD, and XRP and Mexican peso, so 12 13 that you have a clearing price to go dollar-peso. And is the quoted rate the rate that is 14 15 provided? 16 To my knowledge, yes. Is the quoted rate the same as the executed 17 18 rate? 19 I don't know. Α 20 Do you know what I'm talking about when I talk about the executed rate? 22 I'm assuming you mean the rate that -- as a 23 customer says, I want to send this money, here's a quoted 24 rate and then there's -- okay, the transaction has now 25 completed, there is an executed rate. That is my

assumption of what you mean by that.

- Q Right. So my understanding is a customer at the initiation of a transaction, there is a quoted rate and then the transaction takes three seconds and then there is an actual executed rate.
- A Yes. It would typically take longer than three seconds. The part on -- moving across the XRP Ledger would take three to four seconds, but you also have the time it takes to do trades on both ends of the exchange which cumulatively would add up to more than three or four seconds.
  - O And how is the executed rate determined?
- A By adding up the -- just doing the math between here is the actual -- you might have had a -- okay, here is the rate. The executed rate is just the reality of here is how much it costs to move those funds from point A to point B.
- Q And is there ever a difference between the quoted rate and the executed rate?
  - A I expect, yes.
- Q And how often is there a difference between the quoted and executed rate?
- 23 A I don't know.
- Q What causes the difference between the quoted and the executed rate?

104 1 I suspect fluctuations in the price of or the exchange rate between dollar and XRP and dollar and peso. 2 Does Ripple guarantee the quoted rate for the 3 customer? In some cases, I believe, yes. 5 Why do you say in some cases? What does it 6 7 depend on? 8 Α A contract. Does Ripple provide -- guarantee the quoted 9 rate for some of its customers? 10 11 To my knowledge, yes. 12 Does it provide a quarantee for all of its 13 customers? I don't believe so. 14 15 Why does Ripple provide that guarantee to its customers? Granted, I understand it's not all of its 16 customers but some of its customers. 17 I'm not sure if it's all of its customers, just 18 19 to clarify, but why do we do that? Well, we want to see 20 market adoption and to help customers -- to help mitigate risk for the early participation in this product. 22 Reducing potential barriers to adoption helps customers 23 get enthusiastic about getting involved. 24 How does the -- what is the value proposition for banks and payment providers and other financial 2.5

105 institutions to use XRP in connection with xRapid? 1 The value proposition to financial -- the 2 primary value proposition to financial institutions to 3 use on-demand liquidity, formerly xRapid, is to reduce 4 the need to pre-fund in many, many jurisdictions or many, 5 6 many currencies around the world and allowing that 7 working capital to not be sitting idle in what are generally referred to as nostro/vostro accounts. 8 Are there any cost savings from using XRP in connection with xRapid? 10 11 А Yes. 12 Q What cost savings? 13 MR. CERESNEY: Do you mean cost savings from using XRP and xRapid or cost savings from xRapid versus 14 15 other means? BY MS. WAXMAN: 16 What are the cost savings associated with using 17 XRP as part of the xRapid transaction? 18 So maybe just to clarify so we're all on the 19 20 same page, XRP is in every xRapid or on-demand liquidity 21 transaction. 22 That's my understanding as well. 23 Okay. I guess what I'm not following in your 24 question, I think what I heard you ask is what are the 25 cost savings of using XRP in an xRapid transaction.

106 I mean, since every xRapid transaction involves 1 using XRP, I guess the question is what are the cost 2 savings associated with using xRapid? 3 Right. Okay. Got it. А MR. CERESNEY: I just want to make sure we're 5 on the same page again. 6 7 THE WITNESS: So I think my testimony then is the primary cost savings associated -- in my judgment, 8 the primary cost savings, the primary benefit of 9 financial institutions using xRapid, now known as 10 11 on-demand liquidity, is mitigating the need to pre-fund 12 and use working capital and to park that capital in many 13 currencies around the world and have that as dormant or idle working capital. 14 15 BY MS. WAXMAN: Are there any other cost savings from using 16 xRapid other than savings associated with pre-funding? 17 Α 18 Yes. 19 What are they? Q 20 Α It depends on what currency corridors we're talking about because that would impact the efficiency. 21 22 For example, we don't prioritize dollar/yen as a currency 23 corridor. The efficiency in the traditional markets 24 between dollar and yen are pretty good. By contrast, if

you were to pick a less liquid, you know, somewhat -- not

107 totally randomly but somewhat randomly choosing 1 Australian dollar to Philippine peso, that is a less 2 liquid corridor and less efficient corridor, and so the 3 cost savings of using a product like xRapid might be more significant relative to traditional rails. Rails --5 6 traditional steps. 7 As you may know, if you -- today we go from Australian dollar to Philippine peso, you're probably 8 going Australian dollar to U.S. dollar to Philippine 9 peso. There's more steps involved. You have more 10 11 exchange rates involved. There's more fees involved and 12 less efficiency of that corridor is not as good as 13 dollar/yen, to compare it to my earlier contrast. That's a very long-winded way of saying to 14 15 answer your question depends a lot on which currency pair we're talking about. 16 For some currencies, is it more -- do you have 17 cost -- is it more cost-effective to use xRapid than 18 19 traditional rails? 20 That is my understanding, yes. And are those cost savings related to 21 22 pre-funding? 23 One of the cost savings from xRapid is 24 mitigating the need to pre-fund. 25 And are there cost savings related to FX costs?

108 Depending upon the corridor, yes. 1 Α And which corridors provide cost savings? 2 Q I don't have that information at the top of my 3 Α head. Has Ripple ever quantified the cost savings 5 from using xRapid? 6 7 Yes, Ripple has done analyses associated with the cost savings of using xRapid. 8 And what analyses has Ripple done to quantify the cost savings? 10 11 We have -- I mean, maybe I -- if you could 12 clarify the question only that I can't regurgitate the 13 reports top of mind. How much did Ripple say that customers could 14 15 save from using xRapid? I don't recall exactly what we have said in 16 that regard, but I know that we have published reports 17 with customers and customers have commented about their 18 19 savings. 20 Has Ripple ever publicly claimed that xRapid saves customers 40 to 70 percent in costs? 22 I don't know. I think that is possible, yes, 23 although I'm not sure that that's something that Ripple 24 claimed but I think it's something that a customer has 25 claimed.

109 1 Have you ever claimed that xRapid saves customers 40 to 70 percent in costs? 2 I don't recall. 3 You said that Ripple has done some analysis related to the amount of cost savings. Who at Ripple has 5 done this analysis? 6 7 I don't know that there is a single name behind А that but certainly a number of groups would be involved 8 in that ranging from marketing, I would imagine sales might have some input in that and finance to make sure 10 11 that we're -- there is a data team. I don't know that 12 there is one person, but understanding the efficacy of 13 the product with our customers is obviously important so you have a number of different groups involved. 14 15 And when do people start -- during what time period did people at Ripple do that analysis? 16 Contemporaneously with the launch of those 17 products, of the xRapid product. 18 19 Did you review the results of that analysis at 20 any point in time? 21 I don't recall, but I would imagine I did. 22 And what were the results of the analysis? 23 I don't recall. 24 Did the analysis include that xRapid saves customers money? 2.5

```
110
 1
                I believe so.
 2
                Did it provide a quantifiable amount of cost
 3
      savings?
           Α
                I believe so.
 5
                And what was that amount?
 6
           Α
                I don't know.
 7
                Was it in the range of 40 to 70 percent?
           0
                I don't recall.
 8
           Α
                And the analysis that was provided, was that
 9
      written or oral?
10
11
                I would imagine that it was written.
12
                And was that analysis discussed with other
13
      people at Ripple?
                I don't recall.
14
                Did that analysis take into account payments
15
      that Ripple provided customers in connection with their
16
      use of xRapid?
17
                I don't know.
18
                Does Ripple charge any fees for its xRapid
19
20
      product?
                MR. CERESNEY: You mean for the actual
21
22
      transactions or do you mean like the software product?
23
                BY MS. WAXMAN:
24
           Q
                I'll ask a different question.
25
                Does Ripple receive any revenues from the
```

111 xRapid product? 1 I believe that typically in onboarding an 2 xRapid customer, we might have some small onboarding, you 3 know, fees of getting people launched, but relatively de 4 minimis. 5 6 How does Ripple make money from the xRapid 7 product? Well, I mean, as you were just asking, to the 8 extent we are charging fees for integration or what have 9 you, there would be some de minimis amount of revenue 10 11 there. Ultimately we think about the value creation of 12 xRapid as driving the liquidity in the XRP markets. 13 I'm not sure I understand your answer. How does Ripple make money from xRapid, if at all? 14 15 We make de minimis amounts of money from xRapid 16 directly. Does Ripple benefit from xRapid indirectly? 17 I don't know. Α 18 Other than xRapid, does Ripple promote any 19 20 other product that uses XRP? 21 No. I mean -- no. 22 Is it your testimony that you don't know what other benefits the company gets from its xRapid product? 23 MR. CERESNEY: Are you talking about current 24 benefits as opposed to future? 25

```
112
 1
                BY MS. WAXMAN:
 2
                At any time.
                Yes, that is my testimony.
 3
           Α
                Does xRapid -- does use of xRapid increase
 4
           Q
      demand for XRP?
 5
 6
           Α
                Not to which I'm aware, no.
 7
                Why not?
           0
                If you go back to the discussion we had about
 8
           Α
      the mechanics of how an XRP -- an ODL transaction happens
 9
      through XRP, you're creating demand and supply kind of in
10
11
      lockstep. And so in some manners, it's neutral to supply
      and demand.
12
13
               Are you talking about on a per-transaction
14
      basis?
15
           Α
                Yes.
                I'm talking overall, was there an understanding
16
      that increasing ODL volume would increase demand for XRP?
17
           А
18
                No.
19
                Did anyone at Ripple understand that an
20
      increase in ODL volume would cause an increase in XRP
21
      demand?
22
           Α
                Not of which I'm aware.
23
                MR. SOLOMON: Daphna, we're getting close to
24
      12:30. I don't know whether this is a good stopping point
25
      or --
```

113 1 MS. WAXMAN: Just a few more minutes. BY MS. WAXMAN: 2 Why did Ripple promote xRapid? You said it 3 received de minimis revenues from the product itself, but I don't understand why the company would continue to sell 5 and promote the product? 6 7 As I testified earlier, one of the overarching 8 goals for Ripple has been to drive liquidity and trust and utility of XRP. In this case, xRapid, now known as 9 On-Demand Liquidity, certainly drives the liquidity of 10 XRP and increases liquidity of XRP between Mexican peso 11 12 and XRP and dollar and XRP, as described. 13 It's my belief that the more we are successful over a long arc of time in driving liquidity of XRP, the 14 better that is in driving value across the XRP ecosystem. 15 When you talk about value, what do you mean? 16 Value comes in various shapes and sizes. You 17 know, the value is in the savings to a customer. You 18 19 know, there is value to a xRapid or On-Demand Liquidity 20 customer not needing to pre-fund. There is -- so, I mean, the holistic view of what derives value. 22 When you talk about value, are you referring to 23 XRP's price in the market? 24 That is one factor of what -- price is one

measure of value.

2.5

Q What role do market makers play in connection with xRapid?

A One important element of xRapid as we've talked about is liquidity and -- sorry, xRapid or On-Demand Liquidity. One important aspect is liquidity and to the extent we are trying to send payments through On-Demand Liquidity into another currency using XRP where there isn't liquidity, then we have a problem in solving that customer problem. We would be challenged to solve that customer problem.

of course the more liquid that currency pair is, the tighter the spread and the tighter the spread, the more efficiency in the pricing to a customer, quote versus execution. So Ripple has partnered with market makers in a number of different currencies to help make sure as we bring customers on, to make sure that those markets are as liquid as possible and the pricing is as efficient as possible.

- Q Do the market makers provide services to tighten spreads?
  - A That's said very well.
- Q And are they tightening spreads on receive exchanges?
  - A Yes.

Q And did Ripple enter into agreements with

```
115
      market makers in connection with these services?
 1
 2
                In connection with which services, On-Demand
      Liquidity?
 3
           0
                Yes.
 5
           Α
                Yes.
 6
                And were you involved in negotiating or
 7
      approving those agreements?
                Was I involved in negotiating those agreements?
 8
           Α
      No. Was I involved in approving those agreements? Yes.
10
                And what were the terms of those agreements?
11
           Α
                I don't know.
                Did they involve a flat fee for services?
12
           Q
                Some do, yes.
13
           Α
14
                Do some involve variable fees?
           Q
15
                Yes.
           Α
                And what are those variable fees?
16
                I don't know top of mind.
17
           Α
                Do the market makers stand ready to purchase
18
      XRP in exchange for a fiat on receiving exchanges?
19
20
           Α
                Yes.
21
                Is that one of the services that you contract
22
      with them for?
23
           Α
                Yes.
                Is there sufficient liquidity on ODL receive
24
2.5
      exchanges absent, you know, the presence of market
```

makers?

A Depends on which corridor we're talking about, which currency pair we're talking about, but to my knowledge, the most consequential one of those is Mexican peso and no is the answer.

Q So what would happen if market makers were not engaging in these services?

A You wouldn't have the liquidity in the exchange to complete customer -- ODL customer transactions.

Q So xRapid would not function properly?

A Correct.

Q The transaction could not be completed because there would be no person who would be willing to buy XRP in exchange for the local fiat currency?

A Actually, I would not say that. What you would probably have is very wide spreads, and you would actually reduce the efficiencies of these markets. And, you know, your question I think was you would have no buyer -- I think what you would find is you would have a buyer at some price but it would actually decrease the efficiency of the market to not have market makers there.

Q Would that result in more costs for Ripple in connection with the xRapid product? So earlier we talked about the fact that Ripple pays guarantees for certain rates. So would the lack of market makers, you know, make

the xRapid product more costly for Ripple?

2.5

A What it would probably mean is we would just dramatically slow the growth and usage of the products such that the volume was commensurate with the available liquidity. So that would dramatically constrain our ability to grow until liquidity grew more naturally.

Liquidity is growing naturally in these markets. The demand for On-Demand Liquidity is growing faster than that and in some cases, as I think we've said publicly and certainly you're aware of, we have actually throttled the demand for On-Demand Liquidity because liquidity in markets is not ready to handle that level of volume.

- Q Do you know what I mean when I talk about order flow imbalance?
  - A Conceptually, yes.
- Q Is there an order flow imbalance with XRP ODL order flow?
- A I don't know.
  - Q Is the order flow one-sided? In other words, are there more people sending money to Mexico than back, you know, than people sending money from Mexico to the United States?
  - A Is the question whether there is a remittance order flow imbalance between dollar and peso?

```
118
 1
           Q
                Yes.
 2
           Α
                Yes.
                Does that create any issues for the xRapid
 3
           Q
      product?
 4
 5
                No, not really.
 6
                Why not?
 7
                What we care about with xRapid product, is
           Α
      there liquidity between Mexican peso and XRP and maybe --
 8
      in this case, dollar and XRP.
 9
10
                MR. SOLOMON: Daphna, sorry, I'm just going to
11
      interject again. Are you sort of winding up?
      Otherwise -- I don't have to go too long on an empty
12
13
      stomach without a break.
                MS. WAXMAN: No problem. I have a couple more
14
15
      questions about market makers and then we can take a
      break.
16
17
                MR. SOLOMON: Thank you.
                BY MS. WAXMAN:
18
19
                Did Ripple provide fiat loans to market makers?
           Q
20
           А
                Yes.
21
                What was the purpose of the fiat loans?
           0
22
                To provide working capital -- well, I mean,
23
      maybe -- I don't know exactly.
                Do you have a general understanding of the
24
25
      purpose of the loan?
```

```
119
                To provide working capital for them to have
 1
 2
      liquidity in a market.
                How does the market maker use the loan?
 3
                I don't know exactly.
 5
                Is the market maker using the loan to purchase
 6
      local fiat currency which they could subsequently sell
 7
      for XRP on the receive end of an ODL transaction?
 8
           Α
                I expect, yes.
                And where does the market maker get the local
 9
      fiat?
10
11
                I don't know.
           Α
12
                Does it use traditional rails to exchange --
                I --
13
           Α
                -- to get the local fiat?
14
           Q
15
                I don't know how they're sourcing the local
      fiat.
16
                Do they use traditional brokers to exchange, to
17
      get the local fiat that they're going to sell in exchange
18
      for XRP?
19
20
           Α
                I don't know.
21
                Does Ripple loan market makers XRP?
           0
22
           Α
                Yes.
23
                And why does it loan XRP to market makers?
24
           Α
                To provide -- I mean, not -- dissimilar than
25
      why -- we would provide loans in fiat, provide balance
```

```
120
      sheet capabilities for market makers to provide liquidity
 1
      between XRP and fiat currency pairs.
 2
                Do you have a more specific understanding of
 3
      the purpose of the XRP loans?
 5
           Α
 6
                How much does the xRapid product cost Ripple
      overall?
 7
 8
           A
                I don't know.
                We spoke about costs related to market makers.
 9
10
      We spoke about what costs does it incur related to
      customers. We spoke about quarantees, but does Ripple
11
12
      incur any other costs related to xRapid in relation to
13
      customers?
14
           Α
                Yes.
15
                What costs?
                We employ numerous people that build, support,
16
      and otherwise enable On-Demand Liquidity to function, as
17
18
      one example.
19
                Sorry. I'll be more specific. What does
20
      Ripple pay to customers to use xRapid?
21
                Oh, are you asking about xRapid -- sorry,
22
      On-Demand Liquidity incentives?
23
                I understand that that's one of the payments or
24
      one of the costs associated with xRapid. Are there other
25
      costs other than incentives?
```

```
1
                Well, there's market maker costs. You know,
      there's -- you know, I'm trying to think. There is
 2
      certainly incentive costs, market maker costs. I think
 3
      I'm forgetting what other costs are built into our
      analysis of how we look at that, but I think that gives
 5
      you a pretty good picture.
 6
 7
                Does Ripple provide rebates or quarantees to
 8
      customers?
                I would lump that into the incentive picture.
             But are those distinct, the rebates and the
10
11
      incentives? Are those different payments?
12
                I guess I maybe just simplistically think about
13
      them as, to the extent it's a rebate or incentive, it's a
      payment to a customer and so I think about them in the
14
15
      same bucket.
                And are those payments meant to subsidize
16
      customers' costs?
17
                MR. SOLOMON: Hey, Daphna, it seems that we've
18
19
      moved off market makers at this point. I really think it
20
      is time we take a break.
                MS. WAXMAN: I just want him to answer this
21
22
      question.
23
                THE WITNESS: Go ahead. Please repeat the
24
      question.
25
                BY MS. WAXMAN:
```

Case 1:20-cv-10832-AT-SN Document 827-77 Filed 06/13/23 Page 124 of 297 122 1 Are the payments to customers meant to subsidize their costs? 2 3 The payments to customers are meant to incentivize activity on the network, activity -- I think any time you're starting a network, you're trying to have 5 6 a flywheel start moving and, as I described earlier, the 7 more liquidity going into a market, the tighter the spreads you're going to see exist. 8 Before there is any liquidity, you need to 9 jumpstart that flywheel. And so, as is the case with 10 11 many other payment network types of players, Ripple has used incentives to get that flywheel started. 12 13 Do the incentives play any role in connection with -- play any role in subsidizing costs? 14 15 I mean, I think yes. 16 0 How? Incentives -- well, incentives by definition is 17 an offset to a cost. And to the extent you're giving 18 19 someone money -- I guess I'm not -- I certainly don't 20 want to be argumentative. I'm not tracking the question

exactly. MS. WAXMAN: That's fine.

It's 12:44. Why don't we take a lunch break.

Matt, is 45 minutes okay?

21

22

23

24

25

MR. SOLOMON: Yes, that would be just fine.

```
123
                MS. WAXMAN: We'll come back at 1:30. We're
 1
      off the record. Thank you.
 2
 3
                (Whereupon, at 12:44 p.m., a luncheon recess
      was taken.)
 4
 5
                  AFTERNOON SESSION
                MS. WAXMAN: It's 1:33. We're back on the
 6
 7
      record.
 8
                BY MS. WAXMAN:
               Mr. Garlinghouse, while we were off the record,
 9
      did you have any conversations with the SEC staff?
10
11
           А
                No.
                MS. WAXMAN: Counsel, will you please confirm?
12
13
                MR. CERESNEY: Yes, we can confirm.
                MS. WAXMAN: Counsel, did you want to make a
14
15
      statement on the record?
                MR. SOLOMON: Yeah, just a point of
16
      clarification. It's not for me to make a statement, Mr.
17
      Garlinghouse will.
18
19
                But there were a series of questions and one
20
      about confusion between XRP and Ripple, and you asked Mr.
      Garlinghouse a series of questions over a time about that
22
      confusion and I think it might be helpful to you if he
23
      just gives you an answer specifying the different time
24
      periods, because I think that was left quite ambiguous.
25
                And the second thing was because, again, there
```

were very broad questions and he was giving sort of a

very general answer was with respect to the ODL product,

you were asking about that product's profitability now,

and I think that obviously he has a different view of

what the profitability may be down the line and I think

it would be useful for you to hear just a complete

narrative on that so you have a full and accurate answer.

So I would like to just give him an opportunity

to address those things. And obviously if you have

follow-up questions following that, you should ask him.

Go ahead.

THE WITNESS: So I'll do those in reverse

THE WITNESS: So I'll do those in reverse order.

The way I was interpreting the set of questions about ODL, I think you were asking, well, how do we charge, how does anybody go about creating value around that. I suppose one of the -- depending on your perspective -- blessings and curses of being in Silicon Valley is you're always thinking about where the world is going and willing to forgo short-term benefit for long-term value creation.

When I think about ODL, I don't spend as much time thinking about, hey, how much are we charging on a per customer basis today. As we discussed, it's de minimis. What I think about is if we are successful in

```
driving potentially trillions of dollars in cross-border
 1
      flows through ODL, how we price and how we take advantage
 2
      of that as a company in years 5 through 10 through 15 I
 3
      think are very hard to predict and, you know, I think
      part of the journey of being an entrepreneur in Silicon
 5
 6
      Valley is letting the journey go. And if you're in a
 7
      position of strength, then you're able to monetize that
      in the future.
 8
                The best example maybe I can point to, for
 9
      many, many years Google had zero monetization engine but
10
      was the best search engine out there, and obviously it
11
12
      became the de facto search engine of the Internet. And
13
      then they started to monetize that and obviously the rest
      of the story I don't think I really need to tell.
14
15
                I'll pause on that one and then go to the other
      I think potential point of confusion.
16
                MR. SOLOMON: Do you have any follow-up
17
      questions on that, Ms. Waxman?
18
19
                MS. WAXMAN: I do not.
20
                THE WITNESS: The second thing I think is worth
      clarifying because I think maybe I created confusion, I
21
22
      do think without a doubt there has been, historically, an
```

clarifying because I think maybe I created confusion, I do think without a doubt there has been, historically, an immense amount of confusion between what is Ripple and what is XRP. I think that has gotten dramatically better over time because Ripple has sought to clarify that

23

24

2.5

126 consistently over a long period of time. I think it was 1 three -- I used the example of CoinMarketCap and I think 2 it was over three years ago that we were successful in 3 getting them to switch, and they, as an important 5 indicator, have helped clarify that over time. And I 6 think we're in a much better place today about the 7 understanding of what is Ripple and what is XRP than where we were, you know, five years ago when I joined the 8 company. 9 BY MS. WAXMAN: 10 11 Okay. Thank you very much. I don't have any follow-up questions. 12 13 Α Okay. Did Western Union pilot xRapid? 14 15 Yes. Α And when did they pilot xRapid? 16 I would guess around two years ago. By the 17 Α way, I also, just as a small -- as we talked about 18 19 earlier how we define pilot versus a beta versus a test, 20 I think are all a little bit amorphous, but for --Western Union definitely did a test of an early version 22 of the xRapid product. 23 Did you get any feedback from Western Union in 24 connection with their test? 25 The only feedback I'm aware of is what I read

publicly. The CEO of Western Union I believe is on record saying that they -- the usage of what we now call ODL was -- there were not cost savings and it matched their existing -- you know, it was equal to their existing Treasury efficiency.

2.5

Q Did you ever learn from anyone from within the company about feedback from Western Union?

A From within Western Union or from within Ripple?

Q Either. You said that you had heard -- you knew about public feedback that Western Union had made about the pilot. But my question is, did you hear -- did you have any other -- did you hear about any feedback from Western Union from inside Ripple or directly from Western Union?

A No, I'm not aware that I received any -- I don't recall receiving any feedback. I think the internal commentary based upon Hikmet, the CEO of Western Union's public, statements, was actually one that felt like, okay, if a beta product of On-Demand Liquidity had matched the Treasury efficiency that they had developed over decades, we actually felt like that was a huge win that he would say we had, you know, that matched what they were already doing so they didn't see -- you know, I viewed that as a very positive statement for us.

```
128
                So was it your understanding that they didn't
 1
      incur any cost savings because the xRapid product matched
 2
      their already existing efficiencies?
 3
                That's my understanding.
           Α
                Not because using the product was more
 5
      expensive?
 6
 7
                I'm not sure I'm --
           Α
                Strike that.
 8
           Q
           Α
                All right.
 9
                What is MoneyGram?
10
           0
11
                MoneyGram is a publicly traded remittance
      company that competes with, amongst others, Western
12
      Union.
13
                And what is MoneyGram's relationship to Ripple?
14
15
      Or what is Ripple's relationship to MoneyGram?
                Ripple is an investor in the company. We are a
16
      partner with them in context of On-Demand Liquidity. I
17
      believe we have a board observer seat at the company.
18
19
      Those are a handful of dynamics of the relationship.
20
                When did Ripple become an investor in
21
      MoneyGram?
22
                I believe the deal closed in June of last year.
23
                Did you have any involvement in that deal, and
24
      what was your involvement?
25
                Yes, I had involvement and I was certainly
```

- actively involved in getting the deal kind of moving in the macro construct and, during that course, throughout the, you know, a point of contact with the CEO of
  - Q Did you negotiate the actual terms of the investment?
    - A I would say I negotiated the macro construct of the terms but not the actual terms that resulted in the agreement that was ultimately consummated between the companies.
  - Q Did you approve the final terms of the deal, of the investment?
- 13 A Yes.

MoneyGram.

5

6

7

8

10

11

12

14

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16

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19

20

22

23

24

25

- Q You said that MoneyGram is an ODL partner. Did

  Ripple enter into a commercial agreement with MoneyGram

  to use ODL?
- 17 A Yes, I believe so.
  - Q And did you have any involvement in either negotiating that agreement or approving that agreement?
    - A Well, I would suspect as -- you know, that partnership -- I mean, I don't know that I called it a partner of ODL or a customer of ODL. My recollection is that we entered into those deals contemporaneously and I would imagine that they were approved together.
      - Q When you entered into the deals

contemporaneously, were they contingent on one another?

A I don't -- I mean, I interpret that question as kind of a legal question of contingency and I don't know the answer.

- Q Would Ripple have invested in MoneyGram if it didn't agree to enter into the commercial agreement?
  - A Probably not.

- Q And why not?
- A Ripple is not an investment entity. You know, we're not a Berkshire Hathaway. And so we think about leveraging our balance sheet in a way to benefit trust, liquidity and utility across XRP.
- Q So why was the commercial agreement an important part of the deal with MoneyGram?

A I think, you know, by the time we signed

MoneyGram, we had a number of other customers, commercial

customers, not test customers, using ODL, but it was also

still very much early days. Having a scaled customer

allows us to go to an exchange like Bitso, market makers,

and say, hey, we know that we're going to have

significant volume and we can start -- I described

earlier, you know, part of that entrepreneurial journey

is getting the flywheel moving. And by getting MoneyGram

flows, we could actually go to the various participants

and know that this isn't hypothetical. This is real.

- Q So was it -- in your opinion, did the partnership with MoneyGram and MoneyGram's use of ODL provide evidence of actual use and demand for the xRapid product?
  - A I think it was certainly evidence of use because they are using it, and I think they've had over a billion dollars of flows. I suppose -- well, I think it certainly is demonstrative of use. And as we have scaled it, we certainly have learned in terms of how to scale it efficiently and a way that reduces the incentives over time to frankly all the participants, whether it be MoneyGram or market makers.
  - Q You said you could take the information that MoneyGram was using ODL and take that back to exchanges. Was this information that was also relevant to XRP holders or XRP purchasers?
    - A I don't know.
- Q Did you publicly comment on Ripple's relationship with MoneyGram, the investment and/or the agreement to use ODL?
- A Yes.

- 22 Q And why did you comment on it publicly?
- A Well, by announcing a named partner like

  MoneyGram, as you already know, Western Union kind of

  picks up their ears and says, oh, we should be talking to

them. You know, getting other customers in the Americas signed up, you know, we want to talk about the momentum we have in getting customer usage and demonstrate that the ability to use some of these capabilities are not -- have gone beyond just experiments but to enabling real flows.

Q Did you want to create momentum by XRP holders or momentum for people who were looking to buy XRP on the secondary market?

A No.

Q Why not?

A That wasn't my goal. I don't think we see the relationship between what's going on with ODL and XRP at those two things -- you're asking me to correlate two things I don't see as correlated.

Q Did you think there was a relationship between an increase in ODL use and fluctuations in XRP's price?

A Did I think there is a relationship between fluctuations in XRP and ODL usage, is that the question?

Q I'll ask another question.

Did you think that increased demand for xRapid would increase the demand for XRP?

A No. As we discussed earlier today, that increased demand for XR -- or the usage of ODL is neutral in terms of demand for XRP.

1 Right. We discussed that that's on a per-transaction basis. But in general, did you 2 understand or did anyone or did you believe that an 3 increase in demand for xRapid would increase the demand for XRP and therefore --5 6 А No. 7 What were the terms of the commercial agreement Q 8 with MoneyGram, generally? Yeah, I mean, we -- I mean, it's been a while. 9 Let's see. I think we invested I think a total of \$50 10 11 million in two tranches or roughly 20 percent of the 12 company in equity and warrants and got a I think board observer seat and like -- there is no -- and a structure 13 of incentives for usage of ODL that scales based upon 14 15 volume. When you say the incentives scaled based upon 16 volume, was the incentive structure structured to 17 18 incentivize more volume up front? 19 When I say up front, I'm talking about at the 20 beginning of the relationship.

I don't know. Our general thesis with incentives is to have some incentive to get live quickly and to get things moving as quickly as possible and then to have a declining scale of incentives as volumes grow.

21

22

23

24

25

And why did you set up the incentive structure

```
134
      like that?
 1
             Our goal is typically to get people live as
 2
      quickly as possible and to get some volume as quickly as
 3
      possible. As volumes grow, the flywheel is now moving,
 5
      and so it allows us to start reduce incentives and
 6
      ultimately, our expectation is eliminate incentives.
 7
                Prior to signing on MoneyGram, how much volume
 8
      was going through xRapid?
           Α
                I don't know.
                What impact did the partnership with MoneyGram
10
11
      have on ODL volume?
12
                It had a significant increase in ODL volumes.
13
                Do you know what percentage MGI's ODL volume is
      of the total ODL volume?
14
15
                I do not.
16
                Is it more than 50 percent?
                I think it probably depends on which time
17
      period we're talking about.
18
19
                Well, when did MoneyGram begin to use ODL?
20
                As I mentioned, I believe we signed the deal in
      June. I think they went live in August or September.
22
      And, you know, material volumes I think started to ramp
23
      in late Q4.
24
              At the time that MoneyGram's volume peaked,
      what percentage of ODL volume was MoneyGram transactions?
2.5
```

- A Certainly it was more than 50 percent.
- Q Was it close to 95 percent or above?

1

2

3

5

6

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8

10

11

12

13

14

15

16

17

18

19

20

- A I don't know. I also would point out it depends how you measure these things, are by notional value or by number of transactions. Did they use it for corporate treasury flows or other customers use it for lower remittances, and so we think primarily about number of transactions, not necessarily notional volume.
- Q Under both measures, what was -- how did the volume that MoneyGram contributed compare to the volume from other ODL customers in the aggregate?
  - A I'm certain that MoneyGram was the majority.
- Q I want to ask you to locate the UPS package and if you wouldn't mind, opening it up on camera for me.

  There should be two binders. They're both in sealed envelopes. One is for counsel and one is for you to take a look at.
- A There has to be a simple way to open these. Here. Oh, there it is. This feels like A New Deal.
- Q There is no money in there, I promise you that.
- 21 MR. CERESNEY: It's just gold.
- 22 THE WITNESS: XRP.
- 23 BY MS. WAXMAN:
- 24 Q A lot of private keys.
- MR. CERESNEY: Yeah. Is it a web or go?

```
136
 1
                BY MS. WAXMAN:
 2
                It's certainly suspenseful, isn't it?
                Do you have two envelopes, one for Matt, one
 3
      for yourself?
 4
 5
                Just one large envelope so far.
 6
                Okay. Well, then there are probably two
 7
      binders in there.
 8
           Α
                Yeah, there are.
                MR. CERESNEY: Are you going to share this on
 9
      the screen as well?
10
11
                MS. WAXMAN: I can, sure. It's a pretty -- you
12
      know, the documents are long but I can.
13
                MR. CERESNEY: Why don't you just share the
14
      relevant page.
15
                MS. WAXMAN: Okay. I will once I introduce it
      on the record.
16
                MR. CERESNEY: That's fine.
17
                           (SEC Exhibit No. 134 was marked for
18
19
                          identification.)
20
                BY MS. WAXMAN:
                So I would like you to take a look at Exhibit
      134. It's a long document. And I'll direct you to the
22
23
      pages that I'm most interested in and then I'm going to
24
      ask you some questions about it.
25
                I would like you to take a look at pages 1
```

```
137
      through 24, and there are page numbers at the top of the
 1
      document but there is also page numbers down in the
 2
      middle. So I'm talking about the page numbers at the top
 3
      right.
 4
 5
                Okay.
           Α
 6
                Take a look at pages 1 through 24 and
 7
      specifically page 3 through 7, and then if you skip over,
 8
      page 15 through 24. And take as much time as you need.
                Just so I understand the -- I didn't quite
      follow which pages. So page 3 through 7 and 15 through
10
11
      24 is where I should read?
12
                Yes. Those are the pages I'm going to ask you
13
      questions on.
14
           Α
                Okay.
15
                This is a -- there is some technical
      information in here, some accounting information. I'm
16
      not going to ask you any technical accounting questions,
17
      so any part of that document you can just stipulate over.
18
19
                Okay. I will start reading here.
20
                Okay. And I'll share it on the screen for
21
      anyone who wants to read it.
22
                MR. CERESNEY: Thank you.
23
                MS. WAXMAN: If you need me to scroll down --
24
      for the people who are reading on the screen, if you need
25
      me to scroll, let me know.
```

```
138
 1
                MR. CERESNEY: If you could go to the next
 2
      page.
 3
                MS. WAXMAN: I'm sorry, did you ask me to
      scroll down?
 4
                MR. CERESNEY: Yes, please, the next page. And
 5
      now to page 3, which is the next page you're asking
 6
 7
      about.
 8
                If you can go to the next page. Go to the next
      page. And if you can go to the next page.
 9
10
                MS. WAXMAN: Do you want me to scroll?
                MR. CERESNEY: Yeah, that would be great.
11
12
                BY MS. WAXMAN:
13
           Q
               Mr. Garlinghouse, let me know when you're done.
                I'm done with the section through -- I'm now
14
      reading the sections 15 through 24.
15
16
           0
               Okay.
                As you pointed out, there are some accounting
17
      mumbo jumbo. I -- I think you were okay with me skipping
18
      some of that?
19
20
                Yeah. I don't intend to ask you any questions
      about the accounting reference in the document. I
21
22
      really -- I'm going to ask you some questions about pages
23
      20 through 24 and then pages 15.
24
                MR. CERESNEY: If you can go to page 15 on the
      screen, that would be good. If you can go down, that's
25
```

```
139
 1
      great.
                   MS. WAXMAN: I don't intend to ask about the
 2
 3
      bottom.
                MR. CERESNEY: 25, I quess, the next page?
 4
                MS. WAXMAN: Sure.
 5
                MR. CERESNEY: Great.
 6
 7
                MS. WAXMAN: Do you want it bigger or smaller?
 8
                MR. CERESNEY: It's fine. Yeah, great.
                THE WITNESS: I think I have a pretty good
 9
10
      review. I might ask to re-review based upon the questions
11
      but I think I'm ready.
12
                MS. WAXMAN: Okay.
13
                MR. SOLOMON: Just, before you get started, I
      just wanted the record to reflect that the complete
14
15
      document is about 68 pages long. He's taken now maybe 10
      minutes to review the portions of the document you've
16
      asked him to focus on but he has not had an opportunity
17
      to review the other 58 or so pages of this document.
18
19
                MS. WAXMAN: Okay. I'll just state for the
20
      record pages 25 through 68 reference the Ripple master
21
      hosted service agreement between Ripple and the company
22
      and its various amendments and attachments. The actual,
23
      you know, document itself is 24 pages. And if it's okay,
24
      I'm going to -- would you like me to continue to share my
      screen or are you okay with copies in the room?
2.5
```

```
140
                MR. CERESNEY: If you can continue to share the
 1
 2
      screen, that would be great.
 3
                MS. WAXMAN: Okay.
 4
                BY MS. WAXMAN:
 5
                So I would like to direct your attention to
 6
      page 20, the first paragraph. What does the first
 7
      paragraph talk about?
 8
                It talks about their costs and how they manage
      liquidity today.
 9
10
                Does it talk about costs incurred by MoneyGram
11
      using traditional payments?
12
           А
                Yes.
13
                Traditional payment rails?
14
           Α
                Yes.
15
                And is this your understanding based on
      conversations that you've had about MoneyGram or with
16
      MoneyGram of the costs that they incur using traditional
17
      payment rails?
18
19
           Α
                It is incomplete, but yes.
20
           Q
                What's missing from that?
21
                The cost of capital.
           Α
22
                And do you know what the cost of capital is for
23
      MoneyGram?
           А
                I do not.
2.4
25
                But you think that's an additional cost that
```

```
141
      they bear/incur?
 1
 2
           Α
                For certain.
                The second paragraph talks about fees that
 3
      MoneyGram incurs in connection with their use of the ODL
 4
      platform. Is that your understanding?
 5
 6
           Α
                Yes.
 7
                And the fees that are identified, is this your
      understanding of the fees that MoneyGram incurs in
 8
      connection with its use of ODL?
                It is my understanding how they have
10
      articulated those costs, yes.
11
12
                And is that accurate, those costs?
13
           Α
                I don't know.
                Do you have any reason to believe that the
14
15
      description of the fees that they incurred is inaccurate?
                I don't have any reason to believe that, no. I
16
      mean, as I commented, you know, if you look at any
17
      snapshot in time, it can tell an incomplete story and so
18
      what these look like today versus fees look like in two
19
20
      years, I'm thinking more about where the world's going in
      X years than I am where we are right now.
21
22
                Okay. But my -- today -- this document is from
23
      November 22nd, 2019 and it bears the Bates stamp numbers
24
      Moneygram SEC 2 through 69. But today, is this an
25
      accurate description of MoneyGram's fees?
```

142 I have no reason to not believe it's an 1 accurate description as of the date it was written. Not 2 3 today. And so what are the category of fees that they outline in the document? 5 6 They outline third-party exchange fees, they 7 outline spread -- they don't call it spreads but they outline spreads. That's what I think the second paragraph 8 on page 20 is, referring to those two fees. 10 And the third paragraph talks about the 11 commercial agreement between Ripple and MoneyGram and payments that MoneyGram is to receive under the contract. 12 13 Is this description consistent with your understanding of the terms of the commercial agreement 14 15 with MoneyGram? I have no reason to not believe that it's 16 consistent. 17 The fourth paragraph talks about additional 18 19 fees due to MoneyGram under -- from Ripple under the 20 contract. It references 110 million in transaction fees. 21 Was this number subsequently reduced at any 22 time? 23 I am not sure. 24 The amounts due to MoneyGram under the commercial agreement, does Ripple disclose any of that 2.5

```
143
 1
      anywhere?
 2
           Α
                To whom?
                Does Ripple publicly disclose the terms of the
 3
      agreement or any of the payments that it makes to
 4
      MoneyGram in connection with the commercial agreement?
 5
 6
                As a private company, no.
 7
                Is there any reason why it doesn't disclose
      this information?
 8
                MR. SOLOMON: Don't answer the question if
      answering it would reveal any advice you've gotten on the
10
11
      subject from your attorneys.
                THE WITNESS: Sorry, if we could go back to --
12
13
      your question is --
14
                BY MS. WAXMAN:
15
                It's simply why doesn't Ripple disclose the
      terms of the agreement with MoneyGram?
16
                Because we're a private company and certainly
17
      we would share that with our board of directors, but
18
19
      with -- there is no requirements to share it publicly.
20
      And as we build the business, there are lots of things we
21
      do that we are not -- you know, that could be used by our
22
      competitors to, at this nascent stage, be disruptive to
23
      our growth and our strategy.
2.4
                The very last paragraph, it says that Ripple
      pays transaction fees and that those fees are paid in
2.5
```

```
144
 1
      XRP. Do you see that?
           Α
                Yes.
 2
                Did Ripple place any restrictions on
 3
      MoneyGram's sales of the XRP that it provided in
      connection with the transaction fees?
 5
 6
                I believe so.
 7
                And are these restrictions similar to those
 8
      placed on financial institutions who purchase XRP at a
      discount from Ripple?
 9
10
                I don't know.
11
                What restrictions did Ripple place on
12
      MoneyGram's sales of that XRP?
13
                I don't recall specifically.
                And what is the purpose of placing restrictions
14
15
      on the sales of XRP by MoneyGram?
                It's our intention to make sure that the impact
16
      of Ripple's activities -- and I would call MoneyGram an
17
      extension of Ripple's activities by virtue of using XRP
18
      as an incentive -- that we don't have an impact on the
19
20
      market. And so by putting restrictions -- when I say the
21
      market, I'm referring to the XRP market. By putting
22
      restrictions on their sales, we're mitigating the risk of
23
      unexpected impacts on the market through Ripple or its
24
      extended players like MoneyGram.
                And when you say impact to the market, are you
25
```

145 talking about impact to price and volume? 1 Α Yes. 2 Can you turn now, on the top of page 21, it 3 says, "The following will illustrate the flow of funds for both the traditional foreign exchange utilizing a 5 6 commercial bank and using the ODL platform, as well as 7 demonstrate the economics of both transactions. For 8 illustration purposes, both scenarios will assume foreign exchange rates stay constant." 9 This is page 22. And this is page 23. These 10 11 are the two charts. 12 And my understanding is that the two charts are 13 comparing the costs of the same -- how much it costs to send a thousand dollars using traditional payment rails 14 15 verse the ODL platform. I'm sorry, is there a question? 16 Yes. Based on these two illustrations, does it 17 18 cost MoneyGram more to use ODL than using traditional 19 payment rails? 20 Based upon these illustrations from MoneyGram dated November of last year, I think it clearly 22 demonstrates that their analysis is it costs more. 23 And how much does it cost to send the payment 24 that they use as an example using traditional rails, 25 according to this document?

146 \$17.25 is what they're showing, I think. 1 Α And how much does it cost --2 Just in the context of -- sorry. Go ahead. 3 Α And how much does it cost to send the same 4 transaction using ODL, according to this document? 5 6 Α \$156.75. 7 If you turn to --Q But if I can clarify one thing, I believe you 8 Α had stated that it was an analysis to moving \$1,000. my 9 reading of this is it's an analysis moving \$22,477. 10 11 Notional USD, okay. But it's comparing apples 12 to apples? 13 Α No, it's not. No, it's not? Are they comparing moving the 14 15 same amounts using traditional payments and moving the same amount using ODL? 16 As I had shared earlier, I believe that any 17 analysis of costs is incomplete without understanding the 18 cost of capital. 19 20 Do you believe the cost benefits from reducing MGI's costs of capital outweighs the difference between 22 the costs on page 22 and 23? 23 I think that over the long haul, I'm very confident in that. If I were to use a little bit of math 24 2.5 from the document you shared with me, it says in the

document that on any given day, they have \$120 million of liquidity parked in accounts around the world. If you assign for, you know, a corporate of their size, a cost of capital of 10 percent, which seems reasonable -- probably theirs is more expensive because they have a lot of debt. They have a debt problem. You know, that costs them \$12 million a year to pre-fund all those accounts. \$12 million a year is a lot of money and so you divide that across a lot of transactions and there's a lot of cost savings there.

Q You said that you thought the benefits outweigh the differences over the long haul. What about in November 2019 and what about now?

A Well, I guess the point I was trying to make is I think this is an analysis that's not comparing apples to apples, and that it is incomplete by not understanding the value proposition of not pre-funding accounts. I think this is showing their analysis based upon last November. My point in saying the long haul is that certainly the fees you see represented on page 23, at least as identified in the top right corner of page 23, those are fees as of last November and even since that time, the fees involved have reduced. And I expect they will continue to reduce, and so when I refer to the long haul, I think about the ongoing dynamic.

148 Did Ripple itself do the apples-to-apples 1 comparison comparing costs for -- MoneyGram's costs to 2 use traditional rails as opposed to its costs to use ODL? 3 А I don't know. Did you publicly talk about ODL's ability to 5 reduce MoneyGram's costs? 6 7 А I suspect I did. That's why you're asking. 8 Q When you --I don't recall specifically is my -- I'm sure I 9 spoke publicly about the MoneyGram deal and I do believe 10 11 that On-Demand Liquidity has potential to significantly 12 reduce the costs associated with cross-border liquidity 13 management and, by extension, payments. You say the potential. However, did you tell 14 15 customers that there were actual cost savings by using xRapid or On-Demand Liquidity and at the time that you 16 made the statement, not in the future? 17 А I don't recall. 18 19 It is your understanding now sitting here today 20 that ODL provides cost savings to MGI? 21 I don't have that information available to me 22 because I don't have MoneyGram -- for example, I don't 23 have MoneyGram's cost of capital. 2.4 Is it accurate to say that ODL saves MoneyGram 25 money today?

149 1 I don't know. Is it accurate to say that ODL saves MoneyGram 2 money as of November 2019? 3 Α I don't know. Did you say that ODL saved MoneyGram money? 5 6 Α I don't recall. 7 If you turn to page 24, it talks about the 8 terms of the agreement, the commercial agreement and payments that Ripple makes to MoneyGram and it talks 10 about rebate fees and transaction fees. 11 Would ODL be uneconomical for MoneyGram without 12 the payment of the rebate or transaction fee from Ripple? 13 Α I don't know. Based on this diagram and the information in 14 15 the document, would ODL be uneconomical absent these 16 payments? Well, I mean, if you're just asking me to 17 ascertain the math on page 24, then I'm not going to 18 19 argue with what is printed on the page. What I'm 20 pointing out, as I have, is that I don't know who did 21 this analysis and what is included in the analysis and my 22 impression is it doesn't include what I testified to this 23 morning. The most important cost savings I believe was 24 ODL -- formerly known as xRapid -- is the cost savings 25 associated with liquidity management, which is absent

```
150
      from this analysis. Apparently --
 1
                So when you're talking about cost savings, are
 2
      you only -- strike that.
 3
                When you were referring to cost savings, were
 4
      you only referring to savings resulting from --
 5
      associated with pre-funding?
 6
 7
                MR. SOLOMON: I'm sorry, when referring to cost
 8
      savings when? I apologize if I missed it. You're saying
      generically when he was talking about cost savings or are
 9
      you talking about today? And I apologize. I may have
10
11
      just missed it.
12
                MS. WAXMAN: No problem.
13
                BY MS. WAXMAN:
                When you spoke about cost savings in connection
14
15
      with ODL, either cost savings by MoneyGram or in general,
      were you talking about cost savings related to
16
      pre-funding or were you talking about additional cost
17
      savings from other means?
18
19
                When I testified this morning, I think the
20
      primary cost savings I think about when I think about ODL
21
      is associated with the benefit of the costs associated
22
      with pre-funding.
23
                Are there costs associated with FX rates,
2.4
      better FX rates?
25
                Are there cost savings associated with better
```

151 FX rates? 1 I mean, based on what data? Based upon what 2 MoneyGram has presented, their analysis, the answer -- I 3 think they are saying no. Is that the question you're 4 asking? 5 6 Well, just in general, I was asking the 7 question if there are cost savings from, you know, ODL providing better FX rates. 8 I think that potential certainly exists. And were you thinking about that when you 10 referenced cost savings in connection with ODL? Is that 11 12 what -- did you factor that in to your analysis? 13 Which reference of cost savings are you referring to? 14 15 Okay. I'll strike that. We can take a look at some specific references. 16 Α 17 Okay. I want you to turn to page 15 and point you to 18 the third paragraph where -- if you want to read that for 19 20 a minute, I have a question when you're done. 21 Α Okay. 22 Did you ever discuss with MoneyGram their 23 understanding of their role under the commercial 24 agreement as a, quote, service provider rather than a 25 customer of ODL?

152 I have no recollection. 1 What service is MoneyGram providing under the 2 agreement according to this document? 3 I mean, I guess you're asking me to interpret 4 the document to opine on what service MoneyGram's 5 6 providing Ripple? 7 Q. Yes. Is that the question? 8 Α I think the document's arguing that it doesn't. 9 I think that's the accounting position they're taking. 10 11 I'm not talking about the accounting position. 12 I'm just talking generally, did you --13 That whole section is about an accounting treatment. 14 15 Did you view MoneyGram as a customer of Ripple? I view users of On-Demand Liquidity as 16 customers of Ripple. 17 Did MoneyGram ever tell you that they viewed 18 the relationship differently and that they viewed 19 20 themselves as a service provider? 21 Well, my interpretation is they're seeking 22 certain accounting treatments with the SEC and so they're 23 taking a position in terms of how they're doing that. I think if you looked at Alex Holmes' comments -- and he 24 25 has spoken at some of our customer events -- he has

153 1 attended as a customer and has represented as a customer. Are you saying MoneyGram's representation to 2 the SEC, the Office of Chief Accountant, are not 3 accurate? 5 MR. CERESNEY: You know, I'm not going to let him answer that question, Daphna. 6 7 BY MS. WAXMAN: Did you discuss with MoneyGram whether they 8 understood it was more expensive for them to use ODL? 9 10 No. 11 Did they ever tell you that it was more 12 expensive for them to use ODL? They definitely, during the course of 13 discussions, shared that when they think -- when they 14 15 don't think about the costs of capital, they weren't clear today that there were savings associated with using 16 ODL. 17 So absent factoring the costs of capital, they 18 told you that -- what did they tell you? 19 20 Α They're not sure it was cost savings. And when did they tell you that? 21 22 MR. SOLOMON: I just want to be careful when 23 talking about what did they tell you, when did they tell 24 you that. I think you should just make clear if you 25 remember having a conversation, who was it with, or if

154 you're just having general recollections, not the crux of 1 the conversation. 2 THE WITNESS: The one conversation I recall 3 because it -- which I found humorous -- is the conversation with Alex Holmes, the CFO, discussing their 5 6 costs and Alex Holmes asking the CFO for their costs of 7 sending money into Mexico, and his analysis left out the 8 cost of capital. I asked the CFO what about the cost of capital. There was a very long, dramatic pause. I think he felt awkward because he realized, in fact, yes, there 10 11 is a cost of capital and it wasn't included in his 12 analysis. 13 BY MS. WAXMAN: If you took out the cost of capital, would ODL 14 15 be more expensive for MoneyGram? Based on MoneyGram's analysis as of last 16 November, I think the answer is yes. 17 And based on what Alex Holmes has stated to you 18 19 or anyone else at MoneyGram, would you have the same 20 answer? I don't have a different answer. Yes, I 21 22 quess -- yes. 23 And what about if you do include the cost of 24 capital as part of the analysis. Is ODL still more 25 expensive for MoneyGram than using traditional payment

```
155
 1
      rails?
 2
           Α
                I don't know.
                Did Alex Holmes ever say anything to you about
 3
      that?
                I don't recall.
 5
 6
                Did you ever discuss that with anyone at
 7
      Ripple?
                Not that I recall.
 8
           Α
                Now, talking about other customers other than
 9
      MoneyGram, was it -- did those customers incur cost
10
11
      savings from using ODL?
12
                If I can just clarify the question, you're
13
      asking me to opine on the cost savings of other companies
      in their analysis?
14
15
                Yes, but not to opine but based on your
      specific conversations that you've had about the subject.
16
           A
                I don't recall.
17
                           (SEC Exhibit No. 148 was marked for
18
19
                          identification.)
20
                I would like you to turn to Exhibit 148 in the
           Q
21
      binder.
22
                MR. SOLOMON: Before we move on, let me just
23
      make sure, do you need a quick break, bathroom or coffee
24
      or anything like that? We're an hour and five minutes
25
      in.
```

```
156
                THE WITNESS: Maybe do the next exhibit and
 1
      take a break, if that works for Daphna?
 2
                MR. SOLOMON: Assuming it doesn't take as long
 3
      as the prior document.
 4
 5
                (Laughter.)
                MR. SOLOMON: Daphna, do you expect this
 6
 7
      exhibit is going to be quicker or do you think it's going
      to be another significant amount of questioning?
 8
                MS. WAXMAN: It's only a four-page document. I
 9
      think we can get through it fairly quickly.
10
                BY MS. WAXMAN:
11
12
                So just for the record, let me explain Exhibit
13
      148 to you. I'm going to stop sharing my screen. The
      first page of Exhibit 148 is a screen shot of a video of
14
15
      an interview that you gave on Bloomberg, and at the very
      top of the page is the HTML website for the YouTube
16
      video, and then the next pages is a transcription of the
17
      video.
18
19
           Α
                Okay.
20
                Why don't you take a couple of minutes to look
      at it and let me know when you're done and I could share
21
22
      it on the screen as well if people want me to do that.
23
                MR. CERESNEY: That would be great. And what
24
      was the date of the interview, Daphna?
25
                THE WITNESS: Looks like --
```

```
157
                MS. WAXMAN: I can't read this.
 1
                THE WITNESS: It would have been about June or
 2
      July last summer.
 3
                MS. WAXMAN: I can tell you in a second. It's
 4
      on the document. I just can't -- I'll tell you in a
 5
 6
      moment. My eyesight is really poor. It's from June
 7
      2019.
 8
                THE WITNESS: I think I'm ready.
                MS. WAXMAN: Okay. I just need a moment.
 9
                BY MS. WAXMAN:
10
                On page 3 beginning at line 13, you say, "With
11
12
      MoneyGram, we know out of the gates we can actually make
13
      their system much more efficient."
                I think the sentence goes on. An important
14
15
      context is, "And the key reason is today both Western
      Union and MoneyGram, they pre-fund accounts around the
16
      world."
17
18
                In connection with your comments regarding
19
      MoneyGram's cost savings, did you ever disclose any of
20
      the payments that Ripple provided under the agreements?
21
                I think on line 5 below, looks like the answer
22
      is somewhat yes based upon I'm talking publicly about the
23
      investment we made.
24
              Do you disclose the -- when you talk about the
      investment, are you talking about the $50 million
2.5
```

158 1 investment? I believe your question was did Ripple disclose 2 any of the payments made to MoneyGram. I'm pointing out 3 that in this document there is a payment. 4 5 Did we disclose the incentive payments that are 6 variable based upon performance? No. I don't think we 7 had an obligation to do so as a private company. And 8 obviously as variable payments, they had not been achieved or earned. 10 At the time of the interview? 11 Correct. At the time of the interview or when 12 the deal was signed, which was roughly the same time. 13 I just want to clarify again, did you ever do an overall analysis to determine whether overall costs 14 15 were reduced by MoneyGram when taking into account pre-funding costs and the increase in transaction costs 16 on a per-transaction basis? 17 I don't know. 18 Α 19 MR. SOLOMON: She asked you whether you had 20 ever done it. THE WITNESS: I did not. 21 22 BY MS. WAXMAN: 23 Q Did anyone at Ripple do that? 24 Α I don't know. 25 Do you think your comments present an accurate 0

one picture of the benefit that MoneyGram receives by using one of the benefit that MoneyGram receives by using one of the benefit that MoneyGram receives by using one of the benefit that MoneyGram receives by using one of the benefit that MoneyGram receives by using the benefit that MoneyGram receives by using one of the benefit that MoneyGram receives by using the benefit that MoneyGram receives by the benefit that MoneyGram receives by the benefit that MoneyGram r

- A Which enormous cost increase are you referring to?
  - Q I'm talking about the difference between using traditional payment rails as opposed to ODL?
  - A As I testified earlier, I haven't seen that analysis.
    - Q Well, based on the MoneyGram document.
  - A My testimony is that the MoneyGram document is not comparing apples to apples and so it's an incomplete analysis. So, no, I guess the answer to your question is no, I have not seen that.
  - Q You described savings associated with ODL as massive. Are you talking about savings in connection with pre-funding costs?
  - A I think my testimony this morning and the transcript you're having me read both have, in my judgment, been clear that I'm primarily -- when I think about savings, I'm primarily thinking about the cost of capital associated with reducing the requirements for nostra/vostra accounts. That's what the transcript says also.
    - Q If you take a look at Exhibit --

```
160
 1
                MR. SOLOMON: I think we agreed we would take a
      short break after this exhibit. We can make it a very
 2
      short one or we can make this an afternoon break. I
 3
      think we might as well take the afternoon break since
      we're an hour 15 in, Daphna, if that's okay.
 5
 6
                MS. WAXMAN: I just want to finish this topic
 7
      if that's okay with you.
                MR. SOLOMON: Well, you just said you wanted to
 8
      do one more exhibit and we did that exhibit. I think
 9
      Brad should be able to use the rest room and have a
10
11
      little bit of a break now so we would like to take a
12
     break now.
13
                MS. WAXMAN: Okay. I'll give you -- how about
      10 minutes, does that work?
14
15
                MR. SOLOMON: Sure. Absolutely. Thank you
16
      very much and appreciate it.
                MS. WAXMAN: No problem. We're off the record
17
      at 2:44.
18
19
                (A brief recess was taken.)
20
                MS. WAXMAN: We're back on the record at 2:54.
                BY MS. WAXMAN:
21
22
               Mr. Garlinghouse, while we were off the record,
23
      did you have any conversations with the staff?
24
           Α
               No, I did not.
25
                MS. WAXMAN: Can counsel please confirm.
```

MR. SOLOMON: We confirm that he did not.

And Daphna, just noting for the record it's now 2:54 and we've been through two of the more than 100 documents that we were supplied earlier today, or recently, and our hope is to move through it quickly and I think we can make ourselves available until at or around 6:00 p.m., but we're hoping that that's fine with Mr. Garlinghouse. So again, whatever we can do to facilitate that, we hope you will do the same and move with deliberate speed. Thank you.

MS. WAXMAN: We'll try our best.

BY MS. WAXMAN:

Q Mr. Garlinghouse, I just want to make sure I understand your testimony. When you were talking about cost savings associated with xRapid and ODL, were you only talking about cost savings related to pre-funding costs?

A I'm not familiar with which specific time I may have commented about savings you're referring to so I guess I'll -- if you'll point me to that, I can maybe help provide more clarity there.

Q Sure, I definitely can but in general, when you were talking about costs savings related to xRapid and ODL, were you only talking about cost savings due to reducing pre-funding costs?

```
So I think my testimony this morning and
 1
      certainly I would reiterate I think that a -- in the
 2
      transcript here, it says a key reason. I think this
 3
      morning I said a primary reason. I don't know I would go
      so far as to say that's the only reason.
 5
 6
                It is my expectation, as I think I've also said
 7
      in testimony earlier today, that the costs associated
      with using ODL will continue to reduce as volumes
 8
      increase, spreads tighten and the fees associated with
      these products as they scale continue to reduce. And
10
11
      that is what we have seen and I think -- my understanding
      is we've shared that information with the SEC.
12
13
                What information are you talking about that
      you've shared with the SEC?
14
15
                I don't -- I probably -- I don't know exactly
      what has been shared with the SEC so maybe I should stay
16
      out of the legal realm of what has been shared.
17
                Sure. Did anyone at Ripple do an analysis of
18
19
      the overall impact of costs by customers using xRapid?
20
                MR. CERESNEY: I thought we covered this
21
      earlier today.
22
                MS. WAXMAN: I just --
23
                MR. SOLOMON: Yeah, I think his response was he
      didn't know what other customers had --
24
25
                MR. CERESNEY: Yeah, there was that, but then
```

```
163
 1
      there was also --
                THE WITNESS: I'm not aware -- I think the
 2
      question was whether I had done an analysis and I said I
 3
      hadn't done an analysis, then there was a question of has
 4
      Ripple done an analysis. I said I'm not familiar with
 5
 6
      that.
 7
                BY MS. WAXMAN:
                Did Ripple's customers provide information to
 8
           Q
      Ripple about their costs related to ODL and potential --
 9
10
      and actual cost savings?
11
                MR. CERESNEY: Just when you say provide
12
      information, I just want to make sure, he's already cited
13
      public statements and public statements speak for
      themselves. So do you mean the actual data, like the --
14
15
                MS. WAXMAN: Yes, thank you.
16
                MR. SOLOMON: Okay.
                BY MS. WAXMAN:
17
                So I'm talking about actual data that you could
18
19
      verify, independently confirm yourself.
20
                No, I've taken what the -- verbal statements
      I've seen from existing customers at face value. To my
22
      knowledge, Ripple has not done any verification or
23
      oversight on that analysis.
24
                Do you know if anyone else at Ripple received
      actual hard data about costs incurred by customers and
2.5
```

```
164
      actual cost savings from using xRapid?
 1
                Not that I can recall.
 2
                If total costs from using ODL outweighed the
 3
      benefits, pre-funding benefits, would this present a
 4
      massive cost savings?
 5
 6
                I want to make sure I understood the question.
 7
      If the total costs including the benefits associated with
      pre-funding outweighed ODL's costs, would that be a
 8
      massive cost savings? I'm not sure I captured --
 9
                MR. CERESNEY: Can you restate the question,
10
11
      Daphna?
12
                MS. WAXMAN: Sure.
13
                BY MS. WAXMAN:
                If the total costs on a per-transaction basis
14
15
      outweighed the pre-funding benefits, does this still
      present massive cost savings for customers?
16
                No. No, based upon the data today, or based
17
           Α
      upon the data -- well, actually, I don't even really know
18
19
      the answer to that. The data presented in this MoneyGram
20
      analysis last November, if you use that data, then no.
21
                I think your question literally -- you're
22
      saying a hypothetical question of if the costs here were
23
      outweighed, clearly the answer is no. It's a
24
      hypothetical question which I'm not sure is grounded in
25
      reality.
```

```
165
 1
           Q We can move on. That's okay.
 2
                At any point in connection with any of your
      public remarks regarding xRapid, did you make clear that
 3
      there were other costs associated with using xRapid other
      than pre-funding costs?
 5
 6
                MR. CERESNEY: Wait. I think the pre-funding
 7
      costs are not associated with using xRapid. Pre-funding
      costs are what you save by using xRapid.
 8
 9
                THE WITNESS: Correct.
                BY MS. WAXMAN:
10
               Okay. Did you ever talk about transaction
11
12
      costs in connection with xRapid?
13
           A
               I don't know.
                          (SEC Exhibit No. 160 was marked for
14
15
                          identification.)
                Okay. Why don't you turn to Exhibit 160 in the
16
      binder. Actually --
17
                MR. CERESNEY: Which binder?
18
                MS. WAXMAN: That exhibit is not in the third
19
20
     party binder.
21
                MR. CERESNEY: It's not in this one either.
22
                MS. WAXMAN: All right. I can show the video
23
      and share it on screen.
                MR. SOLOMON: Can you identify where it's from
24
      before you show it to me?
2.5
```

```
166
                MS. WAXMAN: Sure. It's an interview of Brad
 1
 2
      on CNN with Julia Chatterley dated September 12th, 2019.
      If you give me a second, I will pull it up.
 3
                BY MS. WAXMAN:
 4
                Okay. This is an 11-minute video and I'm only
 5
 6
      going to show a portion of it. I'm going to show
 7
      starting from minute 8:30.
 8
                (Video was played.)
 9
                THE WITNESS: Daphna, just so you know, we
      can't hear anything.
10
11
                BY MS. WAXMAN:
12
           Q
               Oh, okay. Thank you very much.
13
                Let's see how I can fix that. Let's try again.
                (Video was played.)
14
15
                BY MS. WAXMAN:
16
           Q
               Can you hear it now?
                MR. CERESNEY: No. She's moving in slow
17
      motion.
18
19
                MR. SOLOMON: I like that tie.
20
                THE WITNESS: I feel like I'm wearing the same
21
      tie.
22
                MS. WAXMAN: Can you see the screen now?
23
                MR. CERESNEY: We can see the screen but we're
24
      not hearing it.
25
                MS. WAXMAN: I think I figured it out. No
```

```
167
 1
      problem.
 2
                Can you hear it now?
                MR. CERESNEY: No. I think it's some sort of
 3
      speed issue. Again, she's moving very, very slowly.
 4
      We're not hearing it.
 5
 6
                MS. WAXMAN: I have a transcript. I'll just
 7
      show you that.
 8
                MR. CERESNEY: Okay.
                MS. WAXMAN: Okay. Can you see the --
 9
10
                THE WITNESS: We see that, yes.
11
                BY MS. WAXMAN:
12
                So this is, at the very top, the YouTube
      website where I pulled the video. This is an image of
13
      that page and then if I scroll down, it's marked as
14
15
      Exhibit 160, and then if I scroll down, there is a
      transcript, and I'm going to direct you to minute 8:30
16
      which -- I'm going to direct you to page number 9, line
17
18
      19, starting from there.
19
                MR. SOLOMON: Is there any way you can make it
20
      a little bit larger? I'm sorry.
21
                MS. WAXMAN: No, don't apologize. It's not an
      ideal situation.
22
23
                THE WITNESS: Just a little bit. I'm in denial
24
      about my eyesight.
25
                MR. SOLOMON: Oh, there it goes.
```

```
168
 1
                THE WITNESS: All right.
 2
                BY MS. WAXMAN:
                I'll just scroll to the right portion.
 3
                As I start reading at line 19, where would you
 4
      like me to read --
 5
 6
                Through page 10, line 19. It just continues a
 7
      little more.
 8
           Α
                Okay.
                So you say in the interview that MoneyGram has
 9
      no sweetheart deal with Ripple.
10
11
           Α
                That's not how I read it actually.
                Okay. How do you read it?
12
13
                The question I think being asked is associated
      with what price is MoneyGram buying XRP as part of the
14
      ODL flow. When MoneyGram goes to -- and as the documents
15
      you've shared with me show -- at Bitstamp, they're buying
16
      XRP at the market.
17
                This is, again -- you can't see it on the
18
      screen right now but I think if you scroll up to the core
19
20
      question, the core question here is, "What price do you
21
      sell XRP to to the financial institutions you're dealing
22
      with here? Do you give them a discount and is there a
23
      lockup?"
24
                So I'm using MoneyGram -- at what price is
25
      MoneyGram buying XRP. They're buying it at the market.
```

- Q Correct. I understand that. But later on you talk about providing discounts to financial institutions who purchase XRP over the counter, correct?
  - A I seem to -- yes.
- Q And you talk about restrictions that Ripple places on the XRP that is purchased?
  - A Yes.

2.4

- Q And earlier didn't we talk about XRPs that Ripple provided to MoneyGram as transaction fees?
- A Well, it's my opinion they're conflating two unrelated things. I'm talking about MoneyGram as a buyer of XRP as part of their flows, as part of ODL, to which they don't get a discount and to which there is no sales restriction.
- Q I understand your distinction.
- 16 A Okay.
  - Q Did you ever disclose to the market the incentive payments that you provided to MoneyGram?
    - A I think I was asked my earlier. I think my testimony was that, no, as a private company, I don't think we are required to do so when we signed the deal as we're incentive payments based upon performance -- well, even if they weren't, I'm not sure that as a private company we had an obligation to do so.
      - Q Do you think the statement that MoneyGram has

```
170
      no sweetheart deal with Ripple is a little misleading?
 1
                That's not my statement. That's not what the
 2
 3
      statement says.
                You're saying that when MoneyGram moves -- when
 4
      MoneyGram purchases XRPs in the market, it's not
 5
 6
      purchasing at a discount?
 7
                I think what I exactly said is when MoneyGram
 8
      is moving money from U.S. dollars to Mexican peso,
      they're buying at market. I believe that's a factual
10
      statement.
11
                          (SEC Exhibit No. 132 was marked for
12
                          identification.)
13
                Okay. I'm going to stop sharing my screen.
                I just want to quickly move on to Exhibit 132.
14
15
      It's one of the blue documents.
                MR. CERESNEY: Can you put it on the screen,
16
17
      Daphna?
                MS. WAXMAN: Sure. And before I do that, I'm
18
19
      going to ask you about the middle email and the email --
20
      the email at the top of page 2 and the email on page 1 at
21
      the top.
22
                BY MS. WAXMAN:
23
                Can you see the document?
24
           Α
                Now I can, yes. Thank you. Okay.
25
                If you look at page 2 in the middle of the
           0
```

```
171
 1
      page -- strike that.
                Do you recall -- the very bottom of page 2
 2
      talks about a meeting that you participated in with
 3
      representatives of Western Union in or around May 2018.
 4
      Do you recall participating in a meeting with Western
 5
 6
      Union reps then?
 7
                I do not recall. It would appear further up in
      the email that it suggests that maybe I came in for like
 8
      10 minutes and left.
 9
                I see that. In the top of page 2, it talks
10
      about feedback that they provided to Ripple in connection
11
12
      with the pilot of xRapid. Is that your understanding as
      well of the document?
13
                Yes, that looks like it.
14
15
                And earlier today you had testified that you
      understood that Western Union did not incur any cost
16
      savings because the product had matched efficiencies that
17
      were already in place?
18
19
                I believe that was my testimony earlier, yes.
20
                Did you ever offer to pay -- in number 2, it
      talks about -- it says that Western Union and Ripple
21
22
      discussed --
23
           Α
                Where are you reading? Sorry.
24
           Q
                Top of page 2, number 2.
25
                My top page is, "However, we discussed how they
           А
```

may provide incentives for us to join XRP."

Q Correct.

- A I don't know what that means.
- Q Did you ever offer to provide Western Union incentives or offer similar arrangement to Western Union like you offered to MoneyGram?
- A  $\mbox{I am not aware of any specific proposals in}$  that regard.
- Q If you turn to the first page, at the very top, from dated May 18th, 2018, it says that they believe the cost savings associated with xRapid is, quote, unquote, bogus. Then they say, which they now openly acknowledge.

Did you or anyone at Ripple admit to Western
Union that claims of cost savings from xRapid were bogus?

A I think that this is a characterization that they're choosing to make that, as I testified this morning, the tests which we did during a beta test of the product matched the efficiency of their underlying infrastructure, and they're calling that claims of savings were bogus. I would also go on to say, as I think we went deep on with MoneyGram, I would assert, without full information because this is a limited snippet, that their analysis does not include their own cost of capital associated with the amount of working

```
173
      capital they've parked around the world.
 1
                I'm going to show you another exhibit on the
 2
 3
      screen now.
                MR. SOLOMON: Just to clarify the record on
 4
      this exhibit, are you on this email chain anywhere?
 5
 6
                THE WITNESS: No.
 7
                MR. SOLOMON: Anybody ever show this email
 8
      chain to you?
 9
                THE WITNESS: No.
                MS. WAXMAN: This email chain has exhibits
10
      WU Ripple 7414 through 6416.
11
                MR. SOLOMON: Daphna, this document is not in
12
13
      the third party binder?
                MS. WAXMAN: Yeah. And I would play the video
14
15
      for you to make it easier but I just can't because of
      technical difficulties, but I do have a transcript that I
16
      can share on the screen. And I apologize for the delay.
17
                BY MS. WAXMAN:
18
19
                Okay. Can you see my screen?
           Q
20
           Α
                Yes.
                Okay. So this is a transcript of an interview
21
22
      that you gave on Business News Network on December 14th,
23
      2017, and the transcript begins on page 4, and I want to
      direct your attention to page 2, line 4 through the end
24
25
      of page 3.
```

```
174
                           (SEC Exhibit No. 158 was marked for
 1
 2
                          identification.)
                THE REPORTER: And this is Exhibit 158?
 3
                MS. WAXMAN: Correct. This is Exhibit 158.
                BY MS. WAXMAN:
 5
                And I can scroll down when you're done reading
 6
 7
      the first part.
 8
                Yep, I'm finished with that first page, or
      what's on the screen.
 9
                I'm sorry, can you scroll back up there? Thank
10
      you. Okay, I've read through that.
11
                So on page 3, line 4, you say, "I'm long XRP,
12
13
      I'm very, very long XRP as a percentage of my personal,
      you know, balance sheet."
14
15
                What did you mean by long?
                That I was exposed -- I had economic exposure
16
      to the underlying asset XRP and was a long-term believer
17
      and holder of the potential appreciation of the asset.
18
19
                So you believed that your XRP holdings would
20
      potentially increase in price?
21
           A
                Yes.
22
                Did you view your XRP holdings as an
23
      investment?
24
               You know, I'm going to parse the word
      investment there in that some people consider holding
2.5
```

```
175
      dollars an investment. Some people consider holding the
 1
      Japanese yen investment.
 2
                In that context, I consider my holdings in
 3
      bitcoin an investment and I consider my holdings of XRP
 4
      something that I have economic interest in and therefore
 5
 6
      an investment.
 7
                Did you ever intend to use the XRP that you
 8
      owned?
                I -- maybe -- I'm certainly not trying to avoid
      the question. I have used the XRP I have owned for
10
11
      various payments.
12
                You have used the XRP that you owned for
13
      payments?
                That's correct.
14
15
                Can you be more specific?
                I've made a payment -- the most recent payment
16
      I've made is to Representative Emmer of Minnesota as part
17
18
      of a campaign contribution.
19
                Did you receive anything in exchange for that
20
      payment?
21
                I'm not --
           Α
22
                MR. CERESNEY: Something in exchange from
23
      Representative Emmer, is that what you're asking?
                BY MS. WAXMAN:
24
25
               Yeah, you said you used it so -- you said you
```

```
176
      used it to make a payment. Did you get anything in
 1
      exchange for that payment?
 2
                MR. CERESNEY: I think he said he made a
 3
      contribution to Representative Emmer using XRP. I think
 4
      that's what he said.
 5
 6
                Are you asking whether Representative Emmer
      gave anything in return? Is that the question?
 7
 8
                MS. WAXMAN: Yes.
                THE WITNESS: No.
 9
                BY MS. WAXMAN:
10
               You state in the video that -- and I want to
11
12
      make sure I showed you the right page. At the time of
      the interview, did you think XRP was undervalued?
13
                I have no recollection of what I was thinking
14
15
      at that time.
                But you believed that XRP presented a good
16
      investment opportunity for yourself?
17
                I think all I'm really saying here is that I'm
18
19
      long XRP.
20
               And when you say I'm long XRP, what does that
21
      mean?
22
                MR. SOLOMON: I think you just asked him that
      question, Daphna.
23
                BY MS. WAXMAN:
24
25
           Q Does that mean that you expect XRP's price to
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177
 1
      go up in value?
 2
                MR. SOLOMON: You already asked him that
 3
      question too.
 4
                THE WITNESS: I -- I think I'm standing by my
      statement that I'm long XRP and I don't know -- I don't
 5
 6
      recall what I was thinking about. I was answering the
 7
      question that was being asked by a reporter.
                           (SEC Exhibit No. 141 was marked for
 8
 9
                          identification.)
10
                BY MS. WAXMAN:
11
                I would like you to take a look at Exhibit 141
      which is an interview from March 2018. The first page of
12
      the exhibit shows the YouTube address where the video is
13
      from. And I'll ask you to take a look at page 15, line 3
14
15
      through page 17, line 4.
                Sorry, start at page 15, line 3?
16
                Line 3.
17
           0
                MR. CERESNEY: Can you put it up on the screen?
18
19
                MS. WAXMAN: Yeah. It may take -- it's proving
20
      a little distracting for me, so I apologize.
                THE WITNESS: Where am I to read to? I
21
22
      apologize.
23
                BY MS. WAXMAN:
24
                Page 15, line 3 through page 17, line 4.
25
                Okay.
           Α
```

Q In March 2018, at the time of this interview, did you believe -- why did you believe that the XRP Ledger was not centralized?

A I mean, a host of reasons. The way the XRP Ledger works, there isn't one party that can control the XRP Ledger, as an important measure. I mean, as I'm quoted here, you know, anybody can run a validator. If Ripple, the company, goes away, XRP is going to keep trading. So, I mean -- maybe if you could be more precise in the question, I can do a better job of answering.

Q Well, were there any other reasons that you believed that the XRP Ledger was not centralized other than the factors that you previously mentioned?

A I mean, in many ways, XRP is far more decentralized than Ethereum or Bitcoin which the SEC has deemed to be decentralized. So I -- I guess I don't know exactly -- when I think about decentralized versus centralized, I think about it in the context of can a small number of actors control the underlying technology. And, you know, as you have seen from proof of work technologies like bitcoin and Ether, and even things like a 51 percent attack, which have happened in Ethereum classic anyway, you know, I think you couldn't do that with the XRP Ledger which I think again is demonstrating

its decentralization.

2.4

Q Is that because there are other non-Ripple validators who are validating transactions on the ledger?

A That would be one reason, yes. Ripple runs a minority of the validators on the -- a dramatic minority of the validators.

Q And at what point did Ripple -- the number of Ripple validators become a minority?

A Years ago. I don't know exactly when.

Q Does that predate your involvement with Ripple?

A I don't know the answer to that. It may. It also -- just getting to the nuts and bolts -- I think you may have touched on this as part of -- well, I don't know what, when, but I think about how the XRP Ledger works, the key attribute is who in the participants on the network choose to listen.

And so it just fundamentally is different than how other blockchains have worked. And so in order for anyone to control the ledger, it's really dependent upon the exchanges as much as anyone as power centers in terms of what they choose to listen to.

And so what I don't really understand are the arguments that XRP Ledger is centralized since there is no actor who can control it.

Q Was there a time when Ripple controlled more

than 50 percent of the validators on the ledger?

Mean, certainly when the original XRP Ledger was created prior to Ripple being created, then I would imagine, you know, that there were -- I don't know how many validators there were. I would imagine that Jed McCaleb may have controlled all the validators. I'm not sure. I'm not sure during my tenure what percentage of the validators we controlled and when that may have gone below 50 percent.

Q If Ripple controlled more than 50 percent of the validators for the XRP Ledger, would you consider it centralized?

A I think that really depends. The way I think about, you know, China controls more than 50 percent of the bitcoin validators, the equivalent validators through mining. But again, as I said, the SEC considers that decentralized.

Q If you look at page 16, line 11 through 22, you state that one misconception is that Ripple could be successful but XRP would not be successful.

Why is that a misconception?

A Well, I mean, as I articulate here, I as CEO of Ripple, am the most interested party in making sure the XRP ecosystem is successful. It's hard for me to get my

head around if Ripple is successful and our goal is to generate liquidity and trust and utility in XRP, those two things seem to be in opposition.

Q Did you believe that XRP's success was related to Ripple's success?

A I believed and believe that XRP's liquidity definitely impacts Ripple's success as evidenced by the analysis you were showing me with MoneyGram, the world liquidity at the time of the spreads, et cetera.

Does that answer the question?

Q Sure. Did you believe that Ripple's interests were aligned with XRP's holders' interests?

A I mean, the evidence is that that's not always the case. You made me aware there were some proposals in the open source technology community of the XRP Ledger to make changes to the XRP Ledger which we actually opposed -- we, Ripple, opposed -- that went through anyway. So I don't know how to think about -- you know, are in general interests -- I think it would be circumstance-dependent.

Q Why do you emphasize Ripple's XRP holdings?

A I'm not sure I characterize it as emphasis, but I'm making the same point that I think in my testimony -- I said earlier today which is I'm not going to shy away from the fact that we own a lot of XRP and by extension,

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182
      we are very interested parties in the health and the
 1
      success of the XRP ecosystem.
 2
 3
                And why is that?
                Because for our -- well, as one example and as
 4
      we've talked about, for our product to be successful,
 5
      particularly ODL, the more liquidity in the marketplace,
 6
 7
      the more efficient the products are.
 8
                And if Ripple sold XRP into the market at a
           Q
      higher price, would that benefit the company as well?
 9
10
                You know, Ripple has been I think very
      consistent and I think I've been very consistent, and our
11
12
      focus is very much a long-term over, you know, many
13
      years. The short-term gyrations of the price of XRP I
      honestly don't pay a lot of attention to. They don't
14
15
      have much bearing on the company. And so -- and by the
      way, I've said that publicly.
16
17
                          (SEC Exhibit No. 144 was marked for
                          identification.)
18
19
                I would like you to take a look at Exhibit 144,
20
      page 14, line 8 through page 15, line 6.
                MR. CERESNEY: Can you identify what it is,
21
22
      Daphna?
                MS. WAXMAN: Sure. It's a YouTube video of a
23
24
      press conference that you gave in Korea in March 2018.
25
                THE WITNESS: Yep, I've got it.
```

BY MS. WAXMAN:

Q Okay. At the time that you made the statements that I referenced to you in the transcript, did you believe that XRP's value and price was correlated to Ripple's success and news regarding bank adoption of Ripple's non-XRP products?

A I'm sorry, I may have missed the question.

Q Sorry. I'll repeat it. I wasn't aware I was sharing my screen so I wanted -- I have a lot of screens going.

At the time that you made the statements, did you believe that XRP's value and price was correlated to Ripple's success and news regarding bank adoption of Ripple's non-XRP products?

A Well, I think my answer now and then would -my answer then was no and my answer -- sorry. My answer
then was no and my answer now is no.

Q Well, on line -- the question at the top on line -- beginning on line 10 says, "Does that imply that the expansion or growth of Ripple Net is not correlated to the value of the price of XRP? And what is your outlook regarding the price of XRP?"

A I'm sorry, I missed the line 10 where you were reading from. Sorry. I was on the wrong page.

"Does that imply that the expansion or growth

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184
 1
      of Ripple Net is not correlated to the value of the price
 2
      of XRP?"
                And then --
 3
           Q
           А
                Yeah.
 4
                And then the question goes -- this is a
 5
      question posed by someone in the audience. And then the
 6
 7
      question continues and says, "And what is your outlook
      regarding the price of XRP?"
 8
           Α
                Yes.
                And then you continue and you say, "I don't
10
      forecast the price of XRP. What I point out is that
11
12
      Ripple is very, very interested in the success and health
13
      of the XRP ecosystem and will continue to invest in the
      XRP ecosystem."
14
15
                What did you mean, continue to invest?
                Well, I think we've discussed a number of
16
      examples today. MoneyGram, market makers, those would
17
      all be examples that would come to mind.
18
19
                Then you go on to say, "On the first part of
20
      the question, I actually think they're very correlated."
21
                And going back to the question, the question
22
      is, "What is the expansion of or growth of Ripple Net
23
      correlated to the value of the price of XRP?"
24
                Yeah, when I read this, what is in my head,
      oftentimes people have accused Ripple of signing people
25
```

up to Ripple Net or what you've described earlier as xCurrent, and that that is not using XRP and they have accused us of being not as transparent about that.

I'm trying to be very transparent about that and I've tried to be clear that I think if we get a customer using xCurrent for messaging, the ability to cross-sell or upsell them to ODL is very much possible. And so if we don't get them on xCurrent, the likelihood they're going to cross-selling them to ODL goes way down.

answered the question, the correlation I didn't think about now is when people join the Ripple network or Ripple Net, they don't have to use XRP. Ultimately I think the likelihood is -- and we're actually seeing that play out is that -- we're seeing it play out because at the beginning of Ripple Net, nobody used XRP. Today I think roughly 15 to 20 percent of the transactions across Ripple Net go through ODL. That's the correlation I'm thinking about.

To the extent that usage and growth in ODL is good for the XRP ecosystem, that's good for the XRP ecosystem.

- Q You said when Ripple Net started out, nobody used ODL. When did people start to use ODL?
  - A I think earlier we talked about that and my

recollection is we started testing it in 2018, and I think you refreshed my memory that it went live into production in May October.

2.5

Q So to ask the question again, at the time did you believe that XRP's value in price was correlated to Ripple's success and news regarding adoption of non-XRP products?

A I think -- well, I don't know exactly what I thought then. With the benefit of hindsight, I think we have seen that there is not a correlation between the price of XRP and Ripple activity.

Q Well, then you answer the question and you say, "I think they're very correlated."

A Yeah. I think what I am referring to when I think they're very correlated is the usage of XRP and the usage of Ripple Net.

Where I think there is a conflation in the question, when I -- typically I have gotten questions like this in public formats where people are saying, hey, people are using Ripple Net, xCurrent, but they're not using XRP. And I'm saying that ultimately over time -- because again, at the beginning of Ripple Net, there was no ODL product. There was no way to use XRP. Our thesis was in kind of betting about where the future is going to go, is like getting customers using Ripple Net, we have

the opportunity to upset, cross-sell On-Demand Liquidity because banks and financial institutions don't want to pre-fund accounts. They don't want to put that working capital out there.

2.5

And so when I think about the correlation, I think of the correlation of Ripple Net to ODL, not -- a non-ODL-using Ripple Net customer over time, there is going to be a correlation there. And again, we've already seen that grow to 15 to -- plus percent of activity on Ripple Net now is through ODL.

Q If you look at page 15, line 8 through page 15, line 20, you say, "One last thought of this and the price of XRP, if you will. I'll share with you something I tell the team internally at Ripple. I spend very little time thinking about the price of XRP over three days or three weeks or even three months. I think about if we are successful in building out the product of xCurrent and expanding the number of users around xRapid, the price of XRP will take care of itself over a three-to-five-year period. We're building something that I think can transform a multitrillion dollar problem around how liquidity is managed. If we are successful in doing that, I feel very optimistic about the future."

A When I read that, I feel very excited because I think my testimony today reflects the same.

So again, did you, at the time, believe that 1 Ripple's building out xCurrent xVia would have a positive 2 impact on XRP price at the time of this interview? 3 MR. SOLOMON: Did you say positive impact on 4 XRP price? 5 6 BY MS. WAXMAN: 7 Well, it says the price of XRP will take care of itself. What do you mean by that? 8 I believe what I mean is the price of XRP is 10 determined by a multitude of factors and price based upon 11 supply and demand, and it will take care of itself over a long arc of time and I don't think about it in the short 12 13 term. And did you think of XRP -- when you said in 14 15 the price would take care of itself over a long period of time, did you think of XRP as a long-term investment? 16 I don't know -- I was thinking about it in the 17 context of what is good for Ripple is to have a highly 18 19 liquid, highly trusted digital asset, highly efficient 20 digital asset in XRP and I think that my comments then and my comments today reflect that. 21 22 And how many customers went from using xCurrent 23 or xVia to use ODL? 24 In order of magnitude, 20. I mean, I think we publicly announced we've done live protection ODL 25

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189
      transactions with 25 or 26 customers. I don't know how
 1
      many of them kind of went through -- some we sold as both
 2
      xCurrent and xRapid at the same time and some, you know,
 3
      went along the journey.
 4
 5
                           (SEC Exhibit No. 143 was marked for
 6
                          identification.)
 7
                I would like you to turn to Exhibit 143 which
      is a transcript of a CNN interview dated February 17th,
 8
      2020, and I would like you to take a look at page 13,
 9
      line 21 through page 14, line 10.
10
11
           Α
                Sorry, page 13 starting at what line?
                21. 18.
12
           Q
13
           Α
                And you want to finish where?
                Line 10, page 14.
14
           0
                Line 10, page 14?
15
           Α
                Yes.
16
           0
                Right. I'm finished. All right.
17
           Α
                Did you compare Ripple to Amazon?
18
           0
                I think I did.
19
           Α
20
           Q
                And why did you compare Ripple to Amazon?
21
                I was making a business strategy comparison.
22
      When I first was introduced to Amazon, it was just a
23
      bookseller and they competed in the one vertical of
24
      selling books. It wasn't called Amazon. It was called
25
      Amazon Books. And I think Amazon did a phenomenal job of
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190 leveraging its strengths to enter into other vertical 1 markets, and I think in many ways when I think about 2 blockchain technologies, there are a number of other use 3 cases beyond cross-border payments. 4 5 Ripple has decided to focus on cross-border 6 payments. Part of our underlying technology around kind 7 of native to our tech stack is the XRP Ledger, which is a very efficient technology and could be used in other 8 vertical use cases. And in that same comparison, books 10 is to Amazon as cross-border payments is to Ripple. 11 On line 10 -- on line 5 on page 14, you say, "We view ourselves as a blockchain infrastructure 12 13 company, the first vertical we've done is cross-border payments. We want to make sure we're winning in 14 15 cross-border payments before we do another vertical, but we will certainty do other verticals leveraging these 16 technologies." 17 That statement is from February 17th, 2020. 18 19 Does Ripple still plan to pursue other verticals other 20 than cross-border payments? 21 Α Yes. 22 Which ones? 23 Α I don't know. 24 Q Has it started to pursue other verticals? 25 Not in any meaningful way. We've done research Α

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191
      and will continue to evaluate insurance, or people pitch
 1
      us on all kinds of things, trade finance. I get emails
 2
      from people outside. I get people from inside about
 3
      other vertical opportunities but we've not made any
      decisions.
 5
 6
                I want to turn to -- strike that.
 7
                Does Ripple have any plans to wind down
      xCurrent or xVia?
 8
                Well, we don't use those product names anymore
 9
10
      but -- so we have already wound down use of those product
11
      names but not the capabilities that underlie them.
12
                I want you to turn to Exhibit 144, which we
13
      looked at earlier, which is a transcript of a press
      conference that you gave in South Korea in March 2018.
14
      And I want to direct you to page 24, line 8 through page
15
      25, line 2.
16
           Α
17
                Yes.
                You're smiling. Any reason?
18
19
                MR. CERESNEY: That would get into privilege.
20
                THE WITNESS: Yes.
21
                (Laughter.)
22
                BY MS. WAXMAN:
23
                Okay. Fair enough.
24
                You state, "I almost never use the expression
      cryptocurrency. And the reason is today, these aren't
25
```

currencies."

2.5

Are you talking about XRP?

A I'm making a broad observation and, you know, we had a discussion early this morning about defining blockchain and, you know, when you can actually say blockchain. Currencies is another word where, as a nonlawyer, when I think about the word currencies, I think about the consumer use case of being able to spend currency.

Now, I can use XRP as a consumer currency. I gave you an example earlier today of it not benefitting but making a contribution to Congressman Emmer's campaign. In general, though, I think those who claim and believe that cryptocurrencies are going to replace fiat currencies of G20 markets, I don't buy it. I think the dollar works really, really well. I think the pound works well. I think the yen works, euro, et cetera.

Now, for purposes of how Ripple is using XRP as an institutional bridge currency, yeah, it's a currency. I think there is, you know, kind of semantic definitional issues in terms of how I, as a layperson, think about the word currencies and how some in the crypto community think cryptocurrencies are going to evolve.

Q So is it your understanding that the use of XRP and xRapid is -- you know, in that context, XRP is a

193 1 currency? Yes, I believe in that context, it would fit a 2 classic definition of a currency. 3 And when do you think XRP -- you know, this 4 0 statement, you say -- I interpret this to mean that 5 6 you're saying XRP is not a currency. So when do you view 7 XRP not as a currency? As I was just describing, I think those who 8 consider cryptocurrencies to be solving a consumer use 9 case, in G20 markets, the dollar, the euro, the yen, pick 10 your favorite, but I don't really see what problem a 11 12 digital asset is solving in that context. So in the 13 consumer kind of parlance, layperson's use of the word currency, I don't think about any cryptocurrency as a 14 15 currency. I think as you have seen the way Ripple is using XRP is unequivocally a bridge currency as we 16 discussed through the ODL flows. 17 (SEC Exhibit No. 137 was marked for 18 19 identification.) 20 I would like you to turn to Exhibit 137 which is a video of an interview you gave on CNBC on January 22 19th, 20 -- the date on the exhibit says January 19th, 23 2020 but I believe the interview is from June 2018. 24 Α Okay. 25 And I would like you to take a look at page 3,

194 line 21 through page 5, line 3. 1 Α Okay. 2 3 Okay. On line 11 and 12 you state, "What we have 4 0 found is that xRapid is saving them between 40 and 70 5 6 percent compared to their existing tools for managing and 7 spreading liquidity around." Who are you talking about is saving 40 to 70 percent? 8 I believe -- my recollection is that one of our 9 customers, could be has spoken publicly about 10 11 their savings and referenced that number. Q So is that in reference to savings that 12 13 incurred in connection with xRapid? I believe that that is what I'm referencing. 14 provide you hard data confirming 15 costs that they incurred in connection with xRapid and 16 cost savings from xRapid? 17 Not that I'm aware of. 18 19 Do you know the basis for your statement? 20 My recollection is the basis for my statement is observations that were made by the CFO of 21 22 the time. 23 If you move up, it's talking about the previous 24 paragraph. It says, "We launched xRapid, the product we 25 were just talking about. We launched that as a beta

product late Q3, early Q4 of last year. We announced our first pilot customers on xRapid in late Q4. We announced six more in Q1."

Are you referring to cost savings incurred by customers who highlighted xRapid? Are you talking about cost savings in the aggregate? Because you don't mention in the -- I don't see referenced in relation to your comment.

A You know, I don't -- this is two-plus years ago. I don't remember specifically what I'm referring to. My recollection is that that number, 40 to 70 percent is coming from the CFO of one of the customers we had worked with.

But it sounds like you're referencing cost savings that customers told you about in connection with pilots. Is that your understanding or reading of the interview?

A My reading is that we found that xRapid can save a customer money and I'm referencing 40 to 70 percent. Where exactly that came from, I don't recall. My recollection, my loose recollection is that there was a CFO of who spoke publicly about some of the savings they have seen.

Q Did anyone at Ripple do any analysis in connection with ODL pilot and cost savings?

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196
 1
                I don't know.
 2
                Does the cost savings you cite include any
      rebates, guarantees or incentive payments that you've
 3
                         or any other customer that piloted
      provided to
 4
 5
      xRapid?
 6
           Α
                I don't know.
 7
                Did you provide rebates, quarantees or
      incentive payments to
                                   in connection with the
 8
      pilot?
 9
                I don't recall.
10
11
                Did
                           ever sign on to xRapid?
12
           Α
                Yes.
13
           Q
                As a customer?
14
           Α
                Yes.
                And does Ripple provide payments in the form of
15
      rebates, guarantees or incentives in connection with the
16
      contract?
17
                I don't recall.
18
                I would like to show you an exhibit from the --
19
20
                MR. SOLOMON: I'm sorry to interrupt you. It's
      a little after 4 o'clock. This might be a good time for
21
22
      us to take a break. It could be another short break,
23
      right?
24
                MS. WAXMAN: Okay. How about 10 minutes?
25
                MR. SOLOMON: Thank you.
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197
                MS. WAXMAN: We're off the record at 4:03.
 1
 2
                (A brief recess was taken.)
 3
                MS. WAXMAN: We're back on the record at 4:15.
                BY MS. WAXMAN;
 4
                Mr. Garlinghouse, while we were off the record,
 5
      did you have any conversations with the staff?
 6
 7
                I did not.
           А
 8
                MS. WAXMAN: Will counsel please confirm?
                MR. SOLOMON: Confirmed.
 9
10
                MS. WAXMAN: Thank you.
11
                BY MS. WAXMAN:
                If you go back to Exhibit 137 where we were
12
13
      talking about earlier your comment that xRapid saves
      customers between 40 and 70 percent, when you said that,
14
15
      are you talking about pre-funding costs? Are you taking
      pre-funding costs into consideration?
16
                I don't recall.
           Α
17
                Okay. Take a look at Exhibit 143, page 15,
18
      line 16. This is from the CNN interview from 2020.
19
20
                Ms. Chatterly says -- the question is, "What's
21
      going on with the price of XRP? And why did Mike
22
      Novogratz weigh in on this and suggest it was going to be
23
      another bad year in 2020?"
24
                And then you say, "You know, I think the short
      answer is that Mike doesn't fully follow Ripple very
25
```

closely. There's a lot of things he wasn't -- he wasn't aware of some of the stuff we're doing with MoneyGram. I think, you know, he -- if he watches this, he'll be surprised to hear that we had 54 million of ODL flows last week."

Did you think at the time of this interview that increases in ODL flow had an impact on XRP's price?

A I think my impression has been the activity on ODL, to the extent it's -- to the extent I can, as a layperson, nonmathematically identify any correlations between ODL activity and the price of XRP, it's a negative one.

Q Then why did you refer to Ripple -- MoneyGram's ODL volumes in response to that question about XRP's price and Novogratz' comments that price was going to be -- it was going to be another bad year in 2020?

A I don't know what Mike is exactly referencing.

I know that -- I recall someone at Ripple ended up

speaking to Mike and what I found surprising is he's a

shareholder in the company and was largely unaware that

we had even signed a deal with MoneyGram.

So, you know, I think in my head, what's going on in that conversation is more than just answering the question being asked. It's more thinking about Mike Novogratz, who likes to talk and pontificate about all

things crypto and, being a shareholder in Ripple, has amazingly little familiarity about what Ripple is doing.

If Mike had known about the deal with MoneyGram, do you think he would have a different perception about the direction of XRP's price?

I don't know.

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Well, isn't that what you're suggesting when you answer the question?

What I'm trying to convey is that when I was asked this question, I -- and this is recent enough that I can actually remember -- is that with Mike Novogratz, I was surprised how little he knew about what was going on with Ripple the company. I can understand why, the way the question was answered, it might convey that. I think the relationship that Ripple has with Mr. Novogratz is surprisingly complicated given that he's a shareholder.

Why reference anything related to Ripple or ODL in connection with the question if Ripple doesn't have an impact on XRP price?

Well, I think -- I mean, I feel like I can say with some certainty that, as I look back over the last X years, Ripple's ability -- my ability to predict what has impacted the price of XRP is terrible. I mean, it seems to me that the price of XRP is largely driven by the whims of the crypto markets, traders and frankly, guys

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200
      like Mike Novogratz who are not -- you know, he's a
 1
      trader, not, quote, unquote, an investor and tends to
 2
      look for trades and arbitrage.
 3
                I would like to show you an exhibit in the
      other binder.
 5
 6
           Α
                Okay.
 7
                           (SEC Exhibit No. 224 was marked for
                          identification.)
 8
                If you give me a second, I'll tell you the
 9
      number. Just one second. It's Exhibit 224.
10
11
                Okay. I have it open.
12
                Why don't you take a look at it for a minute
13
      and let me know when you're done. Please turn to page 36
      of the presentation.
14
15
                Yep, I have it open.
                What does the slide convey in your opinion?
16
      What is on the slide?
17
                MR. SOLOMON: Daphna, do you mind just asking
18
      him if he's seen this, if he's -- just some of the
19
20
      predicate questions? I'm sorry.
21
                MS. WAXMAN: Sure. Thank you very much.
22
                BY MS. WAXMAN:
23
                So what is Exhibit 224?
24
                It appears to be maybe a quarterly deep dive
      about three years ago, just shy of three years ago, about
25
```

xRapid. So it's before obviously it was in beta or alpha or anything, so it was just kind of a preview of here's where we are, here's where we're going with the product, is my quess.

- And have you ever seen this document before?
- Α I don't recall.

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- Have you ever seen any iterations of this Q document?
- I don't recall.
  - Do you know who prepared this document? 0
- I do not, no. No, I don't know. No. 11 Α
  - Well, first of all, if you turn to slide 36, the title of the slide says xRapid payment demand can lead to XRP price appreciation. And there is a -- kind of a visual showing that -- that kind of shows that's -that lends itself to that statement.
  - Do you know, did people at Ripple believe that increased payment demand, increased ODL volume could lead to XRP price appreciation as evidenced by this slide in Exhibit 224?
  - It would appear to me that whomever created this slide thought that could potentially happen as the headline says it can lead to price appreciation. I don't know who created the slide or what they thought they might have hoped would happen, but the slide, as the

headline says, seems to suggest that it could or can lead to XRP price appreciation.

- Q Was that something that people were thinking about at the time, or believed?
- A Well, we certainly think about the value in XRP and price is component, but we think about, as we've said multiple times today, around liquidity as a more important factor because that is -- drives the success and the economic efficacy of ODL.
- Q But to answer my question, did people at the time believe XRP -- increase in XRP payment demand would lead to an appreciation in XRP price?
- A Well, to be fair, as you're pointing out, someone at Ripple clearly did. So if your question is did someone at Ripple think that someone created this slide, so I suppose someone thought that might -- that was a hypothesis that existed.
- Q Was that a belief shared among authorize than one person at Ripple?
- A I don't know. When I have thought about the success of what is now called ODL, and as we have discussed today, I have thought about liquidity first and foremost as a critical component.
- Q In Q4 2017, which is -- I understand the date on the PowerPoint, did you believe that xRapid payment

```
203
      demand could lead to XRP price appreciation?
 1
                I don't know what I thought in Q4 2017.
 2
                Did you have any thoughts about how ODL --
 3
      increased ODL demand could impact XRP price?
 4
                The only thoughts I have is based upon some of
 5
 6
      the interviews you have refreshed my recollection with
 7
      during the course of the day today, which seems to -- the
      interviews certainly seem to suggest that I thought that
 8
      I was focused on liquidity of the XRP ecosystem first and
10
      foremost.
11
                And why was liquidity something that you
      focused on first and foremost?
12
13
                Well, as we discussed in the analysis with
      MoneyGram, liquidity creates tighter spreads. Tighter
14
      spreads creates a more efficient tool for cross-border
15
16
      payments.
17
                           (SEC Exhibit No. 221 was marked for
                          identification.)
18
19
                I would like you to take a look at Exhibit 221.
           Q
20
           Α
                Okay.
21
                Just take a moment to look at it, to read it
22
      over and let me know when you're done.
23
           Α
                Okay.
24
                Do you recognize what's been marked as Exhibit
25
      221?
```

204 I recognize it in concept, not necessarily 1 specificity. 2 What is Exhibit 221? 3 It is a blog post on an internal blog we use at -- I'm sorry, an external log we have at Ripple called 5 6 Insights that we use to comment publicly on various 7 topics. And it says that Asheesh Birla drafted this. 8 Did you review the materials before it was posted 9 10 publicly? 11 А Not to my knowledge. 12 On the second page, third paragraph, it talks 13 about cost savings from -- to financial institutions using xRapid and conclusions that the company had come to 14 15 regarding cost savings from customers piloting xRapid. And it says, "For payments in the critical remittance 16 corridor between the U.S. and Mexico, financial 17 institutions using xRapid saw savings of 40 to 70 percent 18 compared to what they normally pay foreign exchange 19 brokers." 20 21 This doesn't reference cost savings related to 22 lack of -- cost savings related to pre-funding or not 23 needing to pre-fund. Did you understand that the 40 to 24 70 percent figure was related to cost savings on a 25 transaction based from transactions?

205 MR. CERESNEY: I'm sorry, he didn't write this 1 blog post. Do you mind just repeating the question that 2 you asked him? I didn't understand. 3 BY MS. WAXMAN: Sure. The sentence refers to cost savings and 5 it doesn't reference cost savings from pre-funding. It 6 7 seems to say cost savings as compared to -- cost savings from FX fees. Is that your understanding as well? 8 As I mentioned, I am not the author nor do I 10 recall reading it. I can only interpret what -- the same 11 thing that I'm reading it now, maybe for the first time. So I don't have a lot to discern other than what's on the 12 13 piece of paper. (SEC Exhibit No. 239 was marked for 14 15 identification.) 16 Okay. If you would turn to Exhibit 239. Yes, I am there. 17 Α And just if you wouldn't mind reading it to 18 19 yourself and let me know when you're finished. 20 А Okay. In the middle of page 2, you talk about -- the 21 22 paragraph that begins, "We signed 11 xRapid production 23 customers." It says, "We signed 11 xRapid production 24 customers in 2018 and brought three live in Q4 alone. 25 Early customer results report no wire fees (as opposed to

25 to 35 per payment previously), 10 times lower FX costs, and payments in two minutes."

Did you have an understanding at the time that you wrote this that xRapid provided 10 times lower FX costs to customers?

A I would imagine I had an understanding at the time of whomever was participating in helping me draft this had parsed some data. I have no reason to believe that that wasn't coming from a grounded place but, you know, I think depending upon what customer we're talking about, FX costs from MoneyGram as the second largest remittance company on the planet. Might be very, very different for a player like that is just getting started.

- Q Do you know of any analysis regarding lower FX costs that Ripple did?
  - A I don't off the top of my head, no.
- Q We talked about payments that Ripple made to ODL customers under, you know, work orders and previously you mentioned that Ripple paid certain incentives and it also provided -- we saw in the MoneyGram document -- rebates.

What was the purpose of the rebate?

A I mean, I guess my first question would be which rebate specifically? As I think I testified

207 earlier today, I don't really parse rebates versus 1 incentives. I kind of view it as if there is a flow of 2 funds back to a customer, overall I think of that as an 3 incentive. But if there is a specific rebate you're wondering about, I would be happy to try to address it. 5 6 Did the rebates reimburse the customer when the 7 FX cost was worse than spot? Without looking at a specific agreement, it 8 would be I think difficult for me to comment on that 9 10 specifically. 11 If you go back to Exhibit 224, page 28. 12 MR. SOLOMON: Just so you know, you can keep 13 going but if you're seeing some of us dropping off, there is something going on with WiFi. As long as you can see 14 15 Brad, we can hear you but I just wanted to let you know that for the record. Sorry. 16 MS. WAXMAN: That's okay. I got notification 17 that Andrew is no longer in the meeting. Is he no longer 18 19 here? 20 THE WITNESS: He is in the room, just to be 21 clear. 22 MR. CERESNEY: I am here. Something is going 23 on with the WiFi. 24 THE WITNESS: Does that work?

MR. CERESNEY: Yeah.

25

208 1 THE WITNESS: That might be the issue. There. All right. But we can keep going. 2 BY MS. WAXMAN: 3 So if you turn to Exhibit 224, page 28. Yes. 5 Α 6 So it talks about -- the title of the slide is 7 Ripple to Offer FX Rate Guarantees. When did Ripple offer rate quarantees? 8 I don't recall. 10 Did Ripple offer --11 As a macro observation, the rate quarantees would be something we -- you know, customers might be 12 13 averse to -- concerned about adopting xRapid because of potential volatility in FX rates which you're seeing in 14 15 that chart. And so by removing that risk and getting customers on board and getting kind of that flywheel we 16 talked about earlier this morning going, we were able to 17 get the momentum going which actually also reduces the 18 19 volatility which means there's fewer needs for rate 20 quarantees. 21 Does this chart show that at certain times, FX 22 costs through xRapid were worse than spot? 23 Yes. It also shows sometimes it's better than 24 spot. 25 Yes. Would customers use xRapid if Ripple 0

didn't provide these rate guarantees?

2.5

A Well, I mean, I think, you know, this is a document from 2017 and I think, you know, what we have seen is that as you get going, as customers -- well, as the markets get more mature and my prediction would be if you looked at this same chart today instead of for July 2017 through October 2017, but looked at it, you know, today, you would see much less variability -
MR. SOLOMON: I think her question was whether

customers would still use xRapid ODL without the rate guarantees.

Wasn't that your question, Daphna?

MS. WAXMAN: Yes, it was. Thank you.

THE WITNESS: My belief and recollection is the answer is yes because we certainly, as we sign up customers, to my -- I do not believe that every customer we sign to xRapid or now ODL has rate guarantees but I don't -- I would have to review all the contracts to know that definitively.

## BY MS. WAXMAN:

Q So your testimony is they would use the product even though, on certain transactions, they were getting worse rates than spot?

A My testimony is that as this chart shows, there's sometimes they're getting better rates than spot,

```
sometimes they're getting worse rates than spot, and I think that anybody customer who would look at the whole, you know, this chart doesn't mathematically show what the net impact is. I think most customers would look at holistically.
```

I do think in early time, in getting customer adoption and market activity, offering what I'll just call incentives -- rate guarantees, incentives, rebates are all kind of the same bucket for me -- getting them comfortable and moving forward, it would have been the goal at the time. And as we're able to demonstrate through time that the FX rate is closer to spot, particularly over the holistic view, that that would not be a barrier to adoption.

Q But when the FX rate is worse than spot, Ripple guarantees -- pays them the difference?

A I would have to -- we would have to go contract by contract and I wouldn't know top of mind which ones we have rate guarantees on and which ones we don't.

Q Does Ripple publicly disclose the fact that it provides rate guarantees to customers?

A No.

Q Why not?

A Because we're a private company. We have no obligation to do so. I mean, the irony of the question

- to me is that Ripple is the most transparent company in the crypto space by like an order of magnitude and, you know, I don't think, as a private company, we have any requirement to disclose those details and so we don't.
  - Q Did you earlier -- did you testify earlier that you were focused as CEO on increasing Ripple's transparency in relation to XRP and Ripple's XRP products?
    - A You said SEO at the beginning of that question.
  - Q Sorry, I meant CEO.

- A Oh. Yes, I certainly am a big public advocate of more transparency in the crypto marketplace.
- Q Wouldn't the fact that at times the rate through ODL is worse than spot, isn't that valuable information?
  - A It's also valuable information that sometimes it's better than spot.
- Q Did you ever disclose anything about the rates that customers received in connection with ODL?
  - A I'm not aware that we have any public statements about the rates. We may share with customers some of those things but I'm not aware that we've made --well, by the way, I shouldn't be so certain of that. I am not aware. We may have made statements about some of that somewhere.

212 1 Have you heard of the term slippage? Α I have heard that term. 2 And what does that refer to? 3 Q My layperson's understanding is, you know, Α maybe spreads and slippage are, in my loose definition, 5 6 kissing cousins. I can say that as a Kansan. 7 Thank you but what is your understanding of the 8 term slippage in the context of ODL? I think of them as -- slippage as related to 10 spreads and if markets are imbalanced in some way, you 11 might have slippage in bid-ask dynamics in a market. 12 That is my layperson's understanding. 13 We were talking about guarantees that Ripple provides when the FX rate is worse than spot. Does it 14 15 also provide quarantees if the implied rate is worse than the executed rate in connection with ODL? 16 I am not familiar off the top of my mind with a 17 Α specific contract on that point. 18 (SEC Exhibit No. 146 was marked for 19 20 identification.) 21 I would like you to turn to Exhibit 146 in the 0 22 third party binder. 23 Α I'm there. 24 Q Sorry. If you could just give me one second. 25 For the record, Exhibit 146 is an interview you

```
213
      provided in March 2018 on CNBC, and if you take a look at
 1
      page 2, line 3 through line 12.
 2
                Line 3 through line 12 on page 3, is that
 3
      right?
 4
 5
                Page 2.
           Α
                Page 2. My apologies.
 6
 7
                MR. CERESNEY: Page -- I'm sorry.
                BY MS. WAXMAN:
 8
                I'm talking about the transcribed pages.
 9
           Q
                Okay. Lines 3 through 12, first paragraph.
10
                Yes, correct. You say, "Early on Ripple, the
11
12
      company, took the point of view of look, how do we use
13
      XRP to solve an institutional use case. Our goal hasn't
      been to go out and curry favor with speculators. It's
14
15
      really been to solve a big problem around how payments
      flow cross-border for banks, for payment providers.
16
      We've been very fortunate by focusing on that segment and
17
      signing up really over a hundred customers now ranging
18
19
      from some of the largest banks in the world to, you know,
20
      small banks."
                Why do you say that Ripple's goal hasn't been
21
22
      to go out and curry favor with speculators?
23
                I think particularly during that time per,
24
      there was a lot of rampant speculation in the crypto
      markets. And, in my judgment, particularly in the ICO
25
```

```
214
      market, some were aggressively trying to court
 1
 2
      speculative interests in various digital assets and I
      think we have tried to clear about -- we're trying to
 3
      solve an institutional use case.
 5
                As I think you're seeing through a period of a
 6
      couple of years of various media transcripts and what
 7
      have you, I think we've been pretty consistent with how
      we're approaching that.
 8
                At any point, did Ripple prioritize initiatives
      to grow speculative trading in XRP?
10
11
                I don't recall any projects to prioritize
12
      speculative trading in XRP.
                In Q2 2017 and Q1 2017, was there discussion
13
      amongst Ripple employees to increase speculative trading
14
      in XRP?
15
               I don't recall.
16
           Α
                Could you turn to the other binder? I'll let
17
      you know what exhibit in a second. One moment. Sorry
18
      about that.
19
20
           Α
                No problem.
21
                          (SEC Exhibit No. 198 was marked for
22
                          identification.)
23
           Q
                Exhibit 198.
24
           Α
                Okay.
25
                What is Exhibit 198?
           0
```

- - O And who is Patrick Griffin?
- A Patrick Griffin was employed by Ripple for five-ish years, holding a number of positions in kind of strategy, business development, things like that. Sales. He ran sales for a while too.
  - Q Did he report directly to you?
- A Not originally. He ended up reporting to me I guess probably when I became CEO.
- Q During this time period in March 2017, did he report directly to you?
- 13 A Yes.

- Q And does this refresh your memory whether there was an internal priority to broad XRP speculative trading volume in or around that time?
- A Based on the first two lines, it appears to me that, yes, he was working on projects to drive XRP speculative trading volume.
- MR. SOLOMON: Her question was did it refresh your recollection about people talking inside the company about speculative trading volume of XRP. I just want you to be precise when you're answering her question and not a --
- 25 THE WITNESS: It doesn't actually -- you know,

```
216
      I get a lot of emails per day. I don't recall this
 1
      email. I don't recall XRP speculative trading volume
 2
      being a priority for the company.
 3
 4
                BY MS. WAXMAN:
                Did you ever discuss with anyone at the company
 5
 6
      the goal of increasing XRP speculative trading volume?
 7
                I don't recall.
           Α
                Was that a priority for the company in 2017?
 8
           Q
           Α
                I don't recall.
 9
                Sorry. One second.
10
           0
11
                When did Ripple put its XRP holdings into
12
      escrow?
                December of 2017, I believe.
13
           Α
                Did you have any involvement in that decision?
14
           Q
15
                Yes.
           Α
                What was your involvement?
16
                I think I was the CEO at the time, yeah. I was
17
           Α
      the CEO, so I'm sure ultimately -- I mean, I'm sure there
18
      were a series of recommendations made and I'm sure I
19
20
      asked various questions, but ultimately that was my
21
      decision.
22
                Why did the company decide to put its XRP
23
      holdings into escrow?
24
                From my point of view -- and maybe this is --
25
      my recollection, there was a lot of misinformation and
```

those who were I think spreading misinformation about Ripple's behavior and potential impact on the XRP market, and it was important to me that we remove that kind of speculation.

My viewpoint at the time, I remember saying unit may be in various emails, was that the -- it would not be in our best interests to be bad actors in XRP markets.

As certainly we've discussed earlier today, our goal has been and is today to be a constructive actor and not impact the price of XRP one way or another. So to engage in -- so I never looked at it as, well, we would never aggressively sell XRP anyway, and so putting them in -- putting the XRP in escrow, in a time-sealed escrow, seemed a little bit like, okay, we can do that. And I think that removed some of the misinformation in the marketplaces.

- Q Was that a big decision for Ripple?
- A Yeah, for sure.
  - Q Why?

2.5

A Well, you're reducing flexibility of an asset the company owns. It's valued by, you know, I don't remember what the price at the time was but it certainly was hundreds of millions or more, and if you're locking that up, that's a big decision for the company to make.

```
218
 1
                Did the company believe that the escrow
      announcement or the announcement that it intended to put
 2
      its holdings into escrow would increase speculative
 3
      trading in XRP?
 5
                MR. SOLOMON: Did you hear the question?
 6
                THE WITNESS: Did the company believe that
 7
      putting --
 8
                MR. SOLOMON: Did the company believe. I just
      want to make sure --
 9
10
                MS. WAXMAN: I'll ask a new question.
11
                BY MS. WAXMAN:
12
                Did you believe that the escrow announcement
13
      would increase speculative trading in XRP?
                I don't recall.
14
15
                Did anyone at the company have that belief?
                I'm sure that there's some that thought that --
16
      had that believe. I mean, I think others outside of
17
18
      Ripple had that belief.
19
                Did you discuss with anyone their beliefs that
20
      the escrow announcement would help increase speculative
      XRP trading?
21
22
                I don't recall any specific conversations.
23
                Did you believe that the escrow announcement
24
      would lead to an increase in XRP price?
25
           A I don't recall.
```

219 Did anyone at the company believe that the 1 escrow announcement would lead to an increase in XRP 2 3 price? I expect there's someone who did, yes. Did you ever discuss that belief with anyone at 5 Ripple? 6 7 I don't recall. Well, let me restate that. I А don't recall discussing it prior to making the decision. 8 After making the decision, I recall discussing with one particular employee who wanted compensation changes 10 11 because he felt that it had, I think that's not clear to 12 me. 13 And what employee are you talking about? A gentleman named Miguel Viaz. 14 15 So you discussed the impact of the escrow proposal on XRP's price after -- at what point? 16 We discussed his belief about the impact of the 17 Α escrow on the price of XRP. 18 19 And are you talking about the announcement that 20 Ripple made regarding its plans to put its XRP holdings 21 in escrow? 22 I think that's fundamental to what the actual 23 conversation was because depending upon what you believe, 24 you're going to -- I think he painted a picture that the 25 announcement did affect the price. I think -- it's been

220 a long time but my recollection was that the price of XRP 1 then and continues to be highly correlated with what's 2 going on in the overall crypto market, and the 3 performance tends to be much, much, much more correlated 4 with what the rest of the crypto market is doing as 5 6 opposed to any particular event happening on behalf of 7 Ripple. Did you have a specific understanding of the 8 impact of the May 2018 announcement about the escrow on 9 XRP's price? 10 11 MR. SOLOMON: I'm sorry, did he have a specific 12 what? I just missed the first part of it. 13 MS. WAXMAN: Understanding. MR. SOLOMON: Uh-huh. Of? 14 15 MS. WAXMAN: Of whether the announcement about Ripple's plans related to the escrow had an impact on 16 price, XRP price. 17 THE WITNESS: It -- sorry. Now that we've gone 18 19 through it, the high order question was did I have a 20 perspective on whether the announcement did? 21 BY MS. WAXMAN: 22 Did you have any understanding that the 23 announcement impacted XRP's price? I did not. 24 Α 25 (SEC Exhibit No. 203 was marked for

```
221
 1
                          identification.)
 2
                I would like you to take a look at Exhibit 203.
           Q
 3
           Α
                Okay, I'm there.
                What is -- do you need a minute to look at it?
           0
 5
                Would you like me to read the whole proposal?
 6
                Yeah, if you don't mind.
           0
 7
           Α
                Okay.
                Do you recognize what's been marked as Exhibit
 8
           Q
      203 and the escrow proposal that's referenced in 203?
 9
                Do I recognize it? No. Do I acknowledge that
10
11
      it's an email that I received in 2017? Yes.
12
                What is the proposal that's in Exhibit 203?
13
                It is to lock up the XRP Ledger's escrow
      feature, 55 billion units of XRP.
14
15
                And did someone send you the proposal?
           Q
16
           Α
                Yes.
                And who sent it to you?
17
           Q
                Patrick Griffin.
18
           Α
19
                And do you know who drafted the proposal?
           Q
20
           Α
                I do not.
21
                On the first page, it talks about the
22
      objectives related to the proposal. It says -- and I'm
23
      in the middle of the page on the first page of the
24
      attachment. It says, "Generate at least two times more
25
      2017 XRP bookings than currently forecast. Stimulate
```

immediate increase in volume and price appreciation. And accelerate needed liquidity to support payment flows."

Did you agree with the objectives that are in the exhibit?

Q I apologize if I asked this earlier. What objective did the company hope to achieve by establishing the escrow?

A The objective I subscribed to as CEO at the time -- CEO, I think -- was removing this kind of overhang that those who were skeptical about what Ripple was doing, those who were skeptical about the XRP market, I felt it was, you know, an unfounded concern that Ripple would ever do things to hurt the XRP market by virtue of our supply or the potential introduction of supply to the XRP market. So my overarching goal was to remove that what I'll call thud, the misinformation from the broader XRP markets.

Q When you say -- when you use the term skeptics, who are you referring to?

A Those in the crypto community who were not -who had a particular belief about their own projects. I
mean, oftentimes they're -- you know, bitcoin maximalists
are an example of people who have generally been skeptics

of Ripple.

Q Are you talking about speculators who were XRP holders who were purchasing XRP as a speculative investment?

A No. I'm talking about in the community of people who are very interested in digital assets and blockchain, my experience is that there are those who subscribe -- who are believers -- and I mean that word almost in a religious sense -- in a particular view of how their projects will evolve and impact the world.

And particularly for early crypto believers, I think many were very skeptical of Ripple and skeptical of XRP because -- well, one of the reasons is because the crypto community was largely of the mind of how do we down with governments, down with banks. And Ripple was taking the point of view of, hey, we're going to curry favor with governments and we're going to sell to banks. So when I say skeptics, I'm talking about those communities.

Q Who specifically are you talking about when you refer to skeptics? I'm not clear. Is there a specific group of people?

A I'm referring to groups of people -- and I used a couple of examples already. I'll highlight bitcoin maximalists would be one example of a group of people who

believed bitcoin would be the only digital asset and all other digital assets would go away. Those people by definition would be skeptical of what Ripple was doing and skeptical of XRP.

Q Why would people who hold bitcoin have a concern with Ripple's holdings in XRP?

2.5

A I mean, part of my answer would be, you know, best to ask them. I would speculate that my experience is those are people who believe in certain dynamics of how crypto, for example, should be distributed. So they believe in mining as a more fair way to distribute the rewards of digital assets.

So there are a number of reasons why I think
Ripple and XRP have been -- had its fair of skeptics.

One of them, again, is because we've tended to try to
partner with governments and tried to partner with banks,
and they were generally antigovernment, antibank. One is
by virtue of the XRP was, you know, pejoratively
described as pre-mined versus those like bitcoin and
ether that are still being mined, and the supply changes.

Those are a handful of reasons.

So when I refer to skeptics, those are all examples of communities I think were skeptical.

Q My understanding of the proposal is that the proposal refers to the skeptics as those people who are

```
purchasing XRP as an investment or as -- as an
investment. Is that not your understanding?
```

2.5

A Well, when I use the word skeptics, I'm referring to those communities I was describing to. The use of skeptics here, you'll have to point me to where it's being used.

Q At the very top of the page under Executive Summary, number 3, it says, "As we look at the reasons why this is the case, the clear message we're getting is that the supply of XRP in the market is too uncertain for speculators to be comfortable being more active."

So my question is, did XRP holders, did they have a concern -- were they concerned that Ripple would go ahead and sell the XRP that it had in its possession?

A I would certainly not feel comfortable speaking on behalf of people that I don't know nor understand their motivations for why they may have been holding XRP. Number 3 that you're referencing here to me is not referring to XRP holders. It might be referring to crypto traders. But again, I think earlier maybe we were talking past each other, and so I was using the word skeptics. Here we're talking about speculators and I think my guess -- and I would be speculating myself -- is that the author was referring to crypto speculators, not necessarily just XRP speculators. As I'm sure you're

```
226
      well aware, there is a lot of just pure speculative
 1
      trading that happens in the crypto markets.
 2
                And when you refer to skeptics, does that
 3
      include XRP holders and XRP purchasers on the secondary
 4
      market?
 5
 6
                MR. CERESNEY: When he referred to skeptics
 7
      here just now?
 8
                MS. WAXMAN: Yes, yes, yes.
                THE WITNESS: No. Are we talking past each
 9
10
      other?
11
                MR. CERESNEY: I think you are.
12
                Go ahead. Ask the question.
13
                THE WITNESS: Sorry.
14
                BY MS. WAXMAN:
15
               I think the document speaks for itself.
           Q
                MR. SOLOMON: Daphna, it's 5:14. It's been an
16
      hour and 10 since the last break. Could we take another
17
      short break since it's getting into the late afternoon
18
19
      here?
20
                MS. WAXMAN: Sure.
21
                MR. SOLOMON: Thank you.
22
                MS. WAXMAN: It's 5:15. We're off the record.
23
                (A brief recess was taken.)
24
                MS. WAXMAN: We're back on the record at 5:28.
25
                BY MS. WAXMAN:
```

```
227
                Mr. Garlinghouse, while we were off the record,
 1
 2
      did you have new conversations with SEC staff?
                No, I did not.
 3
           Α
                MS. WAXMAN: Counsel, will you please confirm?
                MR. SOLOMON: Confirmed.
 5
 6
                           (SEC Exhibit No. 229 was marked for
 7
                          identification.)
                BY MS. WAXMAN:
 8
                I would like you to take a look at Exhibit 229.
 9
10
                Okay.
11
                Why don't you take a moment to look at it. Let
12
      me know when you're done.
13
           Α
                All right.
                I'm pretty much done. I didn't read all of my
14
15
      original email. I just read Antoinette's email.
16
                That's fine. I'm just going to ask you about
      her email. Who is Antoinette O'Gorman?
17
18
                Antoinette was at the company when I joined and
19
      shortly after I joined, got promoted to chief compliance
20
      officer and left the company in the spring of 2018.
21
                And what was her role while she was at the
22
      company?
23
                Chief compliance officer.
24
                So did she send this email after she left the
25
      company?
```

```
228
 1
           Α
                Yes.
                And do you recall receiving this email at the
 2
 3
      time?
                Vaguely, yes.
 4
           Α
                And what do you recall about it?
 5
                I remember thinking that Antoinette -- a little
 6
 7
      bit of context. When Antoinette left, she rented a
      Sprinter van and was doing a walkabout across the United
 8
      States and occasionally sending photos from her various
      stops. So I remember thinking that I was intrigued that
10
11
      she had taken the time to write it and send more photos.
12
                With regard to the substance of the email and
      her comments on it -- strike that.
13
                What is she commenting on in the email?
14
15
                Well, she's commenting on a lot.
                MR. CERESNEY: I think she means what is she
16
17
      responding to?
                THE WITNESS: Oh. She -- is that --
18
19
                BY MS. WAXMAN:
20
           Q
                Yes. Thank you, Andrew.
21
                What is she responding to?
22
                She's responding -- one of the things that I
23
      have done with some regular cadence was sending out to
24
      Ripple investors, Ripple shareholders, a kind of -- I
25
      think for a while we might have sent monthly and then we
```

- switched to sending quarterly kind of updates about how their company was doing. So she's replying to that email from Q2 of 2018.
- Q So did you send a quarterly update to Ripple's shareholders? Is that the first email in the chain?
- A Yes.

2.5

- Q The update, did you write that yourself?
- A I would call myself the editor, not the author.

  But I certainly reviewed it in its entirety.
- Q And are you responsible for everything that was sent in the email?
  - A As the CEO of the company, I would say yes. As I said, did I draft the email? No. But I'm not trying to shy away from -- it was sent on my email account.
  - Q Why is she sending you this email?
  - A I would be speculating about why she sent the email. My speculation is she's well-intended and intends to be constructive and I think her intentions are good.
  - Q Did she express a concern that some of the statements in your email were not accurate?
    - A I mean, I'm not sure that I would use the words that she's expressing there are not accurate. Her word choice was sloppy.
  - Q In the email, she says -- in the second paragraph, she says, "I can't figure out why we continue

to say things like 'xRapid is alleviating institutions'

pre-funding needs so they can instead put that working

capital to use in other ways.'"

She's quoting you. She's quoting a sentence from your email, earlier email.

A Yes.

2.4

Q And then she says, "xRapid users must pre-fund their accounts on the outbound exchange."

Is that true?

A Today, no. At the time it was written, at the time she wrote it, I understand her point. I think she misses the point of where we were at the time and where we're going.

If you only pre-fund it one exchange -- today let's pick -- I'll make up a fictional Bank of Waxman. You would pre-fund it 10, 20, depending on the size of the bank, 30 different destination currencies, and you would have that dormant capital at all of those different currencies, all these different banks that have the overhead associated with that.

If you're only pre-funding at a digital asset exchange to one account, that's much more efficient use of capital in how that is managed than if you're doing it 20 or 30.

Q So just going back to the initial question, so

```
her statement that xRapid users must pre-fund their accounts on the outbound exchange, was that true at the time?
```

A Yes, that would have been true at the time that an xRapid user -- I mean, well, as we went through with the MoneyGram diagrams earlier today, they showed that they onboarded to Bitstamp, right? So the benefit is, again, that they, instead of pre-funding at multiple banks with longer durations, they can do that in more -- for many different destinations with one account.

Today that is not true and, again, when we think about where the world goes, through XRP origination, customers don't onboard at a sending exchange because they are buying the XRP from us which reduces costs and improves the efficiency with those customers.

Q So if that's -- her statement, though, was true, why do you say that xRapid was alleviating institutions' pre-funding needs?

A So for pre-funding, I guess if I'm going to be super crisp and precise, needs is a plural so maybe -- what she is saying is xRapid's alleviated institutions' pre-funding need. That would not be true because you would say, well, there might still might be a singular. The needs is you need to -- using the Bank of Waxman as

232 the hypothetical example, across many accounts versus 1 2 one. Today you said xRapid customers don't need to 3 pre-fund their accounts on outbound exchanges. Is that 4 your testimony? 5 6 We have a number of customers live today, 7 meaning in Q3 of 2020, that use XRP origination and therefore they can -- they no longer need to worry about 8 onboarding or origination of XRP purchases because they 10 can purchase the XRP from us. 11 What about on the outbound exchange? 12 They don't have an outbound -- I mean, using 13 MoneyGram as an example, they don't have to have an account at Bitso. 14 15 Right, because they're selling the XRP. 16 Α Correct. Did you ever discuss Antoinnette's email with 17 anyone else at Ripple? 18 19 No. I mean, as you can tell from the email 20 chain, despite Antoinnette's request, I forwarded it to 21 Monica. Her team is typically the author of the 22 underlying email and I thought it was useful for her to 23 see some feedback. 24 Other than forwarding it, did you discuss Antoinnette's statements about pre-funding? 2.5

A Not that I can recall.

2.4

Q In the following paragraph, Antoinette writes,
"It's unclear (to me, at least) how pilot users save that
much in fees when we waived most of the fees for pilots
and supplemented the cryptocurrency conversion cost if it
went against the pilot user."

Is she right to question whether there are cost savings for xRapid pilot customers?

A You know, I have a lot of fondness for

Antoinette as our chief compliance officer. I would not

hire her as our CFO. So if I'm getting analysis from

our -- I'm getting financial analysis from our former

chief compliance officer, I'm not going to put as much

weight in that as the people that are currently employed

and trained to make those analyses and evaluations.

Q Did you ever discuss with Ripple's CFO whether ODL pilot customers experienced cost savings at or around the time of this email or at any time?

A I don't have any specific recollection at or around the time of this email. Did I ever discuss with our CFO things like cost savings from ODL? I'm sure that I did at some point.

- Q And who was the CFO that you had those discussions with?
- 25 A Just to be clear, I don't have a specific

recollection of a specific conversation. I also

realize -- I'm certain that at some point over the course

of the last two or three years that the CFO, Ron Will,

and I would have discussed various analyses that are

being done or otherwise about something like this.

Q We've spoken a lot today about the potential benefit to customers for using ODL and we've spoken about statements that you've made regarding specific cost savings from using ODL at the time. I know you've said that you understood there was a potential for cost savings but I think some of the statements referred to actual cost savings.

Do you have any specific recollection of conversations that you had analyzing specific costs related to ODL for users or specific cost savings to ODL users?

mean, just because we're having this email open, I'm

presuming that the founder of

is quoted accurately and we're not putting words in

his mouth about his view of cost efficiency of xRapid. I

would not conflate MoneyGram's analysis as the second

largest remittance company on the planet to someone like

or other players and the potential cost

savings they might see.

I don't have any specific recollections. I

Q How is it that you don't have a specific understanding of the specific cost savings related to ODL?

MR. CERESNEY: I think he has testified about his understanding. I don't think he lacks an understanding of the specific cost savings.

MR. SOLOMON: I think what he's saying is he doesn't have a -- if you have a document to show him or an email to show him, that's fine but in terms of a memory test about conversations he's had, it's not fair to ask him about that. He said in general he had an understanding and he's articulated what his general understanding was. Specific issues tied to the document --

MS. WAXMAN: I'm sorry. I don't think the reporter can hear you, nor can I.

MR. SOLOMON: You asked him very general questions. If you have a specific document you want to point him to about a conversation he had or a question about a specific customer or a specific point in time, you can ask him, but asking him a very general question about whether he's had any discussions about cost savings, I think he's told you of course he has over time, but he can't catalog those for you sitting here today in September 2020.

BY MS. WAXMAN:

2.4

Q Does Ripple anticipate that it will cease paying customers rebates, guarantees and incentives any time soon?

A I think that will be corridor-specific as we see various corridors achieve liquidity and kind of the various flywheel dynamics we have discussed today but, you know, we have already seen those incentives decrease over the past 6 to 12 months significantly.

Q And how have you seen the incentives decrease?

A Well, we've restructured contracts with market makers to decrease the costs to market makers. We have continued to improve the efficiency of -- because of those contracts being more efficient in what we're paying them but also what they're doing, the spreads have tightened. I think in some cases we've renegotiated contracts with exchanges to provide discounts and so we -- and we will continue to do those things and we will continue, I expect, to see those costs decrease.

(SEC Exhibit No. 133 was marked for identification.)

Q I would like to show you what's been marked as Exhibit 133 in the third party document binder.

A Okay. I'm there.

Q Why don't you take a look at it. Let me know

```
237
 1
      when you're done.
 2
                Just for my clarification, I think this is a
      Ripple document and not a third party document, right?
 3
                Well, the document was not produced by Ripple.
 4
           0
      It was produced by MoneyGram. I don't believe it was
 5
      part of Ripple's production.
 6
 7
                Okay. July 2019.
           Α
                          (SEC Exhibit No. 246 was marked for
 8
                          identification.)
 9
10
                MR. CERESNEY: Just to let the record be clear,
11
      Exhibit 246 looks to be -- has the same title on the
12
      front, Scaling Global Liquidity for xRapid, except it's
      dated June 2019 and this one is dated July 2019. I don't
13
      know. I haven't compared that but it looks to be a
14
15
      similar deck.
16
                THE WITNESS: Yeah.
17
                MR. CERESNEY: And that one was produced by
18
      Ripple.
19
                MS. WAXMAN: Yes, I have compared them.
20
      They're not the same deck. The Exhibit 133 has
21
      additional slides in it that are not included in Exhibit
22
      246.
23
                MR. CERESNEY: Okay. Obviously we produced
24
      documents pursuant to agreed certain terms, et cetera. I
25
      just don't want the implication to be that Ripple didn't
```

```
238
 1
      produce documents that it was required to.
 2
                MS. WAXMAN: No problem.
                THE WITNESS: Okay. I've looked through it
 3
      loosely. I'm happy to comment.
 4
 5
                BY MS. WAXMAN:
                So do you recognize what's been marked as
 6
 7
      Exhibit 133?
                I recognize it not in specificity, but in macro
 8
      concept.
 9
                And what is this Exhibit 133? Why was this --
10
      was this document created by someone at Ripple?
11
12
           А
                Yes.
13
                And what's the subject of the document?
                Scaling global liquidity for xRapid, what we
14
15
      now call On-Demand Liquidity.
                And do you have any understanding why this
16
      document was provided to MoneyGram?
17
                I don't. If I were to speculate, I would
18
19
      imagine they were concerned about ODL's ability to
20
      support growing volumes and they probably wanted to
21
      understand how we intended to be able to deliver on that.
22
                And how would Ripple support growth in volumes
23
      on ODL by MoneyGram?
24
           Α
                By partnering with a set of market makers.
25
                Now, if you turn to page 25 or slide 25.
```

239 1 Are they numbered? 2 MR. SOLOMON: Yeah, very faint numbers. THE WITNESS: I see it. Sorry. Okay. 3 BY MS. WAXMAN: Earlier we talked about ODL order flow 5 imbalance. And does this slide also reference 6 7 one-directional ODL order flow imbalance? 8 Α I would not use the word imbalance. It shows one-directional flow. 9 And how do market makers redirect the flow? 10 11 I'm not sure I understand the question you're 12 asking. How do market makers redirect which flow? 13 Well, my understanding is there's a lot of XRP. The market maker has fiat and they use the fiat to 14 15 purchase XRP so they have a lot of XRP. So what do they do with that XRP? 16 I would be speculating to answer. I would have 17 to ask them exactly how they're measuring that on the 18 Treasury side for themselves. They could be using 19 20 bitcoin, they could be using traditional rails, they could be using -- they could be moving that XRP. 21 22 But did you have an understanding that market 23 makers were using traditional payment rails on the back 24 end in order to support functioning of the ODL product 25 for users?

A Well, the function of the ODL product is a distinction that I would not make. In order to increase our ability to scale more quickly, we had partnered with market makers who are providing liquidity. Those market makers, their business is -- you know, they make money by doing that. Some market makers may be participating in some of these exchanges with whom we have no relationship whatsoever.

How they manage their own treasury and balance sheets, I would be speculating as to how they're doing that.

Q Well, the slide says, "With one-directional flow, our market makers leverage their prime brokerage and banking relationships to ensure working capital being available on xRapid exchanges."

A Yes. I read the same.

Q So someone at Ripple who drafted this understood that market makers were using traditional rails in order to support ODL flow, is that correct?

A I mean, you're putting words into that person's mouth about using traditional rails. What I read is they're leveraging prime brokerage and banking relationships, which could be debt relationships. They could be going to a local banking relationship in Mexico.

I mean, there's any number of things so it's

```
241
      hard for me to know -- I think in my opinion, your
 1
      interpretation is different than what the words on the
 2
 3
      page say to me.
                Well, if you look at the image --
                I'm not --
 5
                -- it shows dollars being converted to Mexican
 6
 7
      pesos.
 8
           Α
                Yep.
                And isn't International FCStone a traditional
 9
      rail entity?
10
11
           А
                I have no idea what International FCStone is.
                Is it an FX broker?
12
           0
                I have no idea what International FCStone is.
13
           Α
                Wasn't traditional -- the movement of money on
14
15
      traditional rails needed for ODL to work?
                The movement of money in traditional rails is
16
      needed to accelerate the volume that ODL can handle.
17
                Was it needed to support MGI's volume?
18
19
                MGIs or any, you know, significant increase in
20
      volume.
21
                Did Ripple ever disclose the role that market
22
      makers play and their use of, you know, traditional
23
      payment roles on the back end to support the ODL product?
24
                I believe I have spoken publicly and I think
      even some of the things that you shared with me today
2.5
```

242 that we work with market makers around the world. 1 Does it disclose that it provides fiat loans to 2 market makers? 3 MR. CERESNEY: Sorry, does --BY MS. WAXMAN: 5 Does Ripple disclose that it provides fiat 6 7 loans to market makers in connection with ODL? 8 I'm not aware of any -- as a private company -dynamic -- I mean, we certainly aren't misleading the 9 market, and so I think we disclose that we work with 10 market makers, we disclose customers, as evidenced here. 11 12 They work market makers and they are part of the solution 13 set of what enables ODL to grow more rapidly as natural liquidity grows in the market. 14 15 You said that you disclose that you work with market makers. Do you disclose the actual payments that 16 you make to market makers in exchange for their services 17 in connection with ODL? 18 I would highly doubt that we have publicly 19 20 shared the contracts we have with market makers and the details of those. 21 22 Does Ripple subsidize the costs incurred by 23 market makers related to this FX trading using 24 traditional rails in connection with ODL? 25 A Does Ripple -- if I may parse that question

into does Ripple subsidize market makers -- subsidized is an interesting word there. Ripple pays market makers and could that be viewed as subsidizing something, I suppose one could choose to characterize it that way.

Q What would happen if -- was it your testimony that if market makers were not doing these things, ODL couldn't support large volumes? Is that your testimony?

A I believe my testimony was we wouldn't be able to scale ODL as quickly and support larger volumes.

Q Do you ever disclose publicly that the role of the mark maker is critical to supporting, you know, rapid expansion -- large expansion of ODL?

A I believe we have disclosed -- I know that I have spoken publicly about the fact that we partner with market makers as part of our business operations.

Q But you don't disclose that you pay them lots of money in connection with ODL?

A I honestly don't know what we have disclosed.

I would be highly -- I think my testimony earlier was I would be highly doubtful that we have shared the specifics of any contracts we have with a market maker.

Q If you stopped paying market makers and they stopped facilitating the role that we discussed in connection with ODL, would that impact the ODL product?

A Yes.

```
244
 1
                And how would it impact the product?
                I think you answered this but I'll ask it
 2
 3
      again.
                MR. SOLOMON: And I'm sorry, you built two ifs
      in there. I want to make sure you're answering this. I
 5
      don't care what the answer is, I just want to make sure
 6
 7
      you're answering appropriately.
                You said if they stopped paying market makers
 8
      and if the market makers stop paying market participants?
 9
10
                BY MS. WAXMAN:
                If Ripple stopped paying market makers, how
11
12
      would that impact the ODL product?
13
                MR. CERESNEY: Yeah, let's take it --
                THE WITNESS: I don't --
14
15
                MR. CERESNEY: And just to be clear, this is
      like right now as opposed to down the road, right?
16
                THE WITNESS: Right.
17
18
                MS. WAXMAN: Yes.
19
                THE WITNESS: So my honest answer there is I
20
      don't know. I know, I actually have argued even
      internally we're paying market makers to do what market
22
      makers do. They make markets. And so the question is if
23
      we exited the insensitive to market makers, would they
24
      actually leave?
25
                Now, what my guess is is that they couldn't
```

leave but they would not guarantee as tight a spread as our contracts would require. So then in a -- over time, this is what we will do is we will -- you know, there is a natural liquidity that it has grown and continues to grow. I mean, frankly, go back to when I joined Ripple, the amount of liquidity in the crypto markets was tiny, and today it's by many measures quite large.

So natural liquidity continues to grow. Market makers participate in these markets because they want to make money; they're profit-motivated actors. And to the extent they see opportunities to make money, they will do that.

Arguably we have helped accelerate their participation in certain corridors and certain currency pairs because we wanted to make sure that we could support the MoneyGrams and other customers of ODL.

So to answer your hypothetical, if market makers -- if we stopped incentivizing -- entering contracts with market makers, what would happen to the ODL product? I don't know.

## BY MS. WAXMAN:

- Q Would it have an impact on the acceleration of the ODL product?
  - A I don't know.
- Q Would that have an impact on XRP's price?

```
246
 1
           A
                I don't know.
 2
                MR. SOLOMON: Would what have an impact, if --
                BY MS. WAXMAN:
 3
                If market makers no longer supported the ODL
 4
           Q
      product.
 5
                I don't think that is knowable.
 6
           А
 7
                           (SEC Exhibit No. 175 was marked for
                          identification.)
 8
                I would like to take a look at Exhibit 175.
 9
           Q
10
                MR. SOLOMON: Can we pause for a minute and
11
      just maybe very quickly go off the record, just a reality
      check? Because it's 6 o'clock.
12
                MS. WAXMAN: We're off the record at 6 o'clock.
13
                (A discussion was held off the record.)
14
15
                (A brief recess was taken.)
                MS. WAXMAN: We're back on the record at 6:07.
16
                BY MS. WAXMAN:
17
                Mr. Garlinghouse, while we were off the record,
18
19
      did you have any substantive conversations with the
20
      staff?
21
                I did not.
22
                MS. WAXMAN: Counsel, will you confirm?
                MR. SOLOMON: Yes, confirmed.
23
24
                BY MS. WAXMAN:
25
                I would like you to turn to Exhibit 175.
```

```
247
 1
                Okay. I have it open.
 2
                Do you need a moment to take a look at it?
                Would you like me to read the whole thing?
 3
           Α
                No. Do you recognize what's been marked as
 4
      Exhibit 175?
 5
 6
                I recognize it only in context of preparation
 7
      for my testimony today.
                Have you seen Exhibit 175 before?
 8
           Q
                Not to my knowledge.
 9
                So you only saw it in connection with
10
11
      preparation for testimony?
                That's correct.
12
           Α
13
                Did you discuss with anyone the existence of --
      well, strike that.
14
                What is Exhibit 175?
15
                Exhibit 175 is a legal analysis and
16
      recommendations regarding NewCoin, which is a predecessor
17
      name to XRP as my understanding.
18
19
                And who prepared the legal analysis?
20
                It was prepared by Perkins Coie and
      specifically Dax Hansen and Naomi Sheffield.
22
                And are those individuals lawyers?
23
                MR. SOLOMON: Do you know?
                THE WITNESS: I do know that Dax Hansen --
24
      well, to my knowledge, Dax Hansen is a lawyer. I do not
2.5
```

```
248
      know about Naomi Sheffield.
 1
 2
                BY MS. WAXMAN:
                And what is contain in Exhibit 175?
 3
                My understanding from preparation on this is
 4
      it's a legal analysis covering a whole bunch of
 5
 6
      recommendations. By memory, I think it was around 10
      different recommendations about how what is now known as
 7
      Ripple should engage based upon the usage of NewCoin or I
 8
      quess context of NewCoin.
 9
10
                Did you have any discussions with anybody
11
      regarding the recommendations in the memo, what's been
      marked as 175?
12
13
                MR. CERESNEY: That's a yes or no or I don't
14
      recall.
15
                BY MS. WAXMAN:
               Other than conversations with counsel,
16
      obviously.
17
             Other than conversations with counsel, I don't
18
19
      recall.
20
                           (SEC Exhibit No. 176 was marked for
21
                          identification.)
22
                Can you turn to Exhibit 176?
23
           Α
                Yes, it's open.
24
                Do you recognize what's been mark as Exhibit
25
      176?
```

```
249
 1
                Only insofar as what I did in preparation for
      this testimony.
 2
 3
                Have you ever seen Exhibit 176 before prepping
      for testimony?
 4
 5
                No. To my knowledge, no.
 6
                Were you aware of the existence of Exhibit 176?
 7
                I was aware that outside lawyers had done
           Α
      various analyses but I was not aware of any specificity
 8
      to that.
 9
                Were you aware that there was an October 2012
10
      legal memo from Perkins Coie --
11
12
           A
                No.
13
           Q
                -- regarding Ripple credits?
14
           Α
                No.
15
                I don't want to find out any legal advice but
      when did you learn again about the existence of the
16
      October 2012 memo?
17
18
                In preparation for this testimony.
19
                You've referenced publicly that you believe XRP
20
      is not a security, is that correct?
21
                That is correct.
           Α
22
                Do you still have that belief?
23
                As a nonlawyer, layperson, judgment and I think
      educated about business, yes, it's my opinion that XRP,
24
2.5
      since it doesn't represent ownership in Ripple, doesn't
```

- give anyone rights and title to Ripple governance rights.

  And I think, again, as a layperson, if Ripple decided to
- 3 shut down tomorrow XRP trades at I think somewhere around
- 4 200 exchanges around the world and XRP would continue to
- 5 trade.

6

7

8

10

11

14

15

16

17

18

19

20

21

22

23

24

25

- Q I believe you've stated previously that one of the reasons XRP is in your opinion not a security is because XRP has utility. Is that correct?
- A I may have said that, yes. I don't recall a specific time saying that certainly -- I suppose I may have said that. I don't know.
- Q Well, is that one of the reasons why you believe XRP is not a security?
  - A I mean, as a nonlawyer, you're asking me kind of -- you know, the reason why we're spending time together is because people smarter than me from around the law have interpretations. I'm making interpretation based upon my view and the kind of key reasons are the two that I highlighted up front.
  - There was a speech, as I recall, from Director Hinman about utility. I can't remember exactly. Or maybe it was a published list of criteria, that utility was a factor but that's not necessarily one that I think I frequently highlight.
  - Q When I use the term utility, do you know what

```
251
      I'm talking about?
 1
                I believe you're referencing a use case beyond
 2
      just speculative trading.
 3
                Did XRP have a use case?
                In what time period?
 5
 6
                In 2017.
 7
                I suppose it depends on who the user was, who
           Α
      the buyer, who -- what they were doing with it.
 8
                Were you aware of any -- were any users -- were
      any customers using XRP for cross-border payments in
10
11
      2017?
12
           А
                By Ripple? No.
13
                By Ripple customers.
                Maybe the subtle point I'm making is that there
14
15
      is a vast number of people, companies using XRP. I
      obviously can't speak on behalf of all of them.
16
                Ripple was not using XRP in any production
17
      products in at least the majority of 2017.
18
                So in 2017, Ripple's sales of XRP, who were
19
20
      they targeted to?
21
                I mean, I would -- I would need to see who were
22
      the buyers of XRP in 2017 from Ripple.
23
                You just said that there were no actual users
24
      of XRP for cross-border payments in 2017, so were the
25
      sole purchasers of XRP that Ripple sold speculators?
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252 THE REPORTER: I'm sorry, I didn't understand. 1 "Were the sole purchasers of XRP ever" --2 BY MS. WAXMAN: 3 Were the people that Ripple was selling XRP to 4 using the XRP or were they buying for investment? 5 6 I don't want to speak on behalf of -- I don't 7 know who you're referencing specifically. I don't have a list of who those buyers were and if I did, I'm not sure 8 I would want to speculate on how they were using it. 9 But based on what you just said, you said in 10 2017, no one was using XRP in connection with ODL or any 11 12 Ripple-promoted product. 13 In 2017, Ripple was not using XRP in production for cross-border payment flows. 14 15 So were Ripple's sales -- who was Ripple selling XRP to if they weren't selling to users? 16 I don't have that information at my fingertips. 17 Α Do you have any understanding who Ripple was 18 19 selling XRP to in 2017? 20 My loose viewpoint without specific information in front of me would be that OTC sales would have been 22 to, you know, kind of bulk purchasers, you know, people 23 we have onboarded to an entity called XRP II but, I mean, 24 2017 was years ago and I'm not familiar with -- it's been too long since I can recall who those purchasers were in 2.5

253 2017. 1 The sales through XRP II, were those to people 2 who were going to use XRP or were those sales to XRP 3 investors? I don't know who those buyers were and if I did 5 have it in front of me, I would probably be hesitant to 6 7 speculate on exactly what they were choosing to do with the XRP once they received it. 8 But you do know that nobody was using XRP for cross-border payments before 2018 and the introduction of 10 11 xRapid? 12 I do not know that. I know that Ripple was not 13 using XRP for cross-border payments prior to roughly that time period. 14 15 MS. WAXMAN: Okay. I don't have any further questions. I don't think anyone from the SEC has any 16 further questions, but I want to provide counsel with an 17 opportunity to make any clarifying statements or to ask 18 19 any questions. 20 MR. SOLOMON: No. Thank you very much for the opportunity but no, thanks. No more questions. 21 22 BY MS. WAXMAN: 23 Mr. Garlinghouse, thank you very much for 24 participating in today's testimony and thank you for 25 participating by Webex.

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                We don't have any further questions. If we do,
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      we will reach out to your counsel.
                Thank you very much.
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           A
                MS. WAXMAN: It's 6:20. We're off the record.
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                (Whereupon, at 6:20 p.m., the examination was
 6
      concluded.)
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                      PROOFREADER'S CERTIFICATE
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      In The Matter of: RIPPLE LABS, INC.
      Witness:
                        Bradley Kent Garlinghouse, Jr.
      File Number:
                          NY-09875-A
 5
 6
      Date:
                          Thursday, September 10, 2020
 7
      Location:
                          New York, NY
 8
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                This is to certify that I, Maria E. Paulsen,
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      (the undersigned), do hereby certify that the foregoing
      transcript is a complete, true and accurate transcription
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      of all matters contained on the recorded proceedings of
12
      the investigative testimony.
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      (Proofreader's Name)
                                    (Date)
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256 CERTIFICATE OF REPORTER 1 2 UNITED STATES OF AMERICA ) ss.: THE COMMONWEALTH OF VIRGINIA ) 3 I, MARY GRACE CASTLEBERRY, RPR, the officer 5 before whom the foregoing deposition was taken, do hereby 6 certify that the witness whose testimony appears in the 7 foregoing deposition was duly sworn by me; that the testimony of said witness was taken by me to the best of 8 my ability and thereafter reduced to typewriting under my 10 direction; that I am neither counsel for, related to, nor 11 employed by any of the parties for the action in which this deposition was taken, and further that I am not a 12 relative or employee of any attorney or counsel employed 13 by the parties thereto, nor financially or otherwise 14 interested in the outcome of the action. 15 16 17 18 Notary Public in and for 19 The Commonwealth of Virginia 20 My commission expires: 07/31/2023 21 22 23 24 25















































